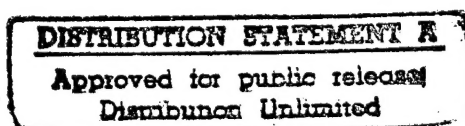


(A)

IMPROVEMENT OF THE U.S. NAVY MOBILE BLOOD BANK
THROUGH SIMULATION ANALYSIS AND FORECASTING

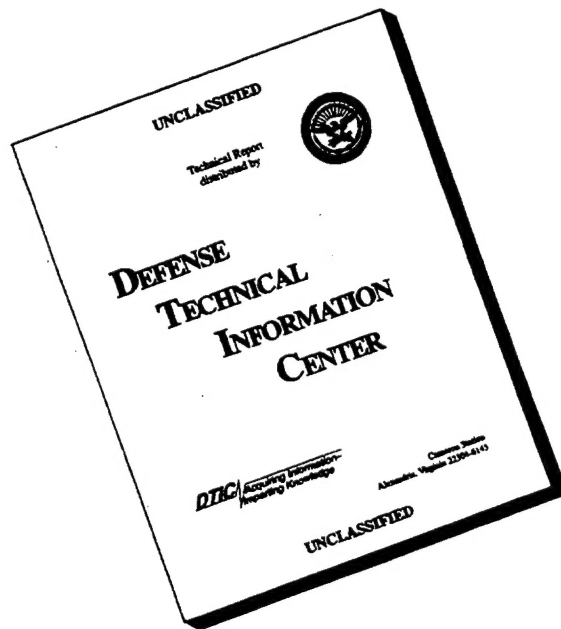
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MAY 1996
PAM HOYT
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I. DESCRIPTION OF SYSTEM BEING SIMULATED.

The U.S. Navy mobile blood bank is responsible for providing blood to the National Naval Medical Center located in Bethesda, MD as well as to other military and civilian hospitals in the surrounding area (e.g. VA hospital). The mobile blood bank travels to various locations throughout the year with all equipment and personnel support required to draw blood from donors. The Navy wanted our team to study their system to determine if it could be improved. We then determined that our project for the Navy mobile blood bank was to provide three products: Recommendations to improve the actual blood donating process as determined through computer simulation modeling of their system (e.g. reduce time in system): Information through forecasting where to go to get blood products and forecasting likely quantities at each location; lastly, from the computer simulation, a chart to determine more accurately the number of servers required for a mission based on anticipated donors.

The Navy mobile blood bank visits, annually over 44 different organizations throughout Washington, DC, Maryland, Virginia and Pennsylvania. The Navy averages 191 blood drawings each year, or 16 drawing per month, to meet the hospital's needs.

TIME PERIOD	TOTAL # VISITS	TOTAL BAGS OF BLOOD
Jan 1994 - Dec 1994	199	6340
Jan 1995 - Dec 1995	182	6111
Jan 1996 - Feb 1996	27	892
Jan 1994 - Feb 1996	408	13343

Figure 1. Yearly sums for all data

The mobile blood bank has an assigned team of approximately eight to twelve civilian and military personnel; the team can be augmented by hospital personnel temporarily beyond twelve for large drawings. The blood drawings at the various locations are scheduled one year in advance by a member of the Navy's blood bank. The blood bank does not require the organizations they visit to schedule donors. The locations visited by the mobile blood bank have personnel that are not always in fixed locations due to their jobs and schedules. As noted in the study by Jennifer Michaels et al. In "A Simulation Study of Donor Scheduling Systems for the American Red Cross", 1992, the Navy's clients are not conducive to a scheduling system. They stated in their study ... "any company that does not have most of its employees on site during the course of the day, will benefit from a more flexible scheduling system."¹ Therefore, our study team did not examine the impact of scheduling donors to improve the system's effectiveness.

¹ Michaels, Jennifer, John Brennan, Bruce Golden and Michael Fu, "A Simulation Study of Donor Scheduling Systems for the American Red Cross", Computer Ops Res, Vol. 20, No 2, 1992, pg 212.

The Navy, as does the American Red Cross, relies heavily on repeat donors. Just as with the Red Cross, the Navy's blood program is voluntary. Additionally, the Navy has a smaller population to draw from for donors, but they represent a healthy segment of the population. The donors are from the military community (active duty, retired, DoD civilians and family members) account for less than six percent of the population. To keep this small donor population happy and returning the Navy was interested in ways to improve the overall blood donating system. They wanted to improve the time required to go through the system, which includes the total time as well as time in queues.

To simulate the process we first had to have an understanding of the operation at the different locations the mobile blood bank visited. Depending on the location, space allocated by the organization, and projected number of donors, these factors effected the size of the blood team and the set-up of the process. Our team went with the blood bank to four locations to observe the various factors and collect data on the following dates:

- | | |
|--|--------------|
| 1. U.S. Naval Academy, Annapolis, MD | Nov 27, 1995 |
| 2. U.S. Naval Academy, Annapolis, MD | Feb 27, 1996 |
| 3. National Naval Medical Center, Bethesda, MD | Mar 5, 1996 |
| 4. U.S. Naval Academy, Annapolis, MD | Mar 26, 1996 |

The set-ups were very similar at each of the locations. The system has approximately eight stations with the number of servers varying depending on the anticipated number of donors. Additionally, the first four stations were sometimes combined:

1. Registration/personal history.
2. Vital signs.
3. Hemoglobin check.
4. Deferral check (computer based or hard copy).
5. Interview.
6. Bag issue.
7. Phlebotomy (blood donating).
8. Recovery (food and drinks).

Station 1: Personal History.

The first station had infinite capacity because it did not require any servers. The amount of time spent at this first station was dependent upon how fast the individual could fill out the personnel history and answer the questions. When the potential donor has completed the paperwork he or she moves to the next station.

Station 2 and 3: Vital signs and hemoglobin.

The vital signs check includes: temperature, blood pressure and pulse check. The hemoglobin check is a simple prick of the individual's finger followed by a simple test. At both of these stations a potential donor could be deferred or sent to station four. The second and third stations were difficult to measure since the donors could go to station three before station two or visa versa depending upon if there was a line at one of these two stations. Also, there were times when a server would combine the tasks of station two and three at one location.

Station 4: Deferment check.

Station four consisted of one server with a laptop. The server would check the data base to determine if the donor had been deferred from donating blood. Reasons for deferral included overseas assignments, immunization, etc. If the donor is not deferred he or she move on to the next station. This station has on occasion been combined with stations two, three or five.

Station 5: Interview.

Station five is the interview station. The sever or servers at this station trained and tested on the military and federal regulations for blood donating. The interviewers re-ask the questions potential donors answered on the personal history form to include emphasis on sexual preference, use of drugs, tattoos, travel outside the United States, etc. The questions are asked in a screened off area to preserve the individual's privacy. Once the donor has successfully completed the interview he or she goes to the bag issue table, station six. If donors fails this station they depart the system.

Station 6: Bag issue.

At station six the individual selects one of two bar-coded stickers which tells the lab to use or not use their blood. From this station the donor goes to station seven to donate blood.

Station 7: Phlebotomy.

The beds are set up in groups of threes with one phlebotomist assigned to each group. The number of beds set up is dependent upon the anticipated number of donors. The donor is sent to the first available bed to actually donate blood. The process of filling the bag takes four to seven minutes on average. If the donor takes longer than 10 minutes to fill the bag, the blood cannot be used and that fact is noted on the donor's bag.

Station 8: Canteen.

Upon completion, the donor then goes to the canteen for snacks and beverages. We did not measure station eight because donors can control their departure time once they are feeling "OK" to leave.

For the blood donating process our team assumed the donor's system time started when he or she walked up to the registration table to fill out the personal history form. The process ended when the donor left the system because of deferment at one of the stations which we noted in our time logs, or left the bed after donating blood. For this study our team measured donor's times at each station in minutes. We did not record the seconds due to limited personnel to monitor the system. Our study was similar to other studies done on the American Red Cross' mobile blood banks in terms of the constraints on the system.² Our problem had the following constraints: The arrival rate of our donors was random because the Navy does not use scheduling, with arrivals constrained to a four hour window on average; the system has a limited number of servers at each station, due to personnel constraints and resource constraints, such as equipment to take blood pressure; and because tests and/or questions completed at each station can result in moving on to another station or deferment.

For our base case model we used the following system configuration:

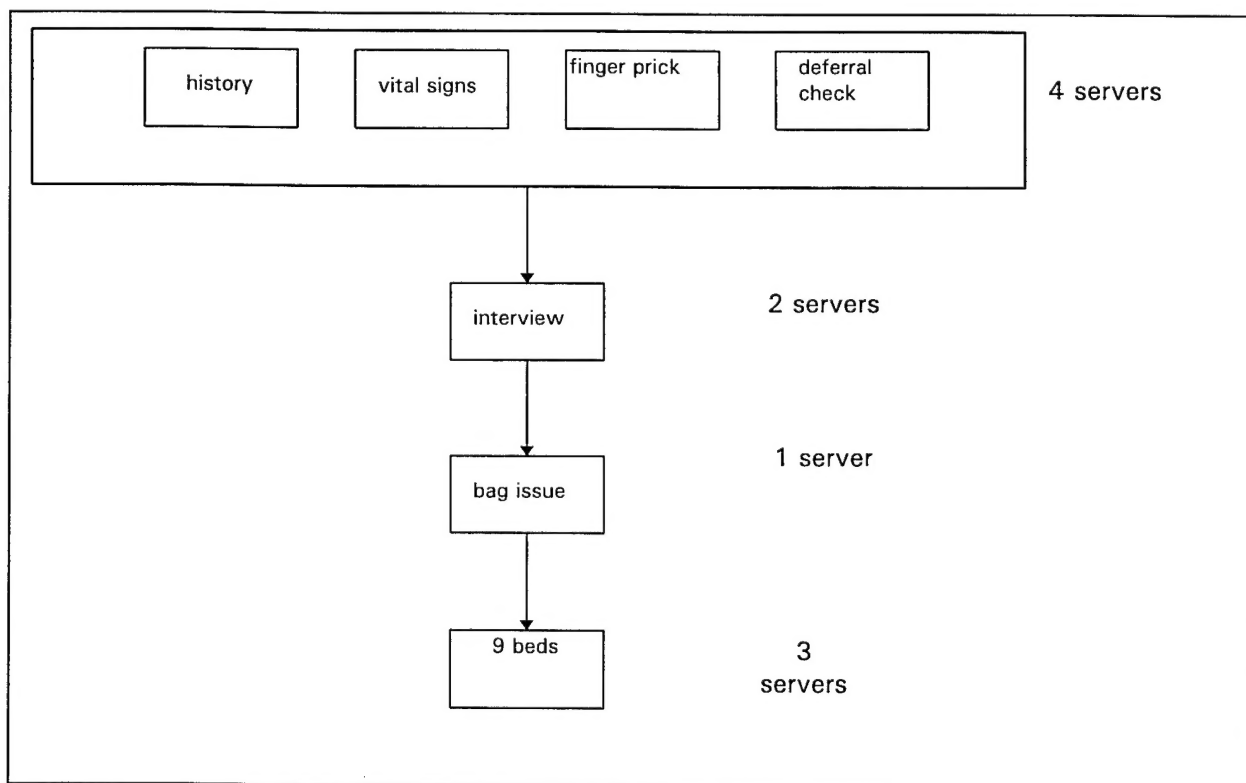


Figure 2. Base Case System

² Brennan, Hohn, Bruce Golden, and Harold Rapport, "Go with the Flow: Improving Red Cross Bloodmobiles Using Simulation Analysis.", *Interfaces* Vol 22, Sep-Oct 1992, pp 1-13.

II. MODEL VALIDATION AND VERIFICATION.

A. Verification.

We modeled the Navy's system using the computer simulation package GPSS/H (version 3) to simulate the process as well as Proof Animation to simulate the process independently. To verify our programs we changed all the service time distributions in our model to exponential distributions with the same mean as our sample data. We computed our theoretical results using Queuing Analyses with TK solver for windows to verify the results generated by the computer simulation model (see Appendix A, QTK output). Queuing Analyses with TK solver gave the following results (where $E(IAT)$ is the Expected inter-arrival time, $E(ST)$ is the Expected service time, W is Expected waiting time in the system, Wq is the Expected waiting time in the queue, L is the Expected system size, Lq is the Expected queue size, Pi is the probability of a server idle):

Stations	Sample u	$E(IAT)$	$E(ST)$	W	Wq	L	Lq	Pi
Station 1	14.5	3.4843	14.1443	14.1462	0.0019	4.06	0.0006	0.3383
Station 2	4.48	4.0992	4.4769	6.3791	1.9022	1.5562	0.464	0.5461
Station 3	2.67	4.183	3	10.6078	7.6078	2.5359	1.8187	0.7172
Station 4	21.1698	4.183	21.1698	21.6302	0.4604	5.171	0.1101	0.5627

Figure 3. QTK Results.

To compare our results with our theoretical results required steady state of the system. To approximate steady state we ran the exponential computer simulation for forty-eight hours and 500 replications. The long run length successfully overwhelmed the system and reduce the standard deviation to achieve steady state in order get closer to theoretical solution. The absolute error between our program's results (GPSS/H) and QTK's was minimal, with $\pm .06$ minutes for all point estimates; thus verifying our open Jackson network computer simulation, (see figure 4, GPSS/H and QTK absolute error comparison). The difference from GPSS/H results and the theoretical is due to the rounding error in our data.

Stations	W	Wq	L	Lq	Pi
Station 1	0.02	0.0001	0.03	0.0004	0.002
Station 2	0.06	0.05	0.03	0.02	0.006
Station 3	0.4	0.4	0.1	0.1	0.01
Station 4	0.2	0.04	0.1	0.01	0.01

Figure 4. Absolute Error Comparison

B. Validation.

We were able to validate the base case model by comparing the simulated model with the actual system on which we had previously collected data. We compared the base case simulation with the actual

data from our visit to the USNA on March 26, 1996. In the base case, running the model for 500 replications for the four hour drawing, the model had 71 donors go through the system. For the actual collection of data, there were 71 donors go through the system, three which were discarded for lost data. Validating our system allowed us to use the base case to study changes to the number of servers and inter-arrival rates.

In addition, we had the previous 26 months of historical information on the mobile blood bank. From this historical data we knew the date of the drawing, the number of donors at each location, and the actual number deferred. This information was then compared to the hospital's flat logs that are maintained by the blood lab. The flat logs register donors by bag ID number. The flat logs record the actual number of bags processed from the blood drawings. They also denote which bags of blood were usable and which ones were not. For privacy reasons we did not record the details of why the blood was not useable. We took a random sample from the flat logs, 109 sample dates all together. The overall difference between the flat log data and the data collected by the mobile blood bank personnel was less than a five percent error which we considered acceptable (see Appendix B, Flatlog Comparison).

III. GENERATION OF INPUT.

We collected donor inter-arrival times, service times, and deferments at the different blood drawings manually using synchronized watches, (see Appendix C for the times). We visited the Naval Academy a total of three times. At each, the drawings were similar in size and configuration. The blood drawing at the National Naval Medical Center was smaller in size, but of similar system configuration. All four drawings were four hours in duration. From the data we were able to determine the distributions of the arrival rates and service times. We used Unifit II to fit the data to the best distribution by matching the first four moments as closely as possible, (see appendix D for detailed Unifit II printouts). Similar to the study by John E. Brennan et al., "Go with the Flow: Improving Red Cross Bloodmobiles Using Simulation Analysis", 1992 we also examined the arrival pattern of the donors. The drawings at the USNA were scheduled from 1400 hours until 1800 hours. We determined that the donors were following a bimodal function as suspected, (see Figure 5 for Donor Pattern charts). This is due to the student's schedules, who predominately get out of class at 1530 hours and leave activities an hour or so later. The figure below shows the donor patterns for all three visits to the USNA with the times in minutes.

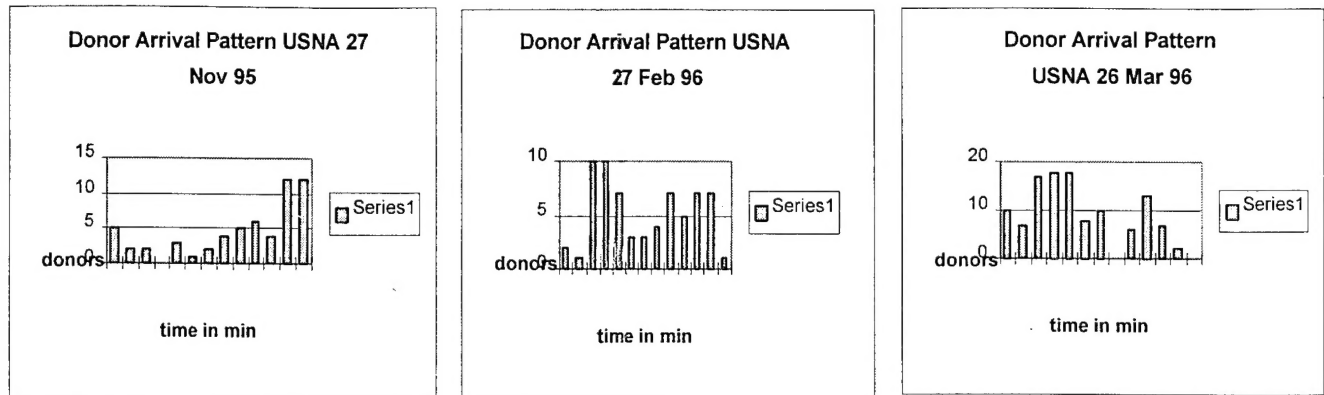


Figure 5. Donor Arrival Patterns.

In collecting the service times we attempted to time all the different stations. At station one we were able to collect the service time for potential donors to complete the personnel history form in minutes. However, we were unable to collect the times separately of the vitals, hemoglobin and deferral checks. At these three station donors were able to go to stations out of order as they became available. If we had had an automated system for tracking service times then this data would have been available. Therefore, we dealt with only the total service time to complete stations one through four and combined them into one station for our model. At the remaining stations, (interview, bag issue and phlebotomy) we were able to collect data and determine their distributions for the computer simulation model, (see Figure 6, Station statistics for Base Case Model).

STATIONS	MEAN	VARIANCE	SKEWNESS	KURTOSIS	DISTRIBUTION
Interarrival time	3.5333	16.4247	2.294	10.8937	gamma
Station 1	14.0934	22.4297	0.08521	2.71145	Weibull
Station 2	4.4687	3.4491	1.31857	1.3857	lognormal
Station 3	N/A	N/A	N/A	N/A	discrete(0.4,2/0.9,3/1.0,4)
Station 4	21.1698	45.6677	0.63844	3.6114	gamma

Figure 6. Station Statistics for Base Case Model.

For the interviewers, station two in our model, we collected the service times for each of the interviewers to include break times. When an interviewer went on break this caused the queue to build up in front of one server. We were able to model a server on break in GPSS/H to note the overall impact on the system. For this station, the service times of the two interviewers was very similar, the differences were negligible. Therefore, for simplicity within our model we assumed the same service time for each interviewer. However, for station three in the model, bag issue, the service times were short. The service times were one of three times: two, three or four minutes because we had truncated the times to minutes, not seconds. For this station we modeled it as a discrete distribution.

At the phlebotomy, station four in the model, we did not look at the service times of the individual blood bank employees. Our data at this station combines into one service time the various stages the donor goes through: Preparation of the arm, actual filling of the bag, and removal of the needle. Because we calculated the service time as the minutes between time the donor went to a bed to the time he or she left the bed, we assumed each bed was a server, not the attendant/phlebotomist of three beds.

IV. THE EXPERIMENTAL DESIGN:

A. Computer Simulation and Model of the Navy's system.

The Navy's mobile blood bank donor process is an FCFS open Jackson network with donors arriving randomly into station one. In our base case computer simulation model donors arrived into station one (personal history paperwork, vital signs, hemoglobin and deferral check) with 98 percent move on to station two (interview). At station two 17 percent are deferred with 83 percent moving to station three (bag issue). All donors in our system moved from three to station four (phlebotomy) and then out of the system.

We were interested in the effects on the system if the number of servers were varied. By varying the system to improve one area, such as the interview station, we did not want to create queue build ups at other stations, like the beds. We ran four variations on our simulation model of the Navy's process. They included:

1. Exponential Case. Used to determine steady state to verify our model.
2. Base Case. Modeled the real system we observed. Interviewers at Station two were on a clock to put one interviewer on break twenty minutes every other hour, (90 to 110 minutes and 210 to 240 minutes). Changes were made to this model to note improvements to the overall system.
3. Two Interviewers. Used base case but with two interviews in place at all times.
4. Decreased the number of beds. Changed the number of beds from nine to six.

For each case the number of servers at each station was as follows:

CASE	STATION 1	STATION 2	STATION 3	STATION 4
Expon Case	4	2	1	9
Base Case (interviewers on breaks)	4	1-2	1	9
Two interviewers always	4	2	1	9
Decrease beds: 6	4	2	1	6

Figure 7. Number of Servers at Each Station.

To show the difference from the actual observed system and our simulation model we used animation. We first animated our visit to the Navy Academy on the 27th of February. This system has the same number of servers at each of the stations as the Base case. However, the animation, unlike the Base case model shows the true arrivals of the donors to include batch arrivals and the exact times the interviewers went on break, reducing that station to one server. The second animation shows the base case with two servers dedicated to station two and the distributions for the inter-arrival times and service times as determined by Unifit II. The third animation is the same as the second but with the number of beds reduced to six. All three animation models visually show how the changes impact the system. Most notable was the development of queues at various stations. The animation also show deferments being rejected at the various decision points in the system. The deferments collected at the bottom of the model to show the cumulative sum of deferrals in a four hour drawing.

B. Trend Analysis.

The Navy mobile blood bank has maintained logs for the last 2 years of its operation (we have the data from January 1994 - February 1996). These logs include information regarding: (1) Visit location, (2) day, date, year of visit, (3) anticipated donor turnout, (4) actual donor turnout, (5) amount of bags obtained for the given day, and (6) number of people deferred. (See Appendix E) We used this data to look for possible trends in donor turnout. We quickly realized that two years of data is definitely a minimum amount necessary for any trend analysis. However, we were able to use the results from different statistical tests as indicators of potential trends. These indicators provide insight to areas of potential interest and those which should be tracked in coming years. We analyzed the available data using the following:

1. Runs tests
 - Runs Up/Down test
 - Run length
2. Linear trends test.
3. Additive time series model.
4. Auto regressive/moving averages.

C. Runs Tests.

We implemented two types of Runs test as a diagnostic procedure in part to check the reasonableness of the assumption that our data is a sequence of binary outcomes from independent and identically distributed (iid) Bernoulli random variables. The first test is a Runs Up / Down test, and the second is a test taking into account the length of each run. The question we were interested in answering

was: 'is our sequence of time series data occurring by random chance, or is there evidence indicating a lack of randomness in the ordering of the data?'

1. Runs Up / Down Test.

Initially we considered the entire sequence of bi-monthly sums using a Runs Up / Down test to identify patterns in our time series data which are unlikely to occur if the iid Bernoulli random variable assumption is valid. To assess whether or not our observed sequence of outcomes is incompatible with an assumption of randomness we compared the observed number of up / down runs with the number which is expected if all possible orderings of n_0 ups and n_1 downs are equally likely.

A test of this nature will give us some indication of whether changes in our sequence is a departure from randomness and indicative of a persistence in its direction of movement or where our sequence contains a trend (e.g. a cyclical pattern). Our hypothesis and test statistics were:

Hypothesis:

H_0 : Sequence generated by a random process

H_1 : Sequence generated by a process containing either persistence or frequent changes in direction.

Test Statistics:

$$E(R) = (2n - 1)/3 \quad \sigma^2(R) = (16n - 29) / 90 \quad z^* = (R - E(R)) / s(R)$$

Bi-monthly Sums:

Sum(+/-)*	Run #	Sum(+/-)	Run #	Sum(+/-)	Run #	Sum(+/-)	Run #
252		228-		273+	18	256-	27
173-	1	216-	11	241-	19	277+	
311+	2	259+		338+		321+	28
302-	3	278+	12	528+	20	234-	29
378+	4	265-	13	212-		293+	30
163-	5	286+		209-	21	127-	31
251+	6	288+	14	243+	22	461+	32
248-	7	276-		199-	23	145-	
277+	8	239-	15	286+	24	104-	
181-	9	300+	16	243-		34-	33
227+		216-		156-	25	395+	34
373+	10	178-	17	235+		232-	
353-		261+		291+	26	231-	35

*+/- indicates up / down run

Our Results:

$$E(R) = 34.33$$

$$\sigma^2(R) = 8.922$$

$$z_{\alpha/2}^* = 0.2243$$

At an $\alpha = 0.05$; $-1.96 \geq |0.2243| \leq 1.96$, p-value = .956

We also ran a Runs Up / Down test on the correlation coefficient obtained when comparing the same point in time for the year 1994 and 1994 (e.g. week 2 of February 1994 vs. week 2 of February 1995). We used the same hypothesis to test our results.

Correlation Coefficients:

Sum(+/-)	Run #	Sum(+/-)	Run #	Sum(+/-)	Run #	Sum(+/-)	Run #
-0.065728		-0.066126		-0.027471	7	-0.264036	11
-0.124466		0.035185		0.021972	8	-0.008851	12
-0.188667	1	0.036203	4	-0.061436	9	-0.026086	
0.197515	2	-0.007813	5	0.150433	10	-0.042193	13
-0.166030	3	0.095876	6	0.075086		0.096705	14
-0.068282		0.075071		-0.050343		-0.024776	15

Our Results:

$$E(R) = 15.667$$

$$\sigma(R) = 1.986$$

$$z_{\alpha/2}^* = -0.3359$$

$$\text{At an } \alpha = 0.05; -1.96 \geq |0.3359| \leq 1.96$$

These test results indicate the sequence is random; it is appropriate to treat the observations as a random sample from an infinite population. However, according to resident GMU statistics expert, Dr. Sutton, Runs can be quite ineffective for detecting inconsistency in variation if the variation is, for example, cyclical and the period is not very long. For our time series data, we only have two years worth of information; enough to make some initial observations, but not enough information to rule out possible trends. With this in mind, we continued with other methods of time series analysis.

2. Run Length.

Performing a test to see if the longest run warrants anything other than iid also yielded insignificant results. The longest run is three and the p-value associated with that amount is 0.9466. This indicates there is no reason to reject the assumption that the data comes from anything other than iid.

D. Linear Trends.

Analyzing the linear trends yielded very interesting results. We first looked at the linear trend of the data across the 26 months (See Figure 8). The linear trend for the 26 month span is: $Y_t = 274.923 - 2.85162 * t$, indicating a decrease of approximately 74 bags over the last two years ($-2.85162 * 26$). Initially, this decrease did not appear to be extremely significant. Yet, there are additional studies³ that claim an overall decline in donor participation is occurring. We felt that our declining trend together with the studies indicating decline warranted a deeper look into the data.

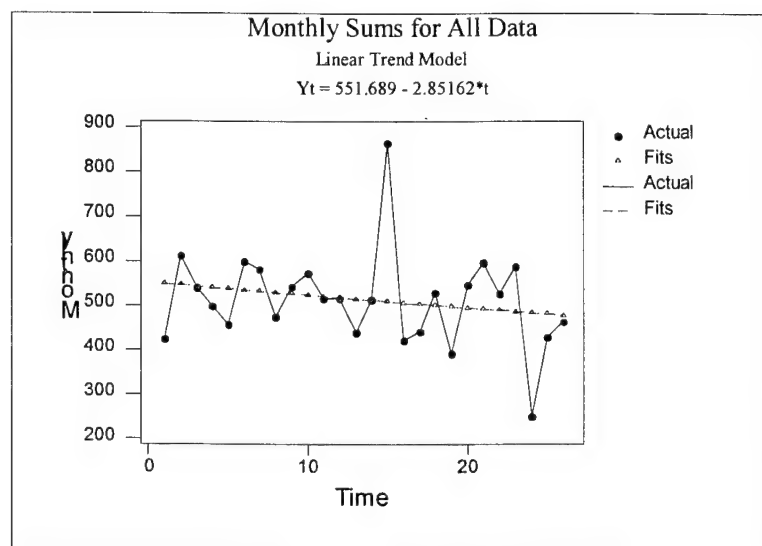


Figure 8. Monthly Sums.

Looking at 1994 and 1995 separately revealed greater insight to the source of declining participation. The linear equation describing 1994 is: $Y_t = 514.651 + 2.10490 * t$ (See Figure 9). This equation indicates an *increase* of approximately 25 bags over the year. Still not very significant since we are only dealing with twelve data points.

³ Roberts, Russell and Michael Wolkoff, "Improving the Quality and Quantity of Whole Blood Supply: Limits to Voluntary Arrangements", *Journal of Health Politics, Policy and Law*, 1988, Vol. 13, No. 1, pp167-177.

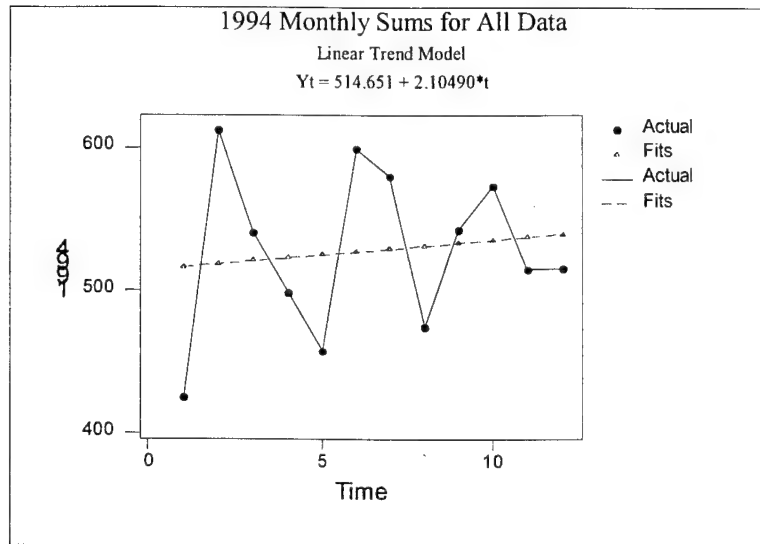


Figure 9. 1994 Monthly Sums

The linear equation for 1995 is: $Y_t = 571.409 - 9.56294 \cdot t$ (See Figure 10). This equation suggests a *loss* of approximately 115 bags over the year.

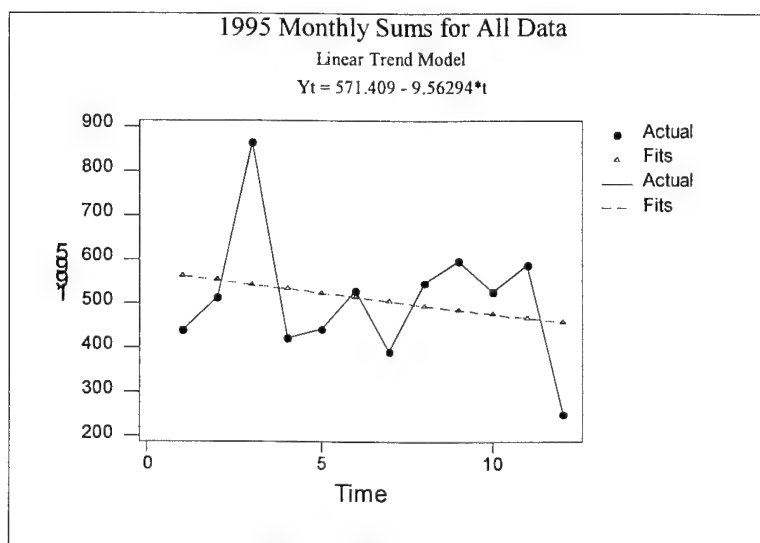


Figure 10. 1995 Monthly Sums.

The linear model representing 1995 lends more support to the notion of declining donor participation. It is interesting to note the average blood drawn for 1995 is only slightly less than the average for 1994 (509 vs. 528), yet there is a much more drastic negative trend in 1995. Again, our data is limited to only two years, but we can conclude areas which may be potential indicators of actual trends.

To determine if the Navy Mobile Blood Bank should be concerned with the 1995 trend and focus on methods to minimize the affects of a declining donor population we subjected the data to a number of additional statistical tests, (see Appendix F for all additional test results). Parametric and nonparametric tests for rejecting iid based on differences in the years yielded extremely insignificant p-values (t-test, sign

test, Wilcoxon test, Mann-Whitney). These results imply that the data is not really following any type of trend even though visually there appears to be something occurring.

E. Additive Time Series Model.

Running an Additive Time Series Model in Minitab enabled us to look at our data sequence with the Seasonal Component isolated (See Figure 11). This type of model is looking at seasonal trends together with some type of trend component (linear or exponential obtained using a least squares calculation) and cyclical component (deviations from the trend).

The trend obtained from this model exactly matched the linear trend model discussed in the previous section. For seasonal indicators, we see evidence of extreme variation over the seasonal periods (approximately 10 to 90 bags of variation). The high variation and seasonal indices for March can be explained by the outlier data point that is due to a rare day at the Naval Academy when 253 bags of blood were drawn. Furthermore, there does not appear to be any cyclical trend.

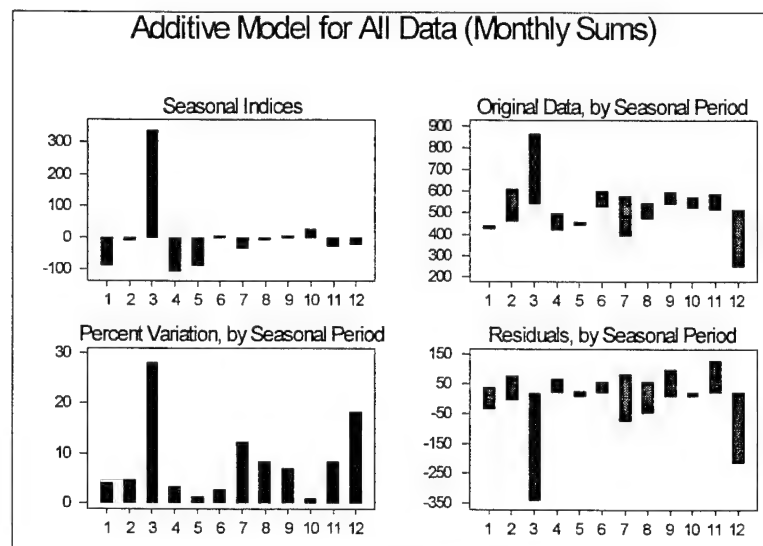


Figure 11. Additive Model.

There is not a lot to obtain from an additive model with only two years of data. With two years of data, the model really only has two data points to compare (one from 1994, and the other from the same period in 1995). It would be interesting to see how data over the next two to three years supports the indicators represented in the figure above.

Simply eyeing the raw data seems to support the idea that there are seasonal factors affecting the amount drawn. January's average is consistently below the norm (431 vs. 513), as well as the months of April and May (460 and 450 respectively). September through November tend to be above average months (570, 550, and 551 respectively). These observations are supported by the Seasonal Indices chart, but until more data can be obtained, not a lot of confidence can be offered from the additive model. In

fact, a Durbin-Watson test statistic of 2.15 indicates there is no support of positive/negative correlation of error terms. This suggests there is no need to even look at time series analysis.

F. Autoregressive / Moving Averages.

Autoregressive / Moving Averages (ARMA) is a form of analysis which generates a model using white noise as the forcing terms in a set of linear differences equations. This is an iterative process; we had to try different combinations of AR and MA types (e.g. AR(2) and MA(2)) to obtain a model best fitting our data. Using Minitab to calculate the ARMA statistic, we found that an AR(1) MA(1) best describes our data. The Minitab results are as follows:

Minitab Output	
Final Estimates of Parameters	
Type	Estimate
AR 1	0.8449
MA 1	1.0052
Constant	40.0585
Mean	258.225

To measure how well the model fits the data, we used the Minitab output for the modified Box-Pierce chi-square statistic. We computed the p-value to check the significance of the value for each of the lags (12, 24, 36).

H_0 : The specified ARMA model fits our data.

H_1 : The specified ARMA model does not fit our data.

Modified Box-Pierce (Ljung-Box) chi-square statistic

Lag	12	24	36
Chi-square	6.8(DF=10)	17.5(DF = 22)	25.7(DF=34)
p-value:	0.744159	0.735185	0.846087

We accept the null hypothesis based on the observed p-value and are unable to conclude that the model obtained from Minitab does not fits our data. The model is:

$$\text{Drawn at time } t = 40.0585 + 0.8449(\text{Drawn}_{t-1}) + Z_t + 1.0052(Z_{t-1})$$

(where Z_t is the "white noise error" $\sim N(0, \sigma^2)$).

Obtaining a model with such an insignificant p-value for rejecting the Minitab model, suggests the ARMA process is potentially a good method of forecasting coming months. However, we must keep in

mind we have only two years of data and the previous Durbin-Watson test (together with several additional tests) indicates an iid process. Obtaining two to three more years of data would yield much more significant results. Hence, we interpreted the information obtained from the ARMA process as offering an interesting suggestion of the potential for using the above model for forecasting the data.

V. RUN SUMMARIES.

The summary of our runs output is in Appendix G. We ran the various cases for 20 runs for four hours, 500 runs for four hours.

VI. ANALYSIS OF OUTPUT.

The following adjustments to the system were tested at 500 replications for four hours:

SYSTEM	AVG TIME IN SYSTEM	TOTAL DONORS
a. Exponential case	52.09	68.30
b. Base case (2 interviewer- take breaks)	38.76	70.60
c. Two interviewers (always)	36.99	70.60
d. Decrease beds 6	37.04	69.80

Figure 12. Model Output Run Summary.

By changing the number of servers at station two (interviewer) and at station four (blood drawing) we noted slight improvement in the total time through the system. Decreasing the number of beds did not change the overall time in the system. A similar decrease in total system time was noted, as compared to the base case, when there were two dedicated interviewers. In both changes the queues actually decreased (see Figure 13 , Summary of Model Variations). The reduction in queue build up at the interview station was most noticeable in the animation simulation in comparing the 27 February actual system to the modeled system. The February 27 model has queues form when one interviewer goes on break which is visually demonstrated in the animation. The minimal difference between the simulated models is due to the lack of any large queue forming as noted in our output. The Lq never builds up in the Base case as was actually observed at the various blood drawing because we were not able to program for batch arrivals into our model.

CASE	L (system size)	W (waiting time in system)	Lq (queue size)	Wq (waiting time in queue)
a. Expon Case	13.03	52.09	2.27	9.51
b. Base Case	8.59	37.02	0.44	1.92
c. 2 interviewers	8.55	36.99	0.44	1.95
d. Decrease beds	8.55	37.04	0.44	1.95

Figure 13. Summary of Model Variations.

VII. CONCLUSIONS.

From the beginning of our project we attempted to produce three products to assist the Navy in improving their number of donors and overall donor satisfaction. We examined the Navy's larger blood drawings of 70 to 100 donors. From our study we noted that the system could be improved by reducing the time donors spend the system as a whole. The total system time in our model was reduced by having two dedicated interviewers at station two.

There is not a significant reduction in system time between the two models because our model did not demonstrate the queue build up we observed at the USNA blood drawings. We were unable to program batched arrivals into the system as we observed at the drawings. Batched arrivals would have reflected the true system in terms of queue build up at the various stations. In the animation model of February 27th all of the arrivals times were entered as discrete times which is a more accurate reflection of the system we observed because it allows manual batching of the donors. However, from our survey of donors we noted that station two was a point of dissatisfaction.

In the survey we randomly surveyed donors at the blood drawing at the Naval Academy on March 26th. We wanted to determine the satisfaction or dissatisfaction, of the donors and their time in system. The survey included the start and end time in the system (not including the canteen), and the following questions:

- Was the process too long?
- Is there anything in the process you would change?
- Would you donate again?

The survey confirmed our initial thoughts. Out of the 33 randomly selected, two were deferred and 31 completed the system. Of the thirty-one, seventy-four percent of those surveyed concluded the system time was not too long, forty-eight percent recommended changes, and one-hundred percent said that they would donate again in the future. On average, it took those surveyed fifty-eight minutes to complete the system. Those surveyed who did offer comments focused on the interview station and recommended more servers.

The students surveyed support our conclusions on the need to maintain two interviewers at station two at all times. We recommend the supervisor act as a relief person when assigned interviewers need a break. If the supervisor serves also as an interviewer then the system's queues at that station develop as

noted in our base case model. At previous drawings we had observed there were two interviewers, however, one of the interviewers fulfilled two jobs: interviewer and overall supervisor.

In addition to the number of servers at station two, we also concluded that the number of beds could be decreased from nine to six for drives with donor populations less than or equal to 70. Previously the Navy had listed the following table in its operations manual as a guideline:

Number of Donors	Number of Beds	Donors per Hour
< 30	4 to 5	16 to 20
30 to 45	6 to 8	24 to 32
46 to 60	9 to 10	36 to 40
61 to 80	11 to 12	44 to 48
> 80	> 12	> 48

Figure 14. Donors to beds.

To draw any more detailed conclusions on the number of servers we would have to implement our proposed changes and observe their impact on the system. However, the Navy, to conserve its resources would benefit by further studying the ratio of servers to donors.

An additional area of study should be reducing the number of decision points. Within the current system there is redundancy in the questions the donors are asked from station one to station two. Station two re-asks the donor the questions on the form. A reexamination of what questions really need to be asked at each station of the donors could also reduce time within the system.

Finally, we noted in our trend analysis that donor participation is decreasing. But with only 26 months of data we cannot draw any strong conclusions. All the tests performed show the data to be iid. Some of the tests offered possibilities of indicating potential trends but we cannot extracted anything significant from the trend analysis without more data. The data will provide insights and should be further collected and monitored in the coming years.

Overall the Navy's system is adequate in its current state. But we know from our observations, donor surveys and prior studies, that the Navy should do what it can to continuously improve donor satisfaction and examine other ways to obtain new donors.

<u>St</u>	<u>Input</u>	<u>Name</u>	<u>Output</u>	<u>Unit</u>	<u>Comment</u>
					M/M/c:Multiple Servers/Unlimited Queue
		iat	3.4843	min	Mean interarrival time
		st	14.1443	min	Mean time to complete service
.287		lambda		1/min	Arrival rate (arrivals/unit of time)
.0707		mu		1/min	Service rate per channel (#/time)
		r	4.0594		Avg # arrivals during avg service time
12		c			# of servers in the system ($c > 1$)
		rho	.3383		Fraction of time each server is busy
		p0	.0173		Probability of 0 in the system
6		n			Target # of customers in the system
		pn	.1073		Probability of n in the system
		Lq	.0006		Expected queue size
		L	4.06		Expected system size
		Wq	.0019	min	Expected waiting time in the queue
		W	14.1462	min	Expected waiting time in the system
10		t		min	Specific time in the queue
		Ptq	0		Prob. of waiting $\geq t$ in the queue
		Pq0	.9989		Probability of no wait in the queue
10		K			Max variable value whose prob wanted
		pK	.0058		Probability of K in system ($K \geq c$)
		PK	.9989		Probability of $\leq K$ in system
1		d		min	Size of time interval for plot
60		T		min	Total time horizon for prob plotting
		TWq	1		Probability that queue delay $\leq T$ (should be 1 if full plot is needed)

See Tables and Plots

<u>St</u> - <u>Input</u>	<u>Name</u>	<u>Output</u>	<u>Unit</u>	<u>Comment</u>
				M/M/c:Multiple Servers/Unlimited Queue
4.0992	iat		min	Mean interarrival time
4.4769	st		min	Mean time to complete service
	lambda	.244	1/min	Arrival rate (arrivals/unit of time)
	mu	.2234	1/min	Service rate per channel (#/time)
	r	1.0921		Avg # arrivals during avg service time
2	c			# of servers in the system ($c > 1$)
	rho	.5461		Fraction of time each server is busy
	p0	.2936		Probability of 0 in the system
6	n			Target # of customers in the system
	pn	.0156		Probability of n in the system
	Lq	.464		Expected queue size
	L	1.5562		Expected system size
	Wq	1.9022	min	Expected waiting time in the queue
	W	6.3791	min	Expected waiting time in the system
10	t		min	Specific time in the queue
	Ptq	.0508		Prob. of waiting $\geq t$ in the queue
	Pq0	.6143		Probability of no wait in the queue
10	K			Max variable value whose prob wanted
	pK	.0014		Probability of K in system ($K \geq c$)
	PK	.9983		Probability of $\leq K$ in system
1	d		min	Size of time interval for plot
60	T		min	Total time horizon for prob plotting
	TWq	1		Probability that queue delay $\leq T$ (should be 1 if full plot is needed)

See Tables and Plots

St	Input	Name	Output	Unit	Comment
					M/M/c:Multiple Servers/Unlimited Queue

4.183		iat		min	Mean interarrival time
3		st		min	Mean time to complete service
		lambda	.2391	1/min	Arrival rate (arrivals/unit of time)
		mu	.3333	1/min	Service rate per channel (#/time)
		r	.7172		Avg # arrivals during avg service time
1		c			# of servers in the system ($c > 1$)
		rho	.7172		Fraction of time each server is busy
		p0	.2828		Probability of 0 in the system
6		n			Target # of customers in the system
		pn	.0385		Probability of n in the system
		Lq	1.8187		Expected queue size
		L	2.5359		Expected system size
		Wq	7.6078	min	Expected waiting time in the queue
		W	10.6078	min	Expected waiting time in the system
10		t		min	Specific time in the queue
		Ptq	.2794		Prob. of waiting $\geq t$ in the queue
		Pq0	.2828		Probability of no wait in the queue
10		K			Max variable value whose prob wanted
		pK	.0102		Probability of K in system ($K \geq c$)
		PK	.9742		Probability of $\leq K$ in system
1		d		min	Size of time interval for plot
60		T		min	Total time horizon for prob plotting
		TWq	.9975		Probability that queue delay $\leq T$ (should be 1 if full plot is needed)

See Tables and Plots

<u>St</u>	<u>Input</u>	<u>Name</u>	<u>Output</u>	<u>Unit</u>	<u>Comment</u>
					M/M/c:Multiple Servers/Unlimited Queue
4.183		iat		min	Mean interarrival time
21.1698		st		min	Mean time to complete service
		lambda	.2391	1/min	Arrival rate (arrivals/unit of time)
		mu	.0472	1/min	Service rate per channel (#/time)
		r	5.0609		Avg # arrivals during avg service time
9		c			# of servers in the system ($c > 1$)
		rho	.5623		Fraction of time each server is busy
		p0	.0062		Probability of 0 in the system
6		n			Target # of customers in the system
		pn	.1458		Probability of n in the system
		Lq	.1101		Expected queue size
		L	5.171		Expected system size
		Wq	.4604	min	Expected waiting time in the queue
		W	21.6302	min	Expected waiting time in the system
10		t		min	Specific time in the queue
		Ptq	.0133		Prob. of waiting $\geq t$ in the queue
		Pq0	.9143		Probability of no wait in the queue
10		K			Max variable value whose prob wanted
		pK	.0211		Probability of K in system ($K \geq c$)
		PK	.9729		Probability of $\leq K$ in system
1		d		min	Size of time interval for plot
60		T		min	Total time horizon for prob plotting
		TWq	1		Probability that queue delay $\leq T$ (should be 1 if full plot is needed)

See Tables and Plots

#	Year	Month	Day	Place	Drawn	Defered	Total Arrivals	flat log data:	received	not used
1	1994	8	1	NSHS	20	1	21	0	20	5
2	1994	8	2	NASP	23	2	25	0	23	5
3	1994	8	4	NIS	25	7	32	1	26	6
4	1994	8	5	NS Station	41	4	45	3	44	17
5	1994	8	9	Bupers	32	2	34	1	33	7
6	1994	8	11	NSWC	56	2	58	3	59	13
7	1994	8	12	NAF	2	2	4	0	2	0
8	1994	8	15	D. Taylor	17	1	18	0	17	3
9	1994	8	16	Quantico	29	1	30	2	31	6
10	1994	8	18	Pent	21	2	23	2	23	4
11	1994	8	19	NRL	44	7	51	3	47	10
12	1994	8	22	NRL (mil)	19	1	20	2	21	3
13	1994	8	23	NSGA	36	3	39	5	41	12
14	1994	8	25	Bupers	23	1	24	3	26	12
15	1994	8	26	Pax Run	28	4	32	3	31	9
16	1994	8	29	NC	20	5	25	1	21	8
17	1994	8	30	NSNA	39	6	45	5	34	5
18	1994	9	1	PNSY	110	11	121	2	112	22
19	1994	9	2	NMRC	6	0	26	0	6	0
20	1994	9	6	USNA	32	6	38	2	34	7
21	1994	9	8	Navy Band	21	3	24	0	21	5
22	1994	9	9	WNY	20	2	22	2	22	4
23	1994	9	12	USNA	9	2	11	0	9	1
24	1994	9	13	DIA	28	3	31	2	30	4
25	1994	9	14	Bupers	31	4	35	2	33	8
26	1994	9	15	Pent	21	0	21	0	21	3
27	1994	9	19	NNMC	44	6	50	1	45	8
28	1994	9	20	ONI	33	2	35	1	34	11
29	1994	9	22	NRC	13	3	16	0	13	5
30	1994	9	23	Quantico	25	5	30	0	25	5
31	1994	9	26	NSA	17	4	21	0	17	3
32	1994	9	27	USNA	68	9	77	0	68	14
33	1994	9	29	ONI	42	4	46	3	45	14
34	1994	9	30	NS Station	23	1	24	1	24	9
35	1994	10	3	MSC	27	4	31	1	26	7
36	1994	10	4	USNA	44	7	51	1	45	6

#	Year	Month	Day	Place	Drawn	Deferred	Total Arrivals	flat log data:	received	not used
37	1994	10	6	NNMC	30	11	41	0	30	5
38	1994	10	5	USCG	36	1	37	2	38	7
39	1994	10	11	Bupers	9	3	12	0	9	4
40	1994	10	12	Quantico	71	10	81	1	72	10
41	1994	10	13	Dahlgren	24	5	29	5	29	11
42	1994	10	14	USCG	45	6	51	1	46	10
43	1994	10	17	USNA	20	4	24	0	20	2
44	1994	10	19	NRL (mil)	17	4	21	2	19	4
45	1994	10	20	GW NROTC	44	7	51	0	44	12
46	1994	10	21	NRL	45	5	50	3	48	11
47	1994	10	24	NCG	32	7	39	3	35	8
48	1994	10	25	USNA	28	3	31	2	30	6
49	1994	10	27	OSIA	36	6	42	1	37	11
50	1994	10	28	AIMD	31	3	34	2	33	8
51	1994	10	31	VA Med	35	6	41	3	38	14
52	1994	11	1	NEOD	40	12	52	1	41	10
53	1994	11	3	NIS	33	5	38	4	37	12
54	1994	11	4	WNY	30	4	34	5	35	6
55	1994	11	7	USNA	22	2	24	3	25	6
56	1994	11	8	DIA	39	6	45	1	40	7
57	1994	11	9	Camp Dav	56	7	63	1	57	12
58	1994	11	14	Marine Bks	25	6	31	1	26	8
59	1994	11	15	USNA	31	2	33	1	32	3
60	1994	11	16	Bupers	33	9	42	2	35	8
61	1994	11	17	Pent	23	2	25	2	25	8
62	1994	11	18	Pax Run	39	5	44	4	43	11
63	1994	11	21	USNA	32	1	33	1	33	4
64	1994	11	22	NSA Ann	15	3	18	1	16	5
65	1994	11	23	NNMC	24	8	32	0	24	6
66	1994	11	29	USNA	45	4	49	0	45	11
67	1994	11	30	USNA	28	4	32	0	28	10
68	1994	12	1	SS Kenned	85	10	95	7	92	23
69	1994	12	2	NSA	24	9	33	1	25	5
70	1994	12	6	ONI	24	7	31	7	31	7
71	1994	12	7	NRC	29	4	33	2	31	14
72	1994	12	8	NSWC	34	5	39	4	38	12

#	Year	Month	Day	Place	Drawn	Deferred	Total Arrivals	flat log data:	received	not used
73	1994	12	12	NMRI	15	6	21	2	17	6
74	1994	12	13	Bupers	41	4	45	3	44	6
75	1994	12	14	ONI	28	9	37	5	33	11
76	1994	12	15	Pent	20	1	21	0	20	1
77	1994	12	16	NRL	43	5	48	3	46	9
78	1994	12	19	BUMED	36	3	39	2	38	12
79	1994	12	20	NRL (mil)	18	2	20	2	20	6
80	1994	12	21	NSS	15	3	18	1	16	5
81	1994	12	22	NNMC	34	6	40	2	36	8
82	1994	12	23	NNMC	24	4	28	4	28	8
83	1994	12	27	NNMC	13	2	15	2	15	7
84	1994	12	28	NNMC	14	1	15	1	15	4
85	1994	12	29	NNMC	12	8	20	0	12	2
86	1994	12	30	NNMC	7	1	8	1	8	2
87	1995	9	5	USNA	76	6	82	1	77	8
88	1995	9	19	NNMC	32	5	37	4	36	10
89	1995	9	28	ONI	31	6	37	2	33	5
90	1995	9	29	Pax Run	87	16	103	4	91	27
91	1995	10	13	NRL	49	7	56	9	40	9
92	1995	10	17	USNA	40	8	48	8	48	7
93	1995	10	31	OSIA	45	12	57	1	46	5
94	1995	11	3	GW NROTC	30	12	42	2	28	4
95	1995	11	6	Bupers	26	3	29	0	26	2
96	1995	11	20	USNA	54	12	66	3	57	9
97	1995	11	22	NSHS	28	3	31	3	31	8
98	1995	11	28	USNA	113	3	116	10	123	5
99	1995	12	7	Pent	14			1	13	3
100	1995	12	15	NRL	30			7	23	3
101	1995	12	21	Pent	19			1	20	4
102	1995	12	28	NNMC	25			0	25	6
103	1996	1	4	NNMC	18	3	21	7	25	3
104	1996	1	17	USCG	38	7	45	7	31	8
105	1996	1	23	USNA	79	16	95	5	84	21
106	1996	2	8	Dahlgren	24	2	26	0	24	6
107	1996	2	9	Quantico	52	4	56	1	53	7
108	1996	2	23	ONI	46	7	53	2	48	8

#	Year	Month	Day		Drawn	Deferred	Total Arrivals	difference	received	not used
109	1996	2	27	USNA	55	12	67	0	55	6
				SUM	3634	522	4088	231	3801	833
				AVE	8.906863	1.279412	10.0196078			
				STD	19.22297	3.361139	21.2915958			
				% not used						22%

Arrivals Rate to Station 1				Arrivals Rate to Interview				Arrivals Rate to Bag				Arrivals Rate to Take Blood			
ID	In			ID	Out of Sta 1			ID	Out of Interview			ID	Out of Bag		
1	14:05	0:00	0	1	14:19	0:11	11	1	14:22	0:14	14	1	14:26	0:13	13
2	14:05	0:00	0	3	14:30	0:11	11	3	14:36	0:14	14	3	14:39	0:13	13
3	14:20	0:15	15	4	14:42	0:12	12	4	14:47	0:11	11	4	14:50	0:11	11
4	14:30	0:10	10	5	14:53	0:11	11	5	14:55	0:08	8	5	15:00	0:10	10
5	14:41	0:11	11	7	14:55	0:02	2	7	15:00	0:05	5	7	15:03	0:03	3
6	14:43	0:02	2	4	14:56	0:01	1	6	15:03	0:03	3	4	15:05	0:02	2
7	14:44	0:01	1	5	14:58	0:02	2	8	15:05	0:02	2	5	15:08	0:03	3
8	14:46	0:02	2	9	15:03	0:05	5	9	15:07	0:02	2	6	15:11	0:03	3
9	14:46	0:00	0	10	15:03	0:00	0	12	15:11	0:04	4	7	15:14	0:03	3
10	14:46	0:00	0	12	15:07	0:04	4	13	15:17	0:06	6	8	15:22	0:08	8
11	14:47	0:01	1	11	15:09	0:02	2	13	15:19	0:02	2	9	15:26	0:04	4
12	14:48	0:01	1	10	15:10	0:01	1	15	15:24	0:05	5	10	15:28	0:02	2
13	14:53	0:05	5	13	15:12	0:02	2	17	15:24	0:00	0	11	15:33	0:05	5
14	14:53	0:00	0	12	15:16	0:04	4	18	15:30	0:06	6	12	15:39	0:06	6
15	15:06	0:13	13	13	15:19	0:03	3	19	15:36	0:06	6	13	15:42	0:03	3
16	15:09	0:03	3	14	15:29	0:07	7	16	15:38	0:02	2	14	15:45	0:03	3
17	15:11	0:02	2	15	15:29	0:03	3	15	15:41	0:03	3	15	15:56	0:11	11
18	15:11	0:00	0	16	15:30	0:01	1	16	15:53	0:12	12	16	15:59	0:03	3
19	15:13	0:02	2	21	15:31	0:01	1	22	15:53	0:00	0	17	16:02	0:03	3
20	15:15	0:02	2	23	15:37	0:06	6	24	15:53	0:00	0	25	16:06	0:04	4
21	15:15	0:00	0	22	15:41	0:04	4	25	16:00	0:07	7	29	16:08	0:02	2
22	15:15	0:00	0	24	15:41	0:00	0	25	16:03	0:03	3	30	16:13	0:05	5
23	15:16	0:01	1	26	15:41	0:00	0	32	16:04	0:01	1	33	16:16	0:03	3
24	15:20	0:04	4	29	15:50	0:09	9	30	16:06	0:02	2	36	16:18	0:02	2
25	15:30	0:10	10	25	15:52	0:02	2	33	16:07	0:01	1	35	16:20	0:02	2
26	15:32	0:02	2	32	15:55	0:03	3	36	16:09	0:02	2	24	16:23	0:03	3
29	15:33	0:01	1	30	15:56	0:01	1	35	16:13	0:04	4	37	16:25	0:02	2
30	15:33	0:00	0	33	15:57	0:01	1	37	16:14	0:01	1	38	16:28	0:03	3
32	15:38	0:05	5	34	15:59	0:02	2	38	16:23	0:09	9	40	16:32	0:04	4
33	15:39	0:01	1	36	16:04	0:05	5	40	16:26	0:03	3	41	16:39	0:07	7
34	15:40	0:01	1	35	16:06	0:02	2	41	16:36	0:10	10	42	16:43	0:04	4
35	15:51	0:11	11	37	16:07	0:01	1	42	16:40	0:04	4	43	16:51	0:08	8
36	15:54	0:03	3	38	16:18	0:11	11	43	16:48	0:08	8	44	16:59	0:08	8
37	15:55	0:01	1	40	16:20	0:02	2	44	16:56	0:08	8	46	17:08	0:09	9
38	16:02	0:07	7	39	16:23	0:03	3	46	17:06	0:10	10	48	17:10	0:02	2
39	16:03	0:01	1	41	16:32	0:09	9	48	17:07	0:01	1	49	17:13	0:03	3
40	16:07	0:04	4	42	16:33	0:01	1	49	17:09	0:02	2	50	17:16	0:03	3
41	16:24	0:17	17	43	16:42	0:09	9	50	17:14	0:05	5	14	17:19	0:03	3
42	16:24	0:00	0	45	16:48	0:06	6	47	17:16	0:02	2	47	17:19	0:00	0
43	16:32	0:08	8	44	16:49	0:01	1	51	17:18	0:02	2	51	17:21	0:02	2
45	16:35	0:03	3	46	16:56	0:07	7	52	17:18	0:00	0	52	17:23	0:02	2
44	16:44	0:09	9	48	16:57	0:01	1	54	17:21	0:03	3	54	17:25	0:02	2
46	16:45	0:01	1	49	16:58	0:01	1	53	17:22	0:01	1	53	17:27	0:02	2
47	16:45	0:00	0	47	17:01	0:03	3	56	17:33	0:11	11	56	17:36	0:09	9
48	16:47	0:02	2	50	17:04	0:03	3	57	17:38	0:05	5	57	17:41	0:05	5
49	16:47	0:00	0	51	17:10	0:06	6	60	17:43	0:05	5	60	17:46	0:05	5
50	16:53	0:06	6	52	17:13	0:03	3	59	17:46	0:03	3	59	17:49	0:03	3
51	16:59	0:06	6	53	17:15	0:02	2	62	17:55	0:09	9	62	17:57	0:08	8
52	17:04	0:05	5	54	17:21	0:06	6	63	18:00	0:05	5	63	18:03	0:06	6
53	17:06	0:02	2	56	17:28	0:07	7	64	18:11	0:11	11	64	18:13	0:10	10
54	17:07	0:01	1	55	17:32	0:04	4	66	18:12	0:01	1	66	18:15	0:02	2

[illegible]

ID	Station 1				Interview				Bag				Take Blood				Totals					
	In	Out	Time	Min	Def.	Int#	In	Out	Time	Min	Def.	In	Out	Time	Min	Bed#	In	Out	Time	Min	Served	In System
1	14:05	14:19	0:14	14		1	14:19	14:22	0:03	3		14:22	14:26	0:04	4	2	14:26	14:40	0:14	14	35	0:35
2	14:05	14:14	0:09	9	1							14:36	14:39	0:03	3	6	14:39	15:14	0:35	35	54	0:54
3	14:20	14:30	0:10	10		2	14:30	14:36	0:06	6		14:47	14:50	0:03	3	2	14:50	15:03	0:13	13	33	0:33
4	14:30	14:42	0:12	12		1	14:42	14:47	0:05	5		14:58	15:00	0:02	2	4	15:00	15:23	0:23	23	39	0:42
5	14:41	14:53	0:12	12		1	14:53	14:55	0:02	2		15:03	15:05	0:02	2	7	15:05	15:20	0:15	15	35	0:37
6	14:43	14:56	0:13	13		2	14:56	15:03	0:05	5		15:06	15:08	0:02	2	3	15:08	15:25	0:17	17	36	0:39
7	14:44	14:55	0:11	11		2	14:55	15:00	0:05	5		15:08	15:11	0:03	3	9	15:11	15:23	0:12	12	36	0:37
8	14:46	14:58	0:12	12		1	15:00	15:05	0:05	5												
9	14:46	15:03	0:17	17		2	15:03	15:07	0:04	4	1											
10	14:46	15:03	0:17	17		2	15:05	15:09	0:04	4	1											
11	14:47	15:09	0:22	22		2	15:10	15:14	0:04	4	1											
12	14:48	15:07	0:19	19		1	15:07	15:11	0:04	4		15:11	15:14	0:03	3	6	15:15	15:36	0:21	21	47	0:48
13	14:53	15:12	0:19	19		2	15:14	15:19	0:05	5		15:19	15:22	0:03	3	9	15:23	15:57	0:34	34	61	1:04
14	14:53	15:10	0:17	17		1	15:11	15:17	0:06	6		14:17	17:19	3:02	2	1	15:19	15:37	0:18	18	43	0:44
15	15:06	15:16	0:10	10		2	15:19	15:24	0:05	5		15:24	15:26	0:02	2	3	15:26	15:40	0:14	14	31	0:34
16	15:09	15:30	0:21	21		1	15:36	15:38	0:02	2		15:39	15:42	0:03	3	6	15:42	16:13	0:31	31	57	1:04
17	15:11	15:19	0:08	8		1	15:20	15:24	0:04	4		15:26	15:28	0:02	2	4	15:28	15:47	0:19	19	33	0:36
18	15:11	15:26	0:15	15		1	15:27	15:30	0:03	3		15:30	15:33	0:03	3	7	15:33	15:48	0:15	15	36	0:37
19	15:13	15:29	0:16	16		1	15:30	15:36	0:06	6		15:36	15:39	0:03	3	8	17:54	18:16	0:22	22	47	3:03
20	15:15	15:16	0:01	1	1																	
21	15:15	15:31	0:16	16		1	15:38	15:41	0:03	3		15:42	15:45	0:03	3	3	15:45	15:58	0:13	13	35	0:43
22	15:15	15:41	0:26	26		1	15:41	15:53	0:12	12		15:56	15:59	0:03	3	3	15:59	16:17	0:18	18	59	1:02
23	15:16	15:37	0:21	21		2	15:43	15:53	0:10	10		16:20	16:23	0:03	3	4	15:56	16:28	0:32	32	86	1:12
24	15:20	15:41	0:21	21		1	15:49	15:53	0:04	4		16:20	16:23	0:03	3	5	16:24	16:32	0:08	8	36	1:12
25	15:30	15:52	0:22	22		1	15:55	16:03	0:08	8		16:03	16:06	0:03	3	8	16:07	16:26	0:19	19	52	0:56
26	16:32	15:41	0:09	9		1	15:43	15:46	0:05	5	1											
27	15:33	15:50	0:17	17		2	15:54	16:00	0:06	6		16:00	16:02	0:02	2	5	16:02	16:19	0:17	17	42	0:46
28	15:33	15:56	0:23	23		1	16:03	16:06	0:03	3		16:09	16:13	0:04	4	6	16:14	16:35	0:21	21	51	1:02
29	15:38	15:55	0:17	17		2	16:00	16:04	0:04	4		16:06	16:08	0:02	2	1	16:08	16:40	0:32	32	55	1:02
30	15:39	15:57	0:18	18		2	16:04	16:07	0:03	3		16:13	16:16	0:03	3	7	16:16	16:32	0:16	16	40	0:53
31	15:40	15:59	0:19	19		1	16:06	16:11	0:05	5	1											
32	15:51	16:06	0:15	15		2	16:09	16:13	0:04	4		16:18	16:20	0:02	2	2	16:22	16:52	0:30	30	51	1:01
33	15:54	16:04	0:10	10		2	16:07	16:09	0:02	2		16:16	16:18	0:02	2	3	16:19	16:35	0:16	16	30	0:41
34	15:55	16:07	0:12	12		1	16:11	16:14	0:03	3		16:23	16:25	0:02	2	9	16:30	16:51	0:21	21	38	0:56
35	16:02	16:18	0:16	16		2	16:19	16:23	0:04	4		16:25	16:28	0:03	3	4	16:30	17:06	0:36	36	59	1:04
36	16:03	16:23	0:20	20		2	16:24	16:29	0:05	5	1											
37	16:07	16:20	0:13	13		1	16:20	16:26	0:06	6		16:28	16:32	0:04	4	4	16:34	16:59	0:25	25	48	0:52
38	16:24	16:32	0:08	8		2	16:32	16:36	0:04	4		16:36	16:39	0:03	3	7	16:41	16:56	0:15	15	30	0:32
39	16:24	16:33	0:09	9		1	16:34	16:40	0:06	6		16:40	16:43	0:03	3	6	16:43	17:01	0:18	18	36	0:37
40	16:32	16:42	0:10	10		2	16:42	16:48	0:06	6		16:48	16:51	0:03	3	1	16:51	17:12	0:21	21	40	0:40
41	16:44	16:49	0:05	5		2	16:52	16:56	0:04	4		16:56	16:59	0:03	3	3	16:59	17:26	0:27	27	39	0:42
42	16:35	16:48	0:13	13		1	16:49	16:55	0:06	6	1											
43	16:45	16:56	0:11	11		2	16:57	17:06	0:09	9		17:06	17:08	0:02	2	2	17:08	17:28	0:20	20	42	0:43
44	16:45	17:01	0:16	16		1	17:07	17:16	0:09	9		17:16	17:19	0:03	3	1	17:19	17:37	0:18	18	46	0:52
45	16:47	16:57	0:10	10		1	17:02	17:07	0:05	5		17:08	17:10	0:02	2	4	17:11	17:37	0:26	26	43	0:50
46	16:47	16:58	0:11	11		2	17:06	17:09	0:03	3		17:10	17:13	0:03	3	6	17:14	17:38	0:24	24	41	0:51
47	16:53	17:04	0:11	11		2	17:10	17:14	0:04	4		17:14	17:16	0:02	2	5	17:19	17:58	0:39	39	56	1:05
48	16:59	17:10	0:11	11		2	17:14	17:18	0:04	4		17:19	17:21	0:02	2	7	17:22	17:43	0:21	21	38	0:44
49	17:04	17:13	0:09	9		1	17:16	17:18	0:02	2		17:21	17:23	0:02	2	8	17:24	17:48	0:24	24	37	0:44
50	17:06	17:15	0:09	9		2	17:18	17:22	0:04	4		17:25	17:27	0:02	2	9	17:28	17:49	0:21	21	36	0:43
51	17:07	17:21	0:14	14		1	17:19	17:21	0:02	2		17:23	17:25	0:02	2	2	17:28	17:55	0:27	27	45	0:48
52	17:15	17:32	0:17	17		2	17:32	17:36	0:04	4	1											

	Data points not used
--	----------------------

Sample: Data From A ARRST1.TXT

Model 1: Gamma Distribution

Model 2: Weibull Distribution

Model 3: Weibull Distribution

Model 4: Gamma Distribution

[illegible]

Screen 1/3 - Press F1-4 for help or another allowed key: Logfile: Open, On

Sample: Data From A ARRST1.TXT

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Sample: Data from a univariate
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Functional Groups (Phase) °

[illegible]

- Sample maintenance

° Descriptive sample summaries (I) °

◦ Model specification (II) ◦

- Goodness-of-fit assessment (III) ◦

° Inferences about model and sample °

- Change to guided selection mode ◦

◦ exit manual selection mode ◦

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F1-4 = Help, F8-10 = Logfile, ESC = E

[illegible]

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F1-4 = Help, F8-10 = Logfile, ESC = Exit                               Logfile: Open, On
```


[illegible]

Sample Characteristic	Value
Observation Type	Real Valued
Number of Observations	67
Minimum Observation	1.00000
Maximum Observation	26.0000
Mean	14.1493
Median	14.0000
Variance	21.9774
Skewness	.07682

Guided Selection Model Rankings For Sample: Data From A_SVRST1.TXT

Range of Random Variable

During the fitting process UniFit considers distributions having any reasonable range (not just the specified range), provided they produce values in the specified range at least 99.99% of the time.

Specified random variable range At least 0.

Relative Evaluation of Candidate Models

Models	Relative Score (0-100)	Random Variable Range (if different from that specified)
1-Weibull	95.0	
2-Weibull (E)	92.5	At least .05882
3-Extreme Value Type B	85.0	Unrestricted
4-Gamma	82.5	
5-Log-logistic	81.3	

In addition, 16 other models were considered having scores from .0 to 81.3.

Current Primary Model

1-Weibull

Absolute Evaluation of the Primary Model

Based on a heuristic evaluation, there is no current evidence for not using the primary model. If you are doing simulation, then the primary model will probably provide a good representation for your data. However, we recommend further confirmation of the primary model. Press F3 for more information.

Additional Information About the Primary Model

Result of an Anderson-Darling
goodness-of-fit test at level 0.1 Do not reject

"Error" in the model mean
relative to the sample mean .05582 = .39%

Model Moment Comparisons With Sample: Data From A SVRST1.TXT

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Model	Mean	Variance	Skewness	Kurtosis
Sample Values	14.1493	21.9774	.07682	2.87434
1-Weibull	14.0934	22.4297	.08521	2.71145
2-Weibull (E)	14.0909	22.4513	.09018	2.71189
3-Ext. Value B	14.5305	35.5956	1.13955	5.40000
4-Gamma	14.1493	28.9137	.76006	3.86654
5-Log-logistic	14.6845	15.4080	2.76657	40.6371
6-Log-logis.(E)	14.6925	15.6614	2.80616	42.5799
7-Gamma (E)	14.1493	29.1362	.76616	3.88051
8-Log-Laplace	15.3953	70.4480	13.5037	Does Not Exist
9-Log-Lap. (E)	15.4101	71.5865	14.4007	Does Not Exist
A-Lognormal	14.5498	47.8327	1.53343	7.45283
B-Lognormal (E)	14.5696	48.9761	1.55903	7.61150
C-Random Walk	14.1493	54.5156	1.43581	6.32929
D-Rand. Walk(E)	14.1493	56.3534	1.46102	6.44350
E-Inv. Gaussian	14.1493	57.3606	1.60581	7.29772
F-Pearson 6	15.5893	132.546	5.87716	Does Not Exist
G-In. Gaus. (E)	14.1493	59.5196	1.64258	7.49679
H-Pearson 6 (E)	15.6816	142.769	6.59030	Does Not Exist
I-Pearson 5	16.5942	285.262	Does Not Exist	Does Not Exist
J-Pearson 5 (E)	16.8266	339.170	Does Not Exist	Does Not Exist
K-Expo. (E)	14.1493	198.540	2.00000	9.00000
L-Exponential	14.1493	200.201	2.00000	9.00000

E

Default
M.L. Estimate
M.L. Estimate

Quantile Estimate
M.L. Estimate
M.L. Estimate

Location Parameter	11.8454	M.L. Estimate
Scale Parameter	4.65183	M.L. Estimate

Location Parameter	0.	Default
Scale Parameter	2.04348	M.L. Estimate
Shape Parameter	6.92411	M.L. Estimate

Location Parameter	0.	Default
Scale Parameter	13.6332	M.L. Estimate
Shape Parameter	4.74092	M.L. Estimate

Location Parameter	.05882	Quantile Estimate
Scale Parameter	13.5722	M.L. Estimate
Shape Parameter	4.70930	M.L. Estimate

Location Parameter	.05882	Quantile Estimate
Scale Parameter	2.06780	M.L. Estimate
Shape Parameter	6.81422	M.L. Estimate

Location Parameter	0.	Default
Scale Parameter	14.0000	M.L. Estimate
Shape Parameter	3.32170	M.L. Estimate

Location Parameter	.05882	Quantile Estimate
Scale Parameter	13.9412	M.L. Estimate
Shape Parameter	3.29945	M.L. Estimate

Location Parameter	0.	Default
Scale Parameter	2.57572	M.L. Estimate
Shape Parameter	.45135	M.L. Estimate

Location Parameter	.05882	Quantile Estimate
Scale Parameter	2.57033	M.L. Estimate
Shape Parameter	.45730	M.L. Estimate

Location Parameter	0.	Default
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Scale Parameter	.09092	M.L. Estimate
Shape Parameter	.31735	M.L. Estimate
Model D: Random Walk Distribution		
Location Parameter	.05882	Quantile Estimate
Scale Parameter	.09225	M.L. Estimate
Shape Parameter	.30771	M.L. Estimate
Model E: Inverse Gaussian Distribution		
Location Parameter	0.	Default
Scale Parameter	14.1493	M.L. Estimate
Shape Parameter	49.3841	M.L. Estimate
Model F: Pearson Type 6 Distribution		
Location Parameter	0.	Default
Scale Parameter	1.00000	Default
Shape 1 Parameter	46.0063	M.L. Estimate
Shape 2 Parameter	3.95115	M.L. Estimate
Model G: Inverse Gaussian Distribution		
Location Parameter	.05882	Quantile Estimate
Scale Parameter	14.0904	M.L. Estimate
Shape Parameter	47.0016	M.L. Estimate
Model H: Pearson Type 6 Distribution		
Location Parameter	.05882	Quantile Estimate
Scale Parameter	1.00000	Default
Shape 1 Parameter	44.0406	M.L. Estimate
Shape 2 Parameter	3.81899	M.L. Estimate
Model I: Pearson Type 5 Distribution		
Location Parameter	0.	Default
Scale Parameter	32.6130	M.L. Estimate
Shape Parameter	2.96532	M.L. Estimate
Model J: Pearson Type 5 Distribution		
Location Parameter	.05882	Quantile Estimate
Scale Parameter	30.6675	M.L. Estimate
Shape Parameter	2.82896	M.L. Estimate
Model K: Exponential Distribution		
Location Parameter	.05882	Quantile Estimate
Scale Parameter	14.0904	M.L. Estimate
Model L: Exponential Distribution		
Location Parameter	0.	Default
Scale Parameter	14.1493	M.L. Estimate

[illegible]

Sample Characteristic	Value
Observation Type	Real Valued
Number of Observations	65
Minimum Observation	2.00000
Maximum Observation	12.0000
Mean	4.47692
Median	4.00000
Variance	3.87837
Skewness	1.52038

[illegible]

Range of Random Variable

During the fitting process UniFit considers distributions having any reasonable range (not just the specified range), provided they produce values in the specified range at least 99.99% of the time.

Specified random variable range At least 0.

Relative Evaluation of Candidate Models

Models	Relative Score (0-100)	Random Variable Range (if different from that specified)
1-Pearson Type 6	80.6	
2-Log-logistic	77.8	
3-Pearson Type 5	69.4	
4-Lognormal	68.1	
5-Log-Laplace	68.1	

In addition, 14 other models were considered having scores from .0 to 66.7.

Current Primary Model

1-Pearson Type 6

solute Evaluation of the Primary Model

Based on a heuristic evaluation, we recommend being cautious about using the primary model. If you are doing simulation, then this model may or may not provide an adequate representation for your data. We strongly recommend further confirmation of the primary model. Press F3 for more information.

Additional Information About the Primary Model

Result of an Anderson-Darling
goodness-of-fit test at level 0.1 Not applicable

"Error" in the model mean
relative to the sample mean .00313 = .07%

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Model Moment Comparisons With Sample: Data From A_SVRINT.TXT
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Model	Mean	Variance	Skewness	Kurtosis
Sample Values	4.47692	3.87837	1.52038	5.74908
1-Pearson 6	4.47380	3.80285	1.87556	10.8166
2-Log-logistic	4.43541	1.67977	3.09177	60.8163
3-Weibull (E)	4.47017	3.83547	1.28600	5.18220
4-Pearson 5	4.48849	4.21873	2.31523	16.0992
5-Inv. Gaussian	4.47692	3.40973	1.23738	5.55183
6-Lognormal	4.46870	3.44911	1.31857	6.24283
7-Log-Laplace	4.37252	5.15222	10.5353	Does Not Exist
8-Gamma (E)	4.47692	4.36009	1.60503	6.86418
9-Random Walk	4.47692	3.33766	1.15928	5.19403
A-Ext. Value B	4.43230	3.03947	1.13955	5.40000
B-Johnson SB	4.45366	Can Not Compute	Can Not Compute	Can Not Compute
C-Inv. Weibull	4.82686	16.1781	Does Not Exist	Does Not Exist
D-Expo. (E)	4.47692	6.77000	2.00000	9.00000
E-Gamma	4.47692	3.18301	.79702	3.95286
F-Rand. Walk(E)	4.47692	7.64405	2.41509	11.9611
G-Lognormal (E)	4.95612	17.6025	6.60992	134.307
H-In. Gaus. (E)	4.47692	14.0194	4.31710	34.0622
I-Weibull	4.48357	3.99428	.41049	2.91202
J-Exponential	4.47692	20.0428	2.00000	9.00000

Model C: Inverted Weibull Distribution

Location Parameter	0.	Default
Scale Parameter	3.40047	M.L. Estimate
Shape Parameter	2.71978	M.L. Estimate

Model D: Exponential Distribution

Location Parameter	1.87500	Quantile Estimate
Scale Parameter	2.60192	M.L. Estimate

Model E: Gamma Distribution

Location Parameter	0.	Default
Scale Parameter	.71098	M.L. Estimate
Shape Parameter	6.29682	M.L. Estimate

Model F: Random Walk Distribution

Location Parameter	1.87500	Quantile Estimate
Scale Parameter	1.18021	M.L. Estimate
Shape Parameter	.56993	M.L. Estimate

Model G: Lognormal Distribution

Location Parameter	1.87500	Quantile Estimate
Scale Parameter	.60090	M.L. Estimate
Shape Parameter	1.02411	M.L. Estimate

Model H: Inverse Gaussian Distribution

Location Parameter	1.87500	Quantile Estimate
Scale Parameter	2.60192	M.L. Estimate
Shape Parameter	1.25647	M.L. Estimate

Model I: Weibull Distribution

Location Parameter	0.	Default
Scale Parameter	5.05816	M.L. Estimate
Shape Parameter	2.38848	M.L. Estimate

Model J: Exponential Distribution

Location Parameter	0.	Default
Scale Parameter	4.47692	M.L. Estimate

[illegible][illegible]

Range of Random Variable

During the fitting process UniFit considers distributions having any reasonable range (not just the specified range), provided they produce values in the specified range at least 99.99% of the time.

Specified random variable range At least 0.

Relative Evaluation of Candidate Models

Models	Relative Score (0-100)	Random Variable Range (if different from that specified)
1-Gamma	69.2	
2-Random Walk	67.3	
3-Lognormal	63.5	
4-Normal	63.5	Unrestricted
5-Inverse Gaussian	61.5	

In addition, 9 other models were considered having scores from 9.6 to 59.6.

Current Primary Model

1-Gamma

Absolute Evaluation of the Primary Model

Based on a heuristic evaluation, we do not recommend using the primary model. If you are doing simulation, then you should use an empirical distribution rather than the primary model (unless you can show that it is good). Press F3 for more information.

Additional Information About the Primary Model

Result of an Anderson-Darling
goodness-of-fit test at level 0.1 Reject

"Error" in the model mean
relative to the sample mean 0.

Model Moment Comparisons With Sample: Data From A_SVRBAG.TXT

Model Moment Comparisons With Sample: Data From A_SVRBAG.TXT

Model	Mean	Variance	Skewness	Kurtosis
Sample Values	2.66667	.33962	.18713	2.24771
1-Gamma	2.66667	.33746	.43569	3.28473
2-Random Walk	2.66667	.35039	.65505	3.71052
3-Lognormal	2.66872	.36042	.68626	3.84890
4-Normal	2.66667	.33962	0.	3.00000
5-Inv. Gaussian	2.66667	.35117	.66667	3.74074
6-Weibull	2.66394	.36672	-.25986	2.88660
7-Pearson 6	2.66849	.36475	.81217	4.27083
8-Pearson 5	2.66983	.38010	.97572	4.87144
9-Log-logistic	2.71521	.14508	1.36014	9.45007
A-Ext. Value B	2.67177	.41190	1.13955	5.40000
B-Inv. Weibull	2.70853	.70778	3.48848	46.0233
C-Pareto (E)	2.72139	1.15584	79.2119	Does Not Exist
D-Exponential	2.66667	7.11111	2.00000	9.00000
E-Log-Laplace	3.09329	.66622	2.35109	24.5857

[illegible]

Location Parameter	0.	Default
Scale Parameter	.12655	M.L. Estimate
Shape Parameter	21.0723	M.L. Estimate

Location Parameter	0.	Default
Scale Parameter	.39352	M.L. Estimate
Shape Parameter	7.96875	M.L. Estimate

Location Parameter	0.	Default
Scale Parameter	.95691	M.L. Estimate
Shape Parameter	.22219	M.L. Estimate

Location Parameter	2.66667	M.L. Estimate
Scale Parameter	.58277	M.L. Estimate

Location Parameter	0.	Default
Scale Parameter	2.66667	M.L. Estimate
Shape Parameter	54.0000	M.L. Estimate

Location Parameter	0.	Default
Scale Parameter	2.89997	M.L. Estimate
Shape Parameter	5.04168	M.L. Estimate

Location Parameter	0.	Default
Scale Parameter	1.00000	Default
Shape 1 Parameter	74.2866	M.L. Estimate
Shape 2 Parameter	28.8384	M.L. Estimate

Location Parameter	0.	Default
Scale Parameter	52.7365	M.L. Estimate
Shape Parameter	20.7528	M.L. Estimate

Location Parameter	0.	Default
Scale Parameter	2.63378	M.L. Estimate
Shape Parameter	7.37275	M.L. Estimate

Location Parameter	2.38293	M.L. Estimate
Scale Parameter	.50040	M.L. Estimate

Location Parameter	0.	Default
Scale Parameter	2.33041	M.L. Estimate
Shape Parameter	5.04440	M.L. Estimate

Location Parameter	1.99016	Quantile Estimate
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Scale Parameter	3.72167	M.L. Estimate
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Model D: Exponential Distribution

Location Parameter	0.	Default
Scale Parameter	2.66667	M.L. Estimate

Model E: Log-Laplace Distribution

Location Parameter	0.	Default
Scale Parameter	3.00000	M.L. Estimate
Shape Parameter	5.75827	M.L. Estimate

[illegible]

Sample Characteristic	Value
Observation Type	Real Valued
Number of Observations	53
Minimum Observation	8.00000
Maximum Observation	39.0000
Mean	21.1698
Median	19.0000
Variance	48.4898
Skewness	.67436

Guided Selection Model Rankings For Sample: Data From A SVRBLD.TXT

Range of Random Variable

Specified random variable range At least 0.

Models	Relative Score (0-100)	Random Variable Range (if different from that specified)
1-Pearson Type 5	90.8	Unrestricted
2-Extreme Value Type B	85.5	At least 7.30435
3-Log-logistic (E)	81.6	At least 7.30435
4-Inverse Gaussian	78.9	
5-Gamma (E)	78.9	

Current Primary Model

Absolute Evaluation of the Primary Model

Additional Information About the Primary Model

"Error" in the model mean
relative to the sample mean $-.09635 = .46\%$

Model Moment Comparisons With Sample: Data From A_SVRBLD.TXT
 ~~~~~

| Model           | Mean    | Variance | Skewness       | Kurtosis       |
|-----------------|---------|----------|----------------|----------------|
| Sample Values   | 21.1698 | 48.4898  | .67436         | 2.67380        |
| 1-Pearson 5     | 21.2662 | 58.7141  | 1.65629        | 8.88870        |
| 2-Ext. Value B  | 21.1766 | 50.5320  | 1.13955        | 5.40000        |
| 3-Log-logis.(E) | 21.9312 | 93.3360  | 18.5554        | Does Not Exist |
| 4-Inv. Gaussian | 21.1698 | 49.2338  | .99434         | 4.64786        |
| 5-Gamma (E)     | 21.1698 | 54.0641  | 1.06060        | 4.68730        |
| 6-Lognormal     | 21.1984 | 50.4161  | 1.04243        | 4.99251        |
| 7-Random Walk   | 21.1698 | 48.7515  | .95440         | 4.49704        |
| 8-Log-logistic  | 21.1600 | 21.4014  | 2.18730        | 21.4920        |
| 9-Inv. Weibull  | 23.1135 | 242.262  | 300.015        | Does Not Exist |
| A-Gamma         | 21.1698 | 45.6677  | .63844         | 3.61140        |
| B-Weibull (E)   | 21.1669 | 47.7828  | .56253         | 3.12454        |
| C-Lognormal (E) | 21.7908 | 97.6036  | 2.36312        | 14.3367        |
| D-Log-Lap. (E)  | 21.8184 | 402.009  | Does Not Exist | Does Not Exist |
| E-Log-Laplace   | 20.3890 | 80.5110  | 5.99271        | Does Not Exist |
| F-Weibull       | 21.1752 | 51.2203  | .09111         | 2.71198        |
| G-Rand. Walk(E) | 21.1698 | 96.0148  | 1.82952        | 8.30719        |
| H-Pearson 6 (E) | 24.0084 | 701.517  | Does Not Exist | Does Not Exist |
| I-In. Gaus. (E) | 21.1698 | 110.837  | 2.27787        | 11.6478        |
| J-Expo. (E)     | 21.1698 | 192.251  | 2.00000        | 9.00000        |
| K-Exponential   | 21.1698 | 448.161  | 2.00000        | 9.00000        |



# Models Available For Sample: Data From A\_SVRBLD.TXT

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## Model 1: Pearson Type 5 Distribution

|                    |         |               |
|--------------------|---------|---------------|
| Location Parameter | 0.      | Default       |
| Scale Parameter    | 185.070 | M.L. Estimate |
| Shape Parameter    | 9.70256 | M.L. Estimate |

## Model 2: Extreme Value Type B Distribution

|                    |         |               |
|--------------------|---------|---------------|
| Location Parameter | 17.9774 | M.L. Estimate |
| Scale Parameter    | 5.54254 | M.L. Estimate |

## Model 3: Log-logistic Distribution

|                    |         |                   |
|--------------------|---------|-------------------|
| Location Parameter | 7.30435 | Quantile Estimate |
| Scale Parameter    | 12.3696 | M.L. Estimate     |
| Shape Parameter    | 3.18633 | M.L. Estimate     |

## Model 4: Inverse Gaussian Distribution

|                    |         |               |
|--------------------|---------|---------------|
| Location Parameter | 0.      | Default       |
| Scale Parameter    | 21.1698 | M.L. Estimate |
| Shape Parameter    | 192.702 | M.L. Estimate |

## Model 5: Gamma Distribution

|                    |         |                   |
|--------------------|---------|-------------------|
| Location Parameter | 7.30435 | Quantile Estimate |
| Scale Parameter    | 3.89919 | M.L. Estimate     |
| Shape Parameter    | 3.55599 | M.L. Estimate     |

## Model 6: Lognormal Distribution

|                    |         |               |
|--------------------|---------|---------------|
| Location Parameter | 0.      | Default       |
| Scale Parameter    | 3.00076 | M.L. Estimate |
| Shape Parameter    | .32609  | M.L. Estimate |

## Model 7: Random Walk Distribution

|                    |        |               |
|--------------------|--------|---------------|
| Location Parameter | 0.     | Default       |
| Scale Parameter    | .05243 | M.L. Estimate |
| Shape Parameter    | .47722 | M.L. Estimate |

## Model 8: Log-logistic Distribution

|                    |         |               |
|--------------------|---------|---------------|
| Location Parameter | 0.      | Default       |
| Scale Parameter    | 19.9696 | M.L. Estimate |
| Shape Parameter    | 5.36120 | M.L. Estimate |

## Model 9: Inverted Weibull Distribution

|                    |         |               |
|--------------------|---------|---------------|
| Location Parameter | 0.      | Default       |
| Scale Parameter    | 17.1013 | M.L. Estimate |
| Shape Parameter    | 3.01295 | M.L. Estimate |

## Model A: Gamma Distribution

|                    |         |               |
|--------------------|---------|---------------|
| Location Parameter | 0.      | Default       |
| Scale Parameter    | 2.15721 | M.L. Estimate |
| Shape Parameter    | 9.81351 | M.L. Estimate |

## Model B: Weibull Distribution

|                    |         |                   |
|--------------------|---------|-------------------|
| Location Parameter | 7.30435 | Quantile Estimate |
| Scale Parameter    | 15.6520 | M.L. Estimate     |
| Shape Parameter    | 2.10771 | M.L. Estimate     |

## Model C: Lognormal Distribution

|                    |         |                   |
|--------------------|---------|-------------------|
| Location Parameter | 7.30435 | Quantile Estimate |
|--------------------|---------|-------------------|

|                                        |         |                   |
|----------------------------------------|---------|-------------------|
| Scale Parameter                        | 2.48225 | M.L. Estimate     |
| Shape Parameter                        | .61800  | M.L. Estimate     |
| Model D: Log-Laplace Distribution      |         |                   |
| Location Parameter                     | 7.30435 | Quantile Estimate |
| Scale Parameter                        | 11.6957 | M.L. Estimate     |
| Shape Parameter                        | 2.26931 | M.L. Estimate     |
| Model E: Log-Laplace Distribution      |         |                   |
| Location Parameter                     | 0.      | Default           |
| Scale Parameter                        | 19.0000 | M.L. Estimate     |
| Shape Parameter                        | 3.83127 | M.L. Estimate     |
| Model F: Weibull Distribution          |         |                   |
| Location Parameter                     | 0.      | Default           |
| Scale Parameter                        | 23.6232 | M.L. Estimate     |
| Shape Parameter                        | 3.25299 | M.L. Estimate     |
| Model G: Random Walk Distribution      |         |                   |
| Location Parameter                     | 7.30435 | Quantile Estimate |
| Scale Parameter                        | .11370  | M.L. Estimate     |
| Shape Parameter                        | .19722  | M.L. Estimate     |
| Model H: Pearson Type 6 Distribution   |         |                   |
| Location Parameter                     | 7.30435 | Quantile Estimate |
| Scale Parameter                        | 1.00000 | Default           |
| Shape 1 Parameter                      | 23.7458 | M.L. Estimate     |
| Shape 2 Parameter                      | 2.42156 | M.L. Estimate     |
| Model I: Inverse Gaussian Distribution |         |                   |
| Location Parameter                     | 7.30435 | Quantile Estimate |
| Scale Parameter                        | 13.8655 | M.L. Estimate     |
| Shape Parameter                        | 24.0501 | M.L. Estimate     |
| Model J: Exponential Distribution      |         |                   |
| Location Parameter                     | 7.30435 | Quantile Estimate |
| Scale Parameter                        | 13.8655 | M.L. Estimate     |
| Model K: Exponential Distribution      |         |                   |
| Location Parameter                     | 0.      | Default           |
| Scale Parameter                        | 21.1698 | M.L. Estimate     |

## Data

| #  | Year | Month | Day | Place      | Forcast | Drawn | Defered | Total Arrivals |
|----|------|-------|-----|------------|---------|-------|---------|----------------|
| 1  | 1994 | 1     | 3   | NNMC       | 20      | 14    | 2       | 16             |
| 2  | 1994 | 1     | 4   | NNMC       | 20      | 13    | 3       | 16             |
| 3  | 1994 | 1     | 5   | NNMC       | 20      | 18    | 2       | 20             |
| 4  | 1994 | 1     | 6   | VA Med.    | 35      | 35    | 10      | 45             |
| 5  | 1994 | 1     | 7   | USCG       | 40      | 49    | 5       | 54             |
| 6  | 1994 | 1     | 11  | Bupers     | 35      | 39    | 1       | 40             |
| 7  | 1994 | 1     | 12  | NFEC       | 40      | 33    | 5       | 38             |
| 8  | 1994 | 1     | 13  | USUHS      | 30      | 19    | 3       | 22             |
| 9  | 1994 | 1     | 14  | USCG HQ    | 30      | 32    | 6       | 38             |
| 10 | 1994 | 1     | 19  | NMRI       | 20      | 8     | 0       | 8              |
| 11 | 1994 | 1     | 21  | WNY        | 35      | 15    | 1       | 16             |
| 12 | 1994 | 1     | 24  | USNA       | 25      | 35    | 3       | 38             |
| 13 | 1994 | 1     | 25  | ONI        | 40      | 36    | 6       | 42             |
| 14 | 1994 | 1     | 26  | OSIA       | 45      | 47    | 8       | 55             |
| 15 | 1994 | 1     | 27  | NRC        | 35      | 32    | 3       | 35             |
| 16 | 1994 | 2     | 1   | USNA       | 40      | 55    | 18      | 73             |
| 17 | 1994 | 2     | 2   | ONI        | 50      | 48    | 4       | 52             |
| 18 | 1994 | 2     | 4   | NSS        | 40      | 41    | 5       | 46             |
| 19 | 1994 | 2     | 7   | USNA       | 40      | 57    | 5       | 62             |
| 20 | 1994 | 2     | 8   | Bupers     | 35      | 27    | 5       | 32             |
| 21 | 1994 | 2     | 10  | Dahlgren   | 45      | 53    | 2       | 55             |
| 22 | 1994 | 2     | 15  | USNA       | 40      | 30    | 6       | 36             |
| 23 | 1994 | 2     | 16  | Camp Dav   | 50      | 57    | 3       | 60             |
| 24 | 1994 | 2     | 17  | Pent       | 30      | 25    | 4       | 29             |
| 25 | 1994 | 2     | 18  | NRL (civ)  | 65      | 63    | 9       | 72             |
| 26 | 1994 | 2     | 22  | NRL (mil)  | 35      | 31    | 3       | 34             |
| 27 | 1994 | 2     | 23  | NIS        | 35      | 18    | 11      | 29             |
| 28 | 1994 | 2     | 24  | NSHS       | 30      | 20    | 4       | 24             |
| 29 | 1994 | 2     | 25  | Pax Run    | 65      | 71    | 9       | 80             |
| 30 | 1994 | 2     | 28  | BUMED      | 20      | 17    | 1       | 18             |
| 31 | 1994 | 3     | 1   | USNA       | 30      | 26    | 6       | 32             |
| 32 | 1994 | 3     | 3   | Pent       | 20      | 29    | 4       | 33             |
| 33 | 1994 | 3     | 4   | PWBETH     | 20      | 11    | 1       | 12             |
| 34 | 1994 | 3     | 7   | Nav Obs    | 30      | 20    | 2       | 22             |
| 35 | 1994 | 3     | 8   | G Military | 20      | 16    | 3       | 19             |
| 36 | 1994 | 3     | 9   | Bupers     | 30      | 40    | 5       | 45             |
| 37 | 1994 | 3     | 10  | Philly     | 100     | 125   | 16      | 141            |
| 38 | 1994 | 3     | 11  | NEOS       | 4       | 36    | 0       | 36             |
| 39 | 1994 | 3     | 14  | Dior       | 4       | 56    | 5       | 61             |
| 40 | 1994 | 3     | 15  | USNA       | 35      | 19    | 2       | 21             |
| 41 | 1994 | 3     | 17  | Pent       | 30      | 20    | 0       | 20             |
| 42 | 1994 | 3     | 18  | WNY        | 35      | 23    | 5       | 28             |
| 43 | 1994 | 3     | 21  | USNA       | 35      | 27    | 5       | 32             |
| 44 | 1994 | 3     | 22  | NNMC       | 30      | 35    | 10      | 45             |
| 45 | 1994 | 3     | 24  | NRC        | 30      | 28    | 6       | 34             |
| 46 | 1994 | 3     | 29  | USNA       | 35      | 30    | 0       | 30             |
| 47 | 1994 | 4     | 1   | USCG       | 25      | 21    | 0       | 21             |
| 48 | 1994 | 4     | 4   | USNA       | 25      | 13    | 1       | 14             |
| 49 | 1994 | 4     | 5   | ONI        | 35      | 28    | 5       | 31             |
| 50 | 1994 | 4     | 7   | VA Med     | 35      | 50    | 4       | 54             |

## Data

| #   | Year | Month | Day | Place       | Forecast | Drawn | Defered | Total Arrivals |
|-----|------|-------|-----|-------------|----------|-------|---------|----------------|
| 51  | 1994 | 4     | 8   | USCG        | 30       | 27    | 2       | 29             |
| 52  | 1994 | 4     | 12  | Bupers      | 30       | 23    | 5       | 28             |
| 53  | 1994 | 4     | 13  | ONI         | 35       | 20    | 5       | 25             |
| 54  | 1994 | 4     | 14  | Dahlgren    | 35       | 44    | 3       | 47             |
| 55  | 1994 | 4     | 15  | NS Station  | 30       | 27    | 4       | 31             |
| 56  | 1994 | 4     | 17  | USNA        | 25       | 19    | 1       | 20             |
| 57  | 1994 | 4     | 18  | NRL (mil)   | 20       | 12    | 2       | 14             |
| 58  | 1994 | 4     | 21  | Pent        | 20       | 14    | 0       | 14             |
| 59  | 1994 | 4     | 22  | Pax Run     | 35       | 51    | 4       | 55             |
| 60  | 1994 | 4     | 25  | OSIA        | 40       | 32    | 4       | 36             |
| 61  | 1994 | 4     | 26  | USNA        | 20       | 42    | 2       | 44             |
| 62  | 1994 | 4     | 28  | MSC         | 20       | 18    | 0       | 18             |
| 63  | 1994 | 4     | 29  | NRL         | 50       | 60    | 0       | 60             |
| 64  | 1994 | 5     | 2   | USNA        | 25       | 19    | 1       | 20             |
| 65  | 1994 | 5     | 3   | NNMC        | 30       | 21    | 4       | 25             |
| 66  | 1994 | 5     | 5   | NIS         | 35       | 36    | 4       | 40             |
| 67  | 1994 | 5     | 9   | Navy Band   | 25       | 31    | 1       | 32             |
| 68  | 1994 | 5     | 10  | Bupers      | 30       | 35    | 7       | 42             |
| 69  | 1994 | 5     | 11  | NSHS        | 30       | 33    | 4       | 37             |
| 70  | 1994 | 5     | 12  | Quantico    | 30       | 36    | 6       | 42             |
| 71  | 1994 | 5     | 14  | Rescue U    | 50       | 31    | 4       | 35             |
| 72  | 1994 | 5     | 15  | Rescue U    | 50       | 35    | 4       | 39             |
| 73  | 1994 | 5     | 18  | Ft. Meade   | 35       | 23    | 0       | 23             |
| 74  | 1994 | 5     | 19  | Pent        | 20       | 21    | 2       | 23             |
| 75  | 1994 | 5     | 20  | WNY         | 25       | 36    | 0       | 36             |
| 76  | 1994 | 5     | 23  | NS Ann      | 20       | 20    | 5       | 25             |
| 77  | 1994 | 5     | 24  | Camp Dav    | 40       | 27    | 3       | 30             |
| 78  | 1994 | 5     | 25  | Quantico    | 35       | 25    | 9       | 34             |
| 79  | 1994 | 5     | 26  | NRC         | 30       | 22    | 2       | 24             |
| 80  | 1994 | 5     | 31  | NS Facility | 20       | 7     | 1       | 8              |
| 81  | 1994 | 6     | 1   | AF          | 30       | 20    | 1       | 21             |
| 82  | 1994 | 6     | 2   | Pent        | 30       | 21    | 3       | 24             |
| 83  | 1994 | 6     | 3   | NS Station  | 40       | 30    | 10      | 40             |
| 84  | 1994 | 6     | 6   | Quantico    | 40       | 43    | 4       | 47             |
| 85  | 1994 | 6     | 9   | Dahlgren    | 40       | 38    | 4       | 42             |
| 86  | 1994 | 6     | 10  | NS Station  | 40       | 60    | 7       | 67             |
| 87  | 1994 | 6     | 14  | Bupers      | 25       | 15    | 4       | 19             |
| 88  | 1994 | 6     | 16  | Pent        | 20       | 14    | 1       | 15             |
| 89  | 1994 | 6     | 17  | Pax Run     | 40       | 38    | 7       | 45             |
| 90  | 1994 | 6     | 20  | Nav Obs     | 20       | 26    | 4       | 30             |
| 91  | 1994 | 6     | 21  | NRL (mil)   | 21       | 17    | 5       | 22             |
| 92  | 1994 | 6     | 22  | NNMC        | 30       | 61    | 20      | 81             |
| 93  | 1994 | 6     | 23  | Office      | 35       | 43    | 8       | 51             |
| 94  | 1994 | 6     | 24  | NRL         | 50       | 56    | 3       | 59             |
| 95  | 1994 | 6     | 27  | NCG         | 20       | 13    | 1       | 14             |
| 96  | 1994 | 6     | 28  | NNMC        | 20       | 27    | 5       | 32             |
| 97  | 1994 | 6     | 30  | AIMD        | 40       | 78    | 14      | 92             |
| 98  | 1994 | 7     | 1   | Quantico    | 30       | 4     | 0       | 4              |
| 99  | 1994 | 7     | 5   | Quantico    | 30       | 36    | 4       | 40             |
| 100 | 1994 | 7     | 7   | Philly      | 100      | 115   | 10      | 125            |

## Data

| #   | Year | Month | Day | Place      | Forecast | Drawn | Defered | Total Arrivals |
|-----|------|-------|-----|------------|----------|-------|---------|----------------|
| 101 | 1994 | 7     | 8   | USCG       | 30       | 30    | 4       | 34             |
| 102 | 1994 | 7     | 11  | SIA        | 40       | 54    | 10      | 64             |
| 103 | 1994 | 7     | 12  | Bupers     | 35       | 50    | 7       | 57             |
| 104 | 1994 | 7     | 14  | VA Med     | 40       | 38    | 4       | 42             |
| 105 | 1994 | 7     | 15  | WNY        | 30       | 26    | 3       | 29             |
| 106 | 1994 | 7     | 18  | USUHS      | 30       | 30    | 1       | 31             |
| 107 | 1994 | 7     | 19  | USCG       | 30       | 25    | 2       | 27             |
| 108 | 1994 | 7     | 21  | Pent       | 30       | 20    | 3       | 23             |
| 109 | 1994 | 7     | 22  | OSIA       | 40       | 56    | 5       | 61             |
| 110 | 1994 | 7     | 25  | NSA        | 30       | 17    | 3       | 20             |
| 111 | 1994 | 7     | 26  | NNMC       | 30       | 20    | 7       | 27             |
| 112 | 1994 | 7     | 28  | NRC        | 30       | 25    | 1       | 26             |
| 113 | 1994 | 7     | 29  | NEOS       | 35       | 35    | 0       | 35             |
| 114 | 1994 | 8     | 1   | NSHS       | 30       | 20    | 1       | 21             |
| 115 | 1994 | 8     | 2   | NASP       | 30       | 23    | 2       | 25             |
| 116 | 1994 | 8     | 4   | NIS        | 30       | 25    | 7       | 32             |
| 117 | 1994 | 8     | 5   | NS Station | 40       | 41    | 4       | 45             |
| 118 | 1994 | 8     | 9   | Bupers     | 35       | 32    | 2       | 34             |
| 119 | 1994 | 8     | 11  | NSWC       | 40       | 56    | 2       | 58             |
| 120 | 1994 | 8     | 12  | NAF        | 20       | 2     | 2       | 4              |
| 121 | 1994 | 8     | 15  | D. Taylor  | 20       | 17    | 1       | 18             |
| 122 | 1994 | 8     | 16  | Quantico   | 30       | 29    | 1       | 30             |
| 123 | 1994 | 8     | 18  | Pent       | 20       | 21    | 2       | 23             |
| 124 | 1994 | 8     | 19  | NRL        | 50       | 44    | 7       | 51             |
| 125 | 1994 | 8     | 22  | NRL (mil)  | 25       | 19    | 1       | 20             |
| 126 | 1994 | 8     | 23  | NSGA       | 35       | 36    | 3       | 39             |
| 127 | 1994 | 8     | 25  | Bupers     | 20       | 23    | 1       | 24             |
| 128 | 1994 | 8     | 26  | Pax Run    | 45       | 28    | 4       | 32             |
| 129 | 1994 | 8     | 29  | NC         | 30       | 20    | 5       | 25             |
| 130 | 1994 | 8     | 30  | NSNA       | 40       | 39    | 6       | 45             |
| 131 | 1994 | 9     | 1   | PNSY       | 100      | 110   | 11      | 121            |
| 134 | 1994 | 9     | 2   | NMRC       | 20       | 6     | 0       | 26             |
| 135 | 1994 | 9     | 6   | USNA       | 40       | 32    | 6       | 38             |
| 136 | 1994 | 9     | 8   | Navy Band  | 30       | 21    | 3       | 24             |
| 137 | 1994 | 9     | 9   | WNY        | 30       | 20    | 2       | 22             |
| 138 | 1994 | 9     | 12  | USNA       | 40       | 9     | 2       | 11             |
| 139 | 1994 | 9     | 13  | DIA        | 30       | 28    | 3       | 31             |
| 140 | 1994 | 9     | 14  | Bupers     | 30       | 31    | 4       | 35             |
| 141 | 1994 | 9     | 15  | Pent       | 20       | 21    | 0       | 21             |
| 142 | 1994 | 9     | 19  | NNMC       | 40       | 44    | 6       | 50             |
| 143 | 1994 | 9     | 20  | ONI        | 30       | 33    | 2       | 35             |
| 144 | 1994 | 9     | 22  | NRC        | 25       | 13    | 3       | 16             |
| 145 | 1994 | 9     | 23  | Quantico   | 35       | 25    | 5       | 30             |
| 146 | 1994 | 9     | 26  | NSA        | 20       | 17    | 4       | 21             |
| 147 | 1994 | 9     | 27  | USNA       | 40       | 68    | 9       | 77             |
| 148 | 1994 | 9     | 29  | ONI        | 35       | 42    | 4       | 46             |
| 149 | 1994 | 9     | 30  | NS Station | 35       | 23    | 1       | 24             |
| 150 | 1994 | 10    | 3   | MSC        | 25       | 27    | 4       | 31             |
| 151 | 1994 | 10    | 4   | USNA       | 40       | 44    | 7       | 51             |
| 152 | 1994 | 10    | 6   | NNMC       | 25       | 30    | 11      | 41             |

## Data

| #   | Year | Month | Day | Place      | Forcast | Drawn | Defered | Total Arrivals |
|-----|------|-------|-----|------------|---------|-------|---------|----------------|
| 153 | 1994 | 10    | 5   | USCG       | 30      | 36    | 1       | 37             |
| 154 | 1994 | 10    | 11  | Bupers     | 25      | 9     | 3       | 12             |
| 155 | 1994 | 10    | 12  | Quantico   | 45      | 71    | 10      | 81             |
| 156 | 1994 | 10    | 13  | Dahlgren   | 40      | 24    | 5       | 29             |
| 157 | 1994 | 10    | 14  | USCG       | 30      | 45    | 6       | 51             |
| 158 | 1994 | 10    | 17  | USNA       | 40      | 20    | 4       | 24             |
| 159 | 1994 | 10    | 19  | NRL (mil)  | 20      | 17    | 4       | 21             |
| 160 | 1994 | 10    | 20  | GW NROTC   | 40      | 44    | 7       | 51             |
| 161 | 1994 | 10    | 21  | NRL        | 50      | 45    | 5       | 50             |
| 162 | 1994 | 10    | 24  | NCG        | 25      | 32    | 7       | 39             |
| 163 | 1994 | 10    | 25  | USNA       | 40      | 28    | 3       | 31             |
| 164 | 1994 | 10    | 27  | OSIA       | 30      | 36    | 6       | 42             |
| 165 | 1994 | 10    | 28  | AMID       | 50      | 31    | 3       | 34             |
| 166 | 1994 | 10    | 31  | VA Med     | 40      | 35    | 6       | 41             |
| 167 | 1994 | 11    | 1   | NEOD       | 40      | 40    | 12      | 52             |
| 168 | 1994 | 11    | 3   | NIS        | 30      | 33    | 5       | 38             |
| 169 | 1994 | 11    | 4   | WNY        | 25      | 30    | 4       | 34             |
| 170 | 1994 | 11    | 7   | USNA       | 40      | 22    | 2       | 24             |
| 171 | 1994 | 11    | 8   | DIA        | 40      | 39    | 6       | 45             |
| 172 | 1994 | 11    | 9   | Camp Dav   | 50      | 56    | 7       | 63             |
| 173 | 1994 | 11    | 14  | Marine Bks | 40      | 25    | 6       | 31             |
| 174 | 1994 | 11    | 15  | USNA       | 40      | 31    | 2       | 33             |
| 175 | 1994 | 11    | 16  | Bupers     | 35      | 33    | 9       | 42             |
| 176 | 1994 | 11    | 17  | Pent       | 20      | 23    | 2       | 25             |
| 177 | 1994 | 11    | 18  | Pax Run    | 40      | 39    | 5       | 44             |
| 178 | 1994 | 11    | 21  | USNA       | 40      | 32    | 1       | 33             |
| 179 | 1994 | 11    | 22  | NSA Ann    | 25      | 15    | 3       | 18             |
| 180 | 1994 | 11    | 23  | NNMC       | 30      | 24    | 8       | 32             |
| 181 | 1994 | 11    | 29  | USNA       | 40      | 45    | 4       | 49             |
| 182 | 1994 | 11    | 30  | USNA       | 40      | 28    | 4       | 32             |
| 183 | 1994 | 12    | 1   | SS Kenned  | 100     | 85    | 10      | 95             |
| 184 | 1994 | 12    | 2   | NSA        | 25      | 24    | 9       | 33             |
| 185 | 1994 | 12    | 6   | ONI        | 40      | 24    | 7       | 31             |
| 186 | 1994 | 12    | 7   | NRC        | 30      | 29    | 4       | 33             |
| 187 | 1994 | 12    | 8   | NSWC       | 50      | 34    | 5       | 39             |
| 188 | 1994 | 12    | 12  | NMRI       | 25      | 15    | 6       | 21             |
| 189 | 1994 | 12    | 13  | Bupers     | 35      | 41    | 4       | 45             |
| 190 | 1994 | 12    | 14  | ONI        | 40      | 28    | 9       | 37             |
| 191 | 1994 | 12    | 15  | Pent       | 20      | 20    | 1       | 21             |
| 192 | 1994 | 12    | 16  | NRL        | 50      | 43    | 5       | 48             |
| 193 | 1994 | 12    | 19  | BUMED      | 25      | 36    | 3       | 39             |
| 194 | 1994 | 12    | 20  | NRL (mil)  | 25      | 18    | 2       | 20             |
| 195 | 1994 | 12    | 21  | NSS        | 40      | 15    | 3       | 18             |
| 196 | 1994 | 12    | 22  | NNMC       | 20      | 34    | 6       | 40             |
| 197 | 1994 | 12    | 23  | NNMC       | 20      | 24    | 4       | 28             |
| 198 | 1994 | 12    | 27  | NNMC       | 20      | 13    | 2       | 15             |
| 199 | 1994 | 12    | 28  | NNMC       | 20      | 14    | 1       | 15             |
| 200 | 1994 | 12    | 29  | NNMC       | 20      | 12    | 8       | 20             |
| 201 | 1994 | 12    | 30  | NNMC       | 20      | 7     | 1       | 8              |
| 202 | 1995 | 1     | 3   | NNMC       | 20      | 5     | 0       | 5              |

## Data

| #   | Year | Month | Day | Place      | Forecast | Drawn | Deferred | Total Arrivals |
|-----|------|-------|-----|------------|----------|-------|----------|----------------|
| 203 | 1995 | 1     | 4   | NNMC       | 20       | 15    | 4        | 19             |
| 204 | 1995 | 1     | 5   | USCG       | 30       | 26    | 6        | 32             |
| 205 | 1995 | 1     | 6   | NNMC       | 20       | 10    | 0        | 10             |
| 206 | 1995 | 1     | 9   | Dia        | 40       | 32    | 7        | 39             |
| 207 | 1995 | 1     | 10  | Bupers     | 40       | 33    | 6        | 39             |
| 208 | 1995 | 1     | 12  | NIS        | 35       | 27    | 3        | 30             |
| 209 | 1995 | 1     | 13  | WNY        | 35       | 30    | 7        | 37             |
| 210 | 1995 | 1     | 17  | USNG       | 40       | 37    | 5        | 42             |
| 211 | 1995 | 1     | 18  | USCG       | 30       | 20    | 1        | 21             |
| 212 | 1995 | 1     | 19  | Pent       | 20       | 29    | 1        | 30             |
| 213 | 1995 | 1     | 20  | Pax Run    | 40       | 21    | 2        | 23             |
| 214 | 1995 | 1     | 23  | USNA       | 40       | 38    | 4        | 42             |
| 215 | 1995 | 1     | 24  | USUHS      | 30       | 21    | 4        | 25             |
| 216 | 1995 | 1     | 26  | Bupers     | 20       | 10    | 0        | 10             |
| 217 | 1995 | 1     | 27  | AIMD       | 40       | 22    | 1        | 23             |
| 218 | 1995 | 1     | 30  | NCG        | 27       | 8     | 4        | 12             |
| 219 | 1995 | 1     | 31  | USNA       | 40       | 55    | 4        | 59             |
| 220 | 1995 | 2     | 2   | PNSY       | 100      | 39    | 7        | 46             |
| 221 | 1995 | 2     | 3   | GW NROTC   | 40       | 37    | 6        | 43             |
| 222 | 1995 | 2     | 6   | USNA       | 60       | 56    | 9        | 65             |
| 223 | 1995 | 2     | 7   | Bupers     | 30       | 20    | 3        | 23             |
| 224 | 1995 | 2     | 9   | Dahlgrin   | 45       | 44    | 4        | 48             |
| 225 | 1995 | 2     | 10  | Ft. Meade  | 20       | 19    | 2        | 21             |
| 226 | 1995 | 2     | 14  | Camp Dav   | 45       | 33    | 4        | 37             |
| 227 | 1995 | 2     | 15  | ONI        | 40       | 25    | 4        | 29             |
| 228 | 1995 | 2     | 16  | Pent       | 20       | 12    | 0        | 12             |
| 229 | 1995 | 2     | 17  | NRL        | 50       | 50    | 3        | 53             |
| 230 | 1995 | 2     | 21  | USNA       | 40       | 85    | 8        | 93             |
| 231 | 1995 | 2     | 22  | NRC        | 25       | 5     | 1        | 6              |
| 232 | 1995 | 2     | 24  | NSS        | 35       | 31    | 2        | 33             |
| 233 | 1995 | 2     | 27  | USNA       | 60       | 58    | 6        | 64             |
| 234 | 1995 | 3     | 2   | USNA       | 40       | 45    | 3        | 48             |
| 235 | 1995 | 3     | 2   | NNMC       | 40       | 40    | 7        | 47             |
| 236 | 1995 | 3     | 3   | NEOD       | 45       | 66    | 6        | 72             |
| 237 | 1995 | 3     | 6   | Dia        | 45       | 30    | 6        | 36             |
| 238 | 1995 | 3     | 7   | Marine Bks | 40       | 41    | 12       | 53             |
| 239 | 1995 | 3     | 9   | Pent       | 50       | 45    | 8        | 53             |
| 240 | 1995 | 3     | 10  | WNY        | 100      | 35    | 2        | 37             |
| 241 | 1995 | 3     | 13  | USNa       | 70       | 18    | 1        | 19             |
| 242 | 1995 | 3     | 14  | Bupers     | 35       | 18    | 2        | 20             |
| 243 | 1995 | 3     | 16  | Pent       | 25       | 18    | 2        | 20             |
| 244 | 1995 | 3     | 17  | W Grove    | 125      | 105   | 10       | 115            |
| 245 | 1995 | 3     | 20  | OSIA       | 50       | 46    | 7        | 53             |
| 246 | 1995 | 3     | 21  | NSS        | 30       | 9     | 1        | 10             |
| 247 | 1995 | 3     | 23  | G Military | 20       | 12    | 2        | 14             |
| 248 | 1995 | 3     | 27  | BUMED      | 30       | 24    | 3        | 27             |
| 249 | 1995 | 3     | 28  | USNA       | 70       | 253   | 22       | 275            |
| 250 | 1995 | 3     | 30  | VA Med     | 40       | 36    | 9        | 45             |
| 251 | 1995 | 3     | 31  | AIMD       | 35       | 25    | 1        | 26             |
| 252 | 1995 | 4     | 4   | USNA       | 70       | 67    | 13       | 80             |

## Data

| #   | Year | Month | Day | Place       | Forecast | Drawn | Defered | Total Arrivals |
|-----|------|-------|-----|-------------|----------|-------|---------|----------------|
| 253 | 1995 | 4     | 6   | USCG        | 50       | 13    | 4       | 17             |
| 254 | 1995 | 4     | 7   | NSA         | 35       | 13    | 1       | 14             |
| 255 | 1995 | 4     | 10  | USUHS       | 30       | 13    | 0       | 13             |
| 256 | 1995 | 4     | 11  | Bupers      | 30       | 20    | 1       | 21             |
| 257 | 1995 | 4     | 13  | Dahlgrin    | 50       | 42    | 5       | 47             |
| 258 | 1995 | 4     | 14  | NRL         | 75       | 44    | 8       | 52             |
| 259 | 1995 | 4     | 17  | USNA        | 70       | 19    | 4       | 23             |
| 260 | 1995 | 4     | 18  | ONI         | 50       | 30    | 3       | 33             |
| 261 | 1995 | 4     | 19  | USCG        | 30       | 30    | 2       | 32             |
| 262 | 1995 | 4     | 20  | Pent        | 30       | 19    | 1       | 20             |
| 263 | 1995 | 4     | 24  | Pax Run     | 50       | 16    | 0       | 16             |
| 264 | 1995 | 4     | 25  | USNA        | 70       | 45    | 11      | 56             |
| 265 | 1995 | 4     | 27  | ONI         | 50       | 29    | 1       | 30             |
| 266 | 1995 | 4     | 28  | NSS         | 30       | 21    | 1       | 22             |
| 267 | 1995 | 5     | 1   | DIA         | 40       | 24    | 2       | 26             |
| 268 | 1995 | 5     | 5   | NNMC        | 50       | 49    | 14      | 63             |
| 269 | 1995 | 5     | 8   | Bupers      | 35       | 31    | 3       | 34             |
| 270 | 1995 | 5     | 9   | Camp Dav    | 50       | 38    | 0       | 38             |
| 271 | 1995 | 5     | 10  | WNY         | 50       | 51    | 9       | 60             |
| 272 | 1995 | 5     | 12  | Sugar Grove | 130      | 17    | 12      | 29             |
| 273 | 1995 | 5     | 15  | NSHS        | 30       | 33    | 3       | 36             |
| 274 | 1995 | 5     | 16  | Nav Rescue  | 30       | 20    | 4       | 24             |
| 275 | 1995 | 5     | 17  | Ft. Meade   | 40       | 18    | 0       | 18             |
| 276 | 1995 | 5     | 18  | Pent        | 20       | 10    | 1       | 11             |
| 277 | 1995 | 5     | 22  | Nav Obs     | 25       | 15    | 4       | 19             |
| 278 | 1995 | 5     | 23  | NRL (mil)   | 30       | 17    | 3       | 20             |
| 279 | 1995 | 5     | 25  | VA Med      | 40       | 27    | 4       | 31             |
| 280 | 1995 | 5     | 26  | Pax Run     | 50       | 39    | 4       | 43             |
| 281 | 1995 | 5     | 30  | Quantico    | 40       | 38    | 13      | 51             |
| 282 | 1995 | 5     | 31  | NNMC        | 20       | 15    | 2       | 17             |
| 283 | 1995 | 6     | 1   | NNMC        | 35       | 29    | 2       | 31             |
| 284 | 1995 | 6     | 2   | AIMD        | 40       | 30    | 5       | 35             |
| 285 | 1995 | 6     | 5   | Quantico    | 40       | 8     | 3       | 11             |
| 286 | 1995 | 6     | 6   | Quantico    | 40       | 26    | 4       | 30             |
| 287 | 1995 | 6     | 8   | Dahlgrin    | 40       | 37    | 5       | 42             |
| 288 | 1995 | 6     | 9   | W Grove     | 85       | 62    | 10      | 72             |
| 289 | 1995 | 6     | 12  | Pax Run     | 40       | 39    | 5       | 44             |
| 290 | 1995 | 6     | 13  | Bupers      | 35       | 31    | 5       | 36             |
| 291 | 1995 | 6     | 15  | Pent        | 20       | 24    | 3       | 27             |
| 292 | 1995 | 6     | 16  | NRL         | 50       | 55    | 6       | 61             |
| 293 | 1995 | 6     | 19  | NCG         | 20       | 16    | 1       | 17             |
| 294 | 1995 | 6     | 20  | ONI         | 40       | 23    | 6       | 29             |
| 295 | 1995 | 6     | 22  | NEOD        | 50       | 51    | 8       | 59             |
| 296 | 1995 | 6     | 23  | WRAMC       | 50       | 24    | 5       | 29             |
| 297 | 1995 | 6     | 26  | DIA         | 40       | 24    | 5       | 29             |
| 298 | 1995 | 6     | 27  | NSS         | 30       | 18    | 2       | 20             |
| 299 | 1995 | 6     | 29  | ONI         | 40       | 18    | 5       | 23             |
| 300 | 1995 | 6     | 30  | Pax Run     | 40       | 14    | 1       | 15             |
| 301 | 1995 | 7     | 3   | NNMC        | 35       | 20    | 2       | 22             |
| 302 | 1995 | 7     | 5   | NFEC        | 30       | 12    | 3       | 15             |



## Data

| #   | Year | Month | Day | Place     | Forecast | Drawn | Defered | Total Arrivals |
|-----|------|-------|-----|-----------|----------|-------|---------|----------------|
| 303 | 1995 | 7     | 6   | NFC       | 30       | 14    | 4       | 18             |
| 304 | 1995 | 7     | 7   | USCG      | 30       | 17    | 0       | 17             |
| 305 | 1995 | 7     | 10  | WNY       | 45       | 29    | 4       | 33             |
| 306 | 1995 | 7     | 11  | Bupers    | 40       | 28    | 4       | 32             |
| 307 | 1995 | 7     | 14  | OSIA      | 45       | 36    | 1       | 37             |
| 308 | 1995 | 7     | 17  | BUMED     | 30       | 6     | 3       | 9              |
| 309 | 1995 | 7     | 19  | USCG      | 40       | 18    | 1       | 19             |
| 310 | 1995 | 7     | 20  | Pent      | 20       | 23    | 3       | 26             |
| 311 | 1995 | 7     | 21  | Quantico  | 50       | 19    | 5       | 24             |
| 312 | 1995 | 7     | 24  | SS Kenned | 75       | 72    | 9       | 81             |
| 313 | 1995 | 7     | 25  | USUHS     | 30       | 39    | 3       | 42             |
| 314 | 1995 | 7     | 27  | VA Med    | 40       | 20    | 9       | 29             |
| 315 | 1995 | 7     | 28  | Pax Run   | 45       | 26    | 1       | 27             |
| 316 | 1995 | 7     | 31  | Dental    | 30       | 12    | 1       | 13             |
| 317 | 1995 | 8     | 1   | USNA      | 35       | 38    | 9       | 47             |
| 318 | 1995 | 8     | 2   | AIMD      | 40       | 34    | 3       | 37             |
| 319 | 1995 | 8     | 4   | NSA       | 50       | 29    | 3       | 32             |
| 320 | 1995 | 8     | 7   | Bupers    | 30       | 30    | 6       | 36             |
| 321 | 1995 | 8     | 8   | Camp Dav  | 50       | 30    | 1       | 31             |
| 322 | 1995 | 8     | 10  | Dahlgren  | 40       | 24    | 2       | 26             |
| 323 | 1995 | 8     | 11  | Ft. Meade | 35       | 50    | 8       | 58             |
| 324 | 1995 | 8     | 14  | Pax Run   | 40       | 22    | 12      | 34             |
| 325 | 1995 | 8     | 15  | NSHA      | 30       | 34    | 5       | 39             |
| 326 | 1995 | 8     | 17  | Pent      | 20       | 23    | 4       | 27             |
| 327 | 1995 | 8     | 18  | NRL       | 50       | 34    | 1       | 35             |
| 328 | 1995 | 8     | 21  | Navy Yard | 20       | 13    | 2       | 15             |
| 329 | 1995 | 8     | 22  | NRL (mil) | 20       | 23    | 3       | 26             |
| 330 | 1995 | 8     | 24  | AFRRI     | 30       | 6     | 1       | 7              |
| 331 | 1995 | 8     | 25  | W Grove   | 100      | 40    | 0       | 40             |
| 332 | 1995 | 8     | 28  | Quantico  | 35       | 19    | 3       | 22             |
| 333 | 1995 | 8     | 29  | USNA      | 40       | 57    | 12      | 69             |
| 334 | 1995 | 8     | 31  | NRC       | 25       | 41    | 6       | 47             |
| 335 | 1995 | 9     | 1   | Pax Run   | 40       | 44    | 10      | 54             |
| 336 | 1995 | 9     | 5   | USNA      | 40       | 76    | 6       | 82             |
| 337 | 1995 | 9     | 6   | NNMC      | 40       | 39    | 9       | 48             |
| 338 | 1995 | 9     | 7   | Pent      | 30       | 21    | 3       | 24             |
| 339 | 1995 | 9     | 8   | NMRI      | 20       | 21    | 1       | 22             |
| 340 | 1995 | 9     | 1   | Bupers    | 35       | 22    | 1       | 23             |
| 341 | 1995 | 9     | 12  | USNA      | 40       | 12    | 6       | 18             |
| 342 | 1995 | 9     | 13  | WNY       | 40       | 37    | 2       | 39             |
| 343 | 1995 | 9     | 15  | NSS       | 35       | 5     | 1       | 6              |
| 344 | 1995 | 9     | 18  | BUMED     | 30       | 17    | 4       | 21             |
| 345 | 1995 | 9     | 19  | NNMC      | 30       | 32    | 5       | 37             |
| 346 | 1995 | 9     | 21  | Pent      | 20       | 14    | 3       | 17             |
| 347 | 1995 | 9     | 22  | NEOD      | 45       | 51    | 3       | 54             |
| 348 | 1995 | 9     | 25  | Quantico  | 40       | 40    | 0       | 40             |
| 349 | 1995 | 9     | 26  | USNA      | 40       | 49    | 10      | 59             |
| 350 | 1995 | 9     | 28  | ONI       | 50       | 31    | 6       | 37             |
| 351 | 1995 | 9     | 29  | Pax Run   | 40       | 87    | 16      | 103            |
| 352 | 1995 | 10    | 2   | Quantico  | 35       | 33    | 8       | 41             |

## Data

| #   | Year | Month | Day | Place     | Forecast | Drawn | Defered | Total Arrivals |
|-----|------|-------|-----|-----------|----------|-------|---------|----------------|
| 353 | 1995 | 10    | 3   | USNA      | 40       | 28    | 6       | 34             |
| 354 | 1995 | 10    | 5   | USCG      | 30       | 18    | 0       | 18             |
| 355 | 1995 | 10    | 6   | VA Med    | 30       | 22    | 8       | 30             |
| 356 | 1995 | 10    | 10  | AIMD      | 35       | 42    | 4       | 46             |
| 357 | 1995 | 10    | 11  | Bupers    | 35       | 26    | 0       | 26             |
| 358 | 1995 | 10    | 12  | Dahlgrin  | 40       | 16    | 4       | 20             |
| 359 | 1995 | 10    | 13  | NRL       | 55       | 49    | 7       | 56             |
| 360 | 1995 | 10    | 16  | DIA       | 40       | 22    | 7       | 29             |
| 361 | 1995 | 10    | 17  | USNA      | 40       | 40    | 8       | 48             |
| 362 | 1995 | 10    | 18  | Pent      | 20       | 8     | 1       | 9              |
| 363 | 1995 | 10    | 20  | W Groves  | 85       | 38    | 5       | 43             |
| 364 | 1995 | 10    | 24  | USNA      | 40       | 35    | 3       | 38             |
| 365 | 1995 | 10    | 25  | USCG      | 30       | 38    | 4       | 42             |
| 366 | 1995 | 10    | 26  | NR Comm   | 35       | 22    | 3       | 25             |
| 367 | 1995 | 10    | 27  | NNMC      | 40       | 31    | 4       | 35             |
| 368 | 1995 | 10    | 30  | NCG       | 30       | 14    | 2       | 16             |
| 369 | 1995 | 10    | 31  | OSIA      | 40       | 45    | 12      | 57             |
| 370 | 1995 | 11    | 2   | NMRI      | 20       | 9     | 4       | 13             |
| 371 | 1995 | 11    | 3   | GW NROTC  | 40       | 30    | 12      | 42             |
| 372 | 1995 | 11    | 6   | Bupers    | 35       | 26    | 3       | 29             |
| 373 | 1995 | 11    | 7   | USNA      | 50       | 32    | 11      | 43             |
| 374 | 1995 | 11    | 9   | WNY       | 40       | 18    | 1       | 19             |
| 375 | 1995 | 11    | 13  | Quantico  | 45       | 12    | 0       | 12             |
| 376 | 1995 | 11    | 16  | Pent      | 20       | 14    | 3       | 17             |
| 377 | 1995 | 11    | 17  | Pax Run   | 40       | 33    | 12      | 45             |
| 378 | 1995 | 11    | 20  | USNA      | 50       | 54    | 12      | 66             |
| 379 | 1995 | 11    | 21  | NRL (mil) | 35       | 23    | 1       | 24             |
| 380 | 1995 | 11    | 22  | NSHS      | 30       | 28    | 3       | 31             |
| 381 | 1995 | 11    | 27  | USNA      | 50       | 46    | 9       | 55             |
| 382 | 1995 | 11    | 28  | USNA      | 50       | 113   | 3       | 116            |
| 383 | 1995 | 11    | 29  | USNA      | 50       | 150   | 24      | 174            |
| 384 | 1995 | 12    | 4   | Quantico  |          | 17    |         |                |
| 385 | 1995 | 12    | 5   | ONI       |          | 31    |         |                |
| 386 | 1995 | 12    | 6   | VA Med    |          | 18    |         |                |
| 387 | 1995 | 12    | 7   | Pent      |          | 14    |         |                |
| 388 | 1995 | 12    | 11  | DIA       |          | 14    |         |                |
| 389 | 1995 | 12    | 14  | Dahlgrin  |          | 21    |         |                |
| 390 | 1995 | 12    | 15  | NRL       |          | 30    |         |                |
| 391 | 1995 | 12    | 18  | Nav Obs   |          | 18    |         |                |
| 392 | 1995 | 12    | 19  | BUMED     |          | 1     |         |                |
| 393 | 1995 | 12    | 21  | Pent      |          | 19    |         |                |
| 394 | 1995 | 12    | 22  | NNMC      |          | 13    |         |                |
| 395 | 1995 | 12    | 26  | NNMC      |          | 12    |         |                |
| 396 | 1995 | 12    | 27  | NNMC      |          | 6     |         |                |
| 397 | 1995 | 12    | 28  | NNMC      |          | 25    |         |                |
| 398 | 1995 | 12    | 29  | NNMC      |          | 10    |         |                |
| 399 | 1996 | 1     | 2   | NNMC      | 20       | 11    | 2       | 13             |
| 400 | 1996 | 1     | 3   | NNMC      | 20       | 5     | 2       | 7              |
| 401 | 1996 | 1     | 4   | NNMC      | 20       | 18    | 3       | 21             |
| 402 | 1996 | 1     | 17  | USCG      | 25       | 38    | 7       | 45             |

## Data

| #   | Year | Month | Day | Place      | Forcast  | Drawn    | Defered  | Total Arrivals |
|-----|------|-------|-----|------------|----------|----------|----------|----------------|
| 403 | 1996 | 1     | 18  | Pax Run    | 40       | 24       | 0        | 24             |
| 404 | 1996 | 1     | 19  | USUHS      | 25       | 26       | 14       | 40             |
| 405 | 1996 | 1     | 22  | Quantico   | 40       | 25       | 2        | 27             |
| 406 | 1996 | 1     | 23  | USNA       | 40       | 79       | 16       | 95             |
| 407 | 1996 | 1     | 25  | Pent       | 20       | 25       | 7        | 32             |
| 408 | 1996 | 1     | 26  | NSA        | 30       | 30       | 13       | 43             |
| 409 | 1996 | 1     | 29  | DIA        | 30       | 28       | 7        | 35             |
| 410 | 1996 | 1     | 30  | USNA       | 40       | 76       | 6        | 82             |
| 411 | 1996 | 1     | 31  | Marine Bks | 40       | 44       | 15       | 59             |
| 412 | 1996 | 2     | 5   | VA Med     | 35       | 13       | 4        | 17             |
| 413 | 1996 | 2     | 6   | USNA       | 40       | 86       | 0        | 86             |
| 414 | 1996 | 2     | 8   | Dahlgren   | 40       | 24       | 2        | 26             |
| 415 | 1996 | 2     | 9   | Quantico   | 45       | 52       | 4        | 56             |
| 416 | 1996 | 2     | 12  | Bupers     | 40       | 43       | 11       | 54             |
| 417 | 1996 | 2     | 15  | Pax Run    | 50       | 14       | 4        | 18             |
| 418 | 1996 | 2     | 16  | GW NROTC   | 40       | 26       | 9        | 35             |
| 419 | 1996 | 2     | 20  | NEOD       | 45       | 25       | 4        | 29             |
| 420 | 1996 | 2     | 21  | NRL        | 40       | 21       | 1        | 22             |
| 421 | 1996 | 2     | 22  | Pent       | 20       | 17       | 1        | 18             |
| 422 | 1996 | 2     | 23  | ONI        | 50       | 46       | 7        | 53             |
| 423 | 1996 | 2     | 27  | USNA       | 40       | 55       | 12       | 67             |
| 424 | 1996 | 2     | 28  | NRC        | 30       | 27       | 3        | 30             |
| 425 | 1996 | 2     | 29  | NRL (mil)  | 35       | 14       | 4        | 18             |
| #   | Year | Month | Day |            | Forcast  | Drawn    | Defered  | Total Arrivals |
|     |      |       |     |            | 15001    | 13343    | 1859     | 14973          |
|     |      |       |     | AVE        | 36.76716 | 32.70343 | 4.556373 | 36.6985294     |
|     |      |       |     | STD        | 15.41266 | 21.60519 | 3.724117 | 24.138112      |

# BASIC & NON-PARAMETRIC TESTS FOR DIFFERENCE IN 1994 & 1995

(test about the mean & median)

Worksheet size: 3500 cells

```
MTB > Retrieve 'C:\JENNIFER\DIFFER.MTW'.
Retrieving worksheet from file: C:\JENNIFER\DIFFER.MTW
Worksheet was saved on 5/12/1996
> nsco c3 c4
MTB > erase c4
MTB > let c4 = c2-c3
MTB > nsco c4 c14
MTB > plot c14 c4
```

\* ERROR \* Graph type is not allowed for this command.

```
MTB > STest 0.0 '94-95';
SUBC> Alternative 0.
```

## DIFFERENCE TESTS

SIGN TEST OF MEDIAN = 0.00000 VERSUS N.E. 0.00000

|       | N  | BELOW | EQUAL | ABOVE | P-VALUE | MEDIAN |
|-------|----|-------|-------|-------|---------|--------|
| 94-95 | 12 | 5     | 0     | 7     | 0.7744  | 31.50  |

```
MTB > WTest 0.0 '94-95';
SUBC> Alternative 0.
```

TEST OF MEDIAN = 0.000000 VERSUS MEDIAN N.E. 0.000000

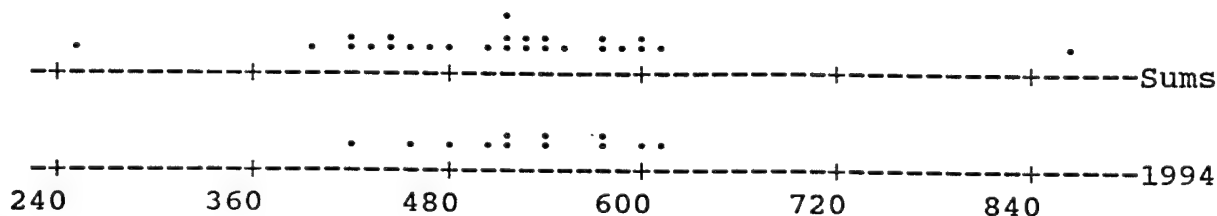
|       | N  | FOR  | WILCOXON  |         | ESTIMATED |
|-------|----|------|-----------|---------|-----------|
|       | N  | TEST | STATISTIC | P-VALUE | MEDIAN    |
| 94-95 | 12 | 12   | 48.0      | 0.505   | 19.25     |

```
MTB > TTest 0.0 '94-95';
SUBC> Alternative 0.
```

TEST OF MU = 0.0 VS MU N.E. 0.0

|       | N  | MEAN | STDEV | SE MEAN | T    | P VALUE |
|-------|----|------|-------|---------|------|---------|
| 94-95 | 12 | 19.1 | 149.5 | 43.1    | 0.44 | 0.67    |

```
MTB > dotplot c1 c2;
SUBC> same.
```



```
MTB > Mann-Whitney 95.0 '1994' '1995';
SUBC> Alternative 0.
```

## 2-SAMPLE TESTS

Mann-Whitney Confidence Interval and Test

|                                    |        |                |       |
|------------------------------------|--------|----------------|-------|
| 1994                               | N = 12 | Median =       | 528.5 |
| 1995                               | N = 12 | Median =       | 520.5 |
| Point estimate for ETA1-ETA2 is    |        | 27.0           |       |
| 95.4 Percent C.I. for ETA1-ETA2 is |        | (-48.0, 101.0) |       |
| 164.0                              |        |                |       |

Test of ETA1 = ETA2 vs. ETA1 ≠ ETA2 is significant at 0.4357

Cannot reject at alpha = 0.05

MTB > Mann-Whitney 95.0 '1994' '1995';  
SUBC> Alternative 1.

Mann-Whitney Confidence Interval and Test

1994            N = 12            Median =            528.5

1995            N = 12            Median =            520.5

Point estimate for ETA1-ETA2 is            27.0

95.4 Percent C.I. for ETA1-ETA2 is (-48.0,101.0)

W = 164.0

Test of ETA1 = ETA2 vs. ETA1 > ETA2 is significant at 0.2179

Cannot reject at alpha = 0.05

MTB > TwoSample 95.0 '1994' '1995';  
SUBC> Alternative 0.

TWOSAMPLE T FOR 1994 VS 1995

|      | N  | MEAN  | STDEV | SE MEAN |
|------|----|-------|-------|---------|
| 1994 | 12 | 528.3 | 58.2  | 17      |
| 1995 | 12 | 509   | 148   | 43      |

95 PCT CI FOR MU 1994 - MU 1995: ( -80, 118)

TTEST MU 1994 = MU 1995 (VS NE): T= 0.41 P=0.68 DF= 14

MTB >

```

MTB > read 'jen94.dat' c101 c102
Entering data from file: jen94.dat
12 rows read.
MTB > read 'jen95.dat' c103 c104
Entering data from file: jen95.dat
12 rows read.
MTB > print c101-c104

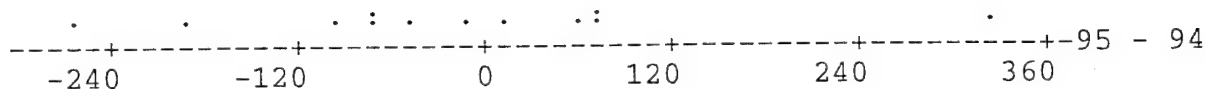
```

| ROW | C101 | C102 | C103 | C104 |
|-----|------|------|------|------|
| 1   | 1    | 425  | 13   | 439  |
| 2   | 2    | 613  | 14   | 514  |
| 3   | 3    | 541  | 15   | 866  |
| 4   | 4    | 499  | 16   | 421  |
| 5   | 5    | 458  | 17   | 442  |
| 6   | 6    | 600  | 18   | 529  |
| 7   | 7    | 581  | 19   | 391  |
| 8   | 8    | 475  | 20   | 547  |
| 9   | 9    | 543  | 21   | 598  |
| 10  | 10   | 574  | 22   | 527  |
| 11  | 11   | 515  | 23   | 588  |
| 12  | 12   | 516  | 24   | 249  |

```

MTB > let c1 = c102
MTB > let c2 = c104
MTB > let c3 = c2 - c1
MTB > name c1 '1994' c2 '1995' c3 '95 - 94'
MTB > dotplot c3

```



```

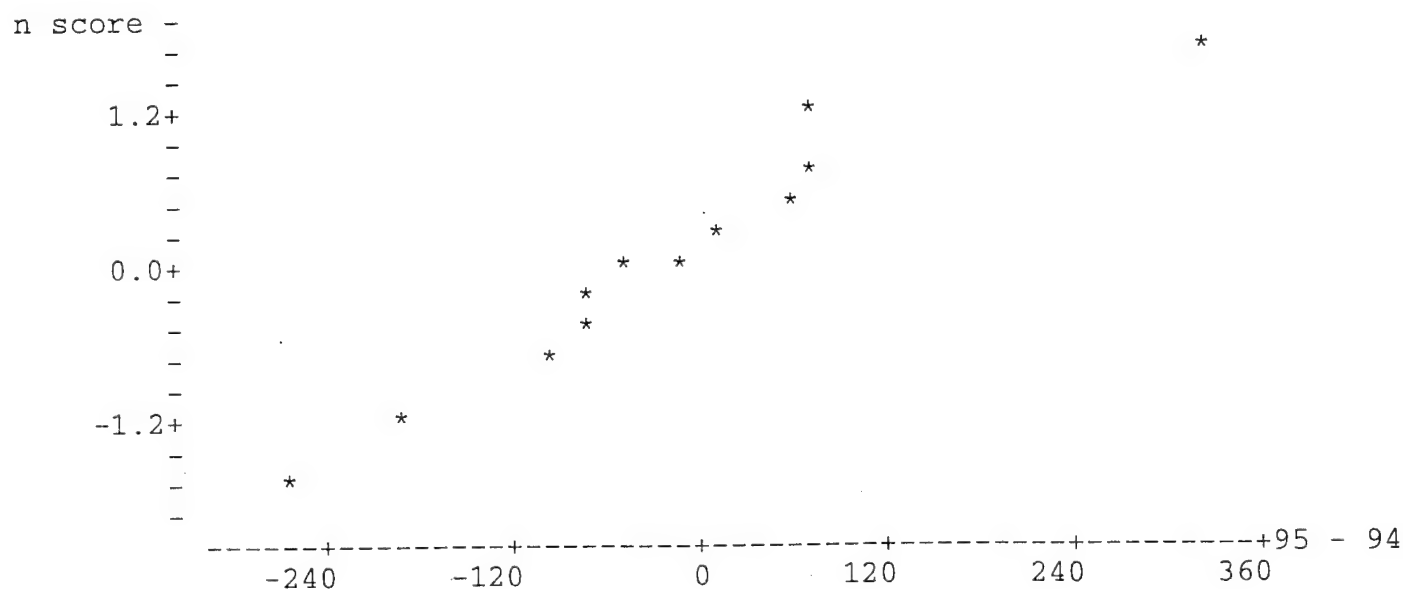
MTB > name c4 'n score'
MTB > nsco c3 c4

```

```

MTB > plot c4 c3

```



```

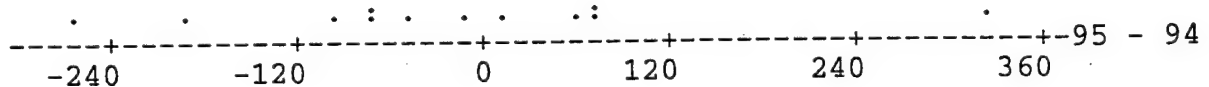
MTB > let k90 = 3
MTB > execute 'symplote'
Executing from file: symplote.MTB

```

```
MTB > read 'jen94.dat' c101 c102
Entering data from file: jen94.dat
12 rows read.
MTB > read 'jen95.dat' c103 c104
Entering data from file: jen95.dat
12 rows read.
MTB > print c101-c104
```

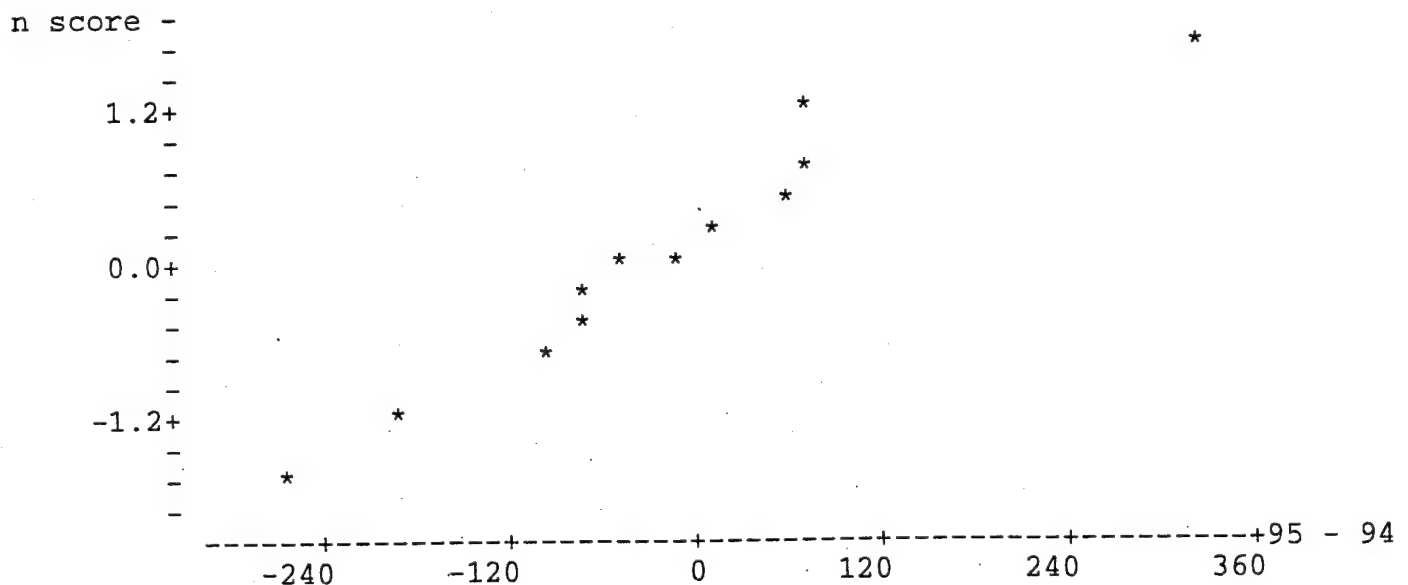
| ROW | C101 | C102 | C103 | C104 |
|-----|------|------|------|------|
| 1   | 1    | 425  | 13   | 439  |
| 2   | 2    | 613  | 14   | 514  |
| 3   | 3    | 541  | 15   | 866  |
| 4   | 4    | 499  | 16   | 421  |
| 5   | 5    | 458  | 17   | 442  |
| 6   | 6    | 600  | 18   | 529  |
| 7   | 7    | 581  | 19   | 391  |
| 8   | 8    | 475  | 20   | 547  |
| 9   | 9    | 543  | 21   | 598  |
| 10  | 10   | 574  | 22   | 527  |
| 11  | 11   | 515  | 23   | 588  |
| 12  | 12   | 516  | 24   | 249  |

```
MTB > let c1 = c102
MTB > let c2 = c104
MTB > let c3 = c2 - c1
MTB > name c1 '1994' c2 '1995' c3 '95 - 94'
MTB > dotplot c3
```



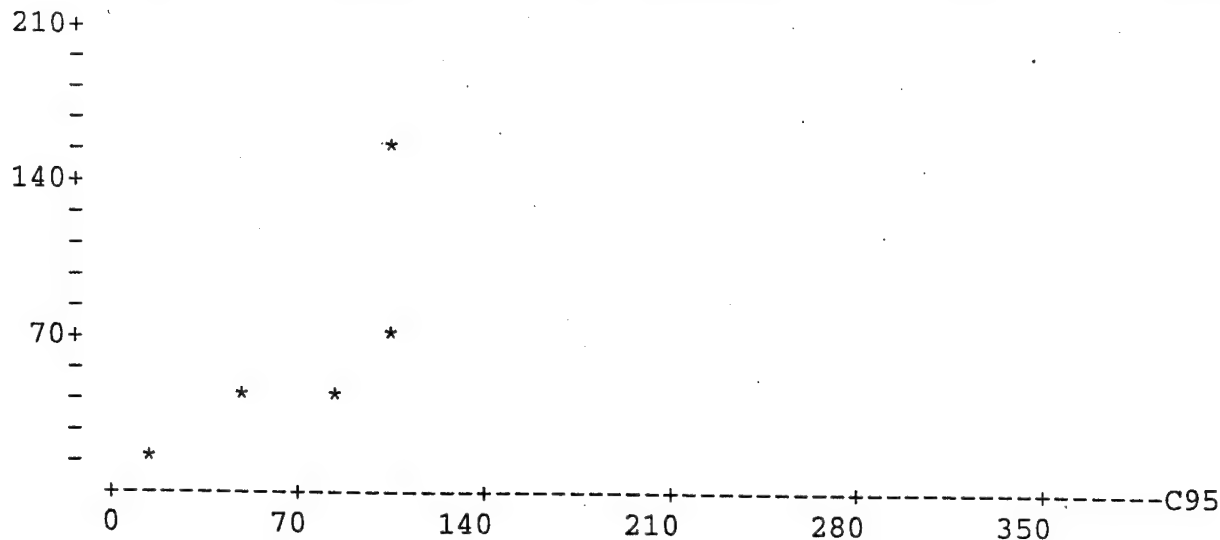
```
MTB > name c4 'n score'
MTB > nsco c3 c4
```

```
MTB > plot c4 c3
```



```
MTB > let k90 = 3
MTB > execute 'symplote'
Executing from file: symplote.MTB
```

C94



```
MTB > end
MTB >
MTB > execute 'skku'
Executing from file: skku.MTB
MTB > print k95 k96
```

```
skewness 0.705876
kurtosis 1.92659
MTB > end
MTB > ttest 0.0 c3
```

TEST OF MU = 0.0 VS MU N.E. 0.0

|         | N  | MEAN  | STDEV | SE MEAN | T     | P VALUE |
|---------|----|-------|-------|---------|-------|---------|
| 95 - 94 | 12 | -19.1 | 149.5 | 43.1    | -0.44 | 0.67    |

```
MTB > stest 0.0 c3
```

SIGN TEST OF MEDIAN = 0.00000 VERSUS N.E. 0.00000

|         | N  | BELOW | EQUAL | ABOVE | P-VALUE | MEDIAN |
|---------|----|-------|-------|-------|---------|--------|
| 95 - 94 | 12 | 7     | 0     | 5     | 0.7744  | -31.50 |

```
MTB > wtest 0.0 c3
```

TEST OF MEDIAN = 0.000000 VERSUS MEDIAN N.E. 0.000000

|         | N  | N FOR TEST | WILCOXON STATISTIC | P-VALUE | ESTIMATED MEDIAN |
|---------|----|------------|--------------------|---------|------------------|
| 95 - 94 | 12 | 12         | 30.0               | 0.505   | -19.25           |

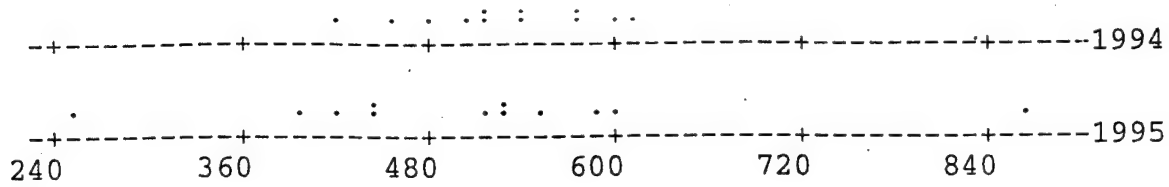
```
MTB > let k91 = 0.0
MTB > execute 'johnson'
Executing from file: johnson.MTB
MTB > print k105
```

```
K105      -0.395013
MTB > cdf k105 k1;
SUBC> t 11.
```

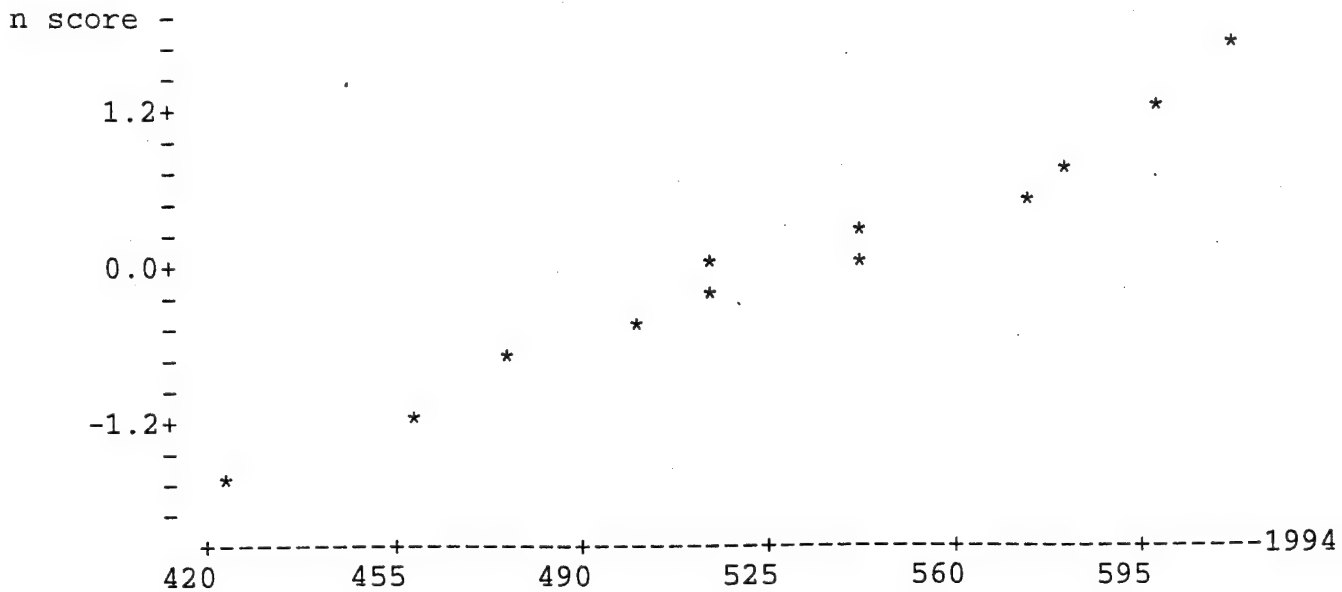
```
MTB > let k1 = 2*k1
MTB > name k1 'p-value'
MTB > print k1
```

```
p-value 0.700390
MTB > dotplot c1 c2;
SUBC> same.
```

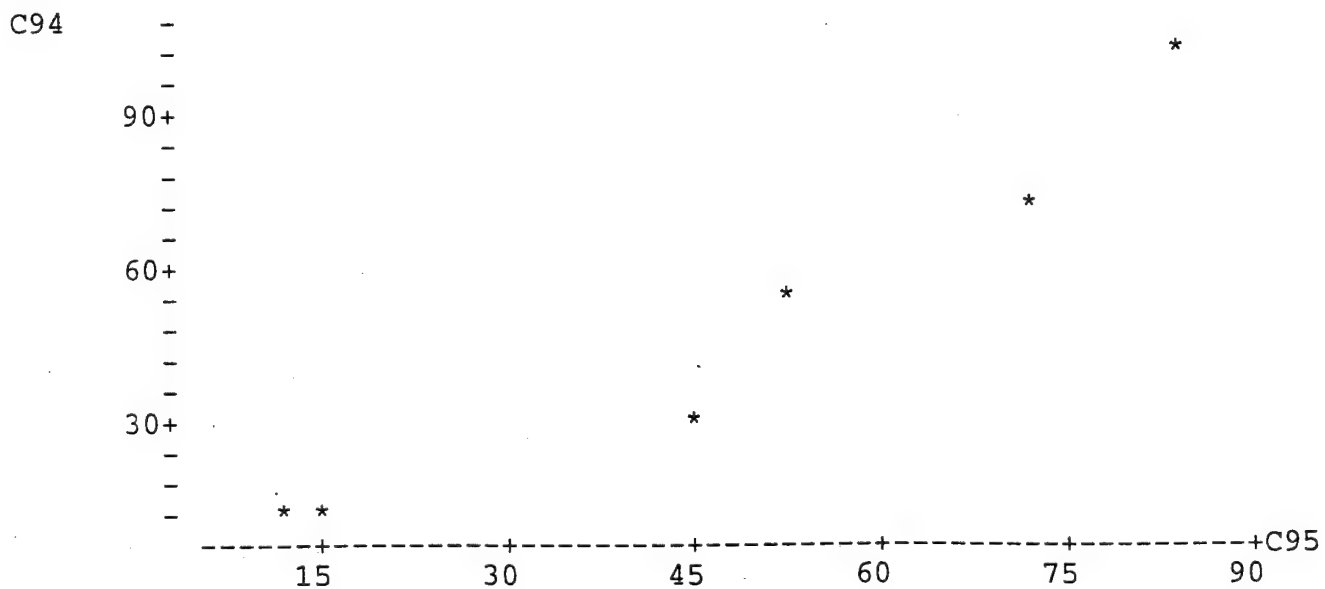




```
MTB > nsco c1 c4
MTB > plot c4 c1
```



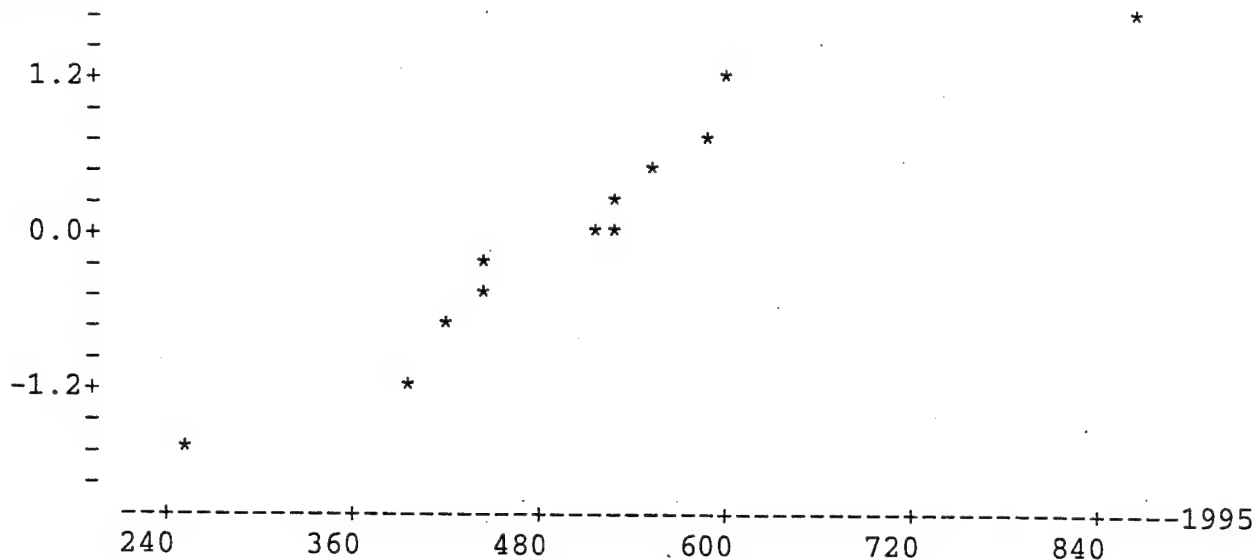
```
MTB > let k90 = 1
MTB > execute 'symplote'
Executing from file: symplote.MTB
```



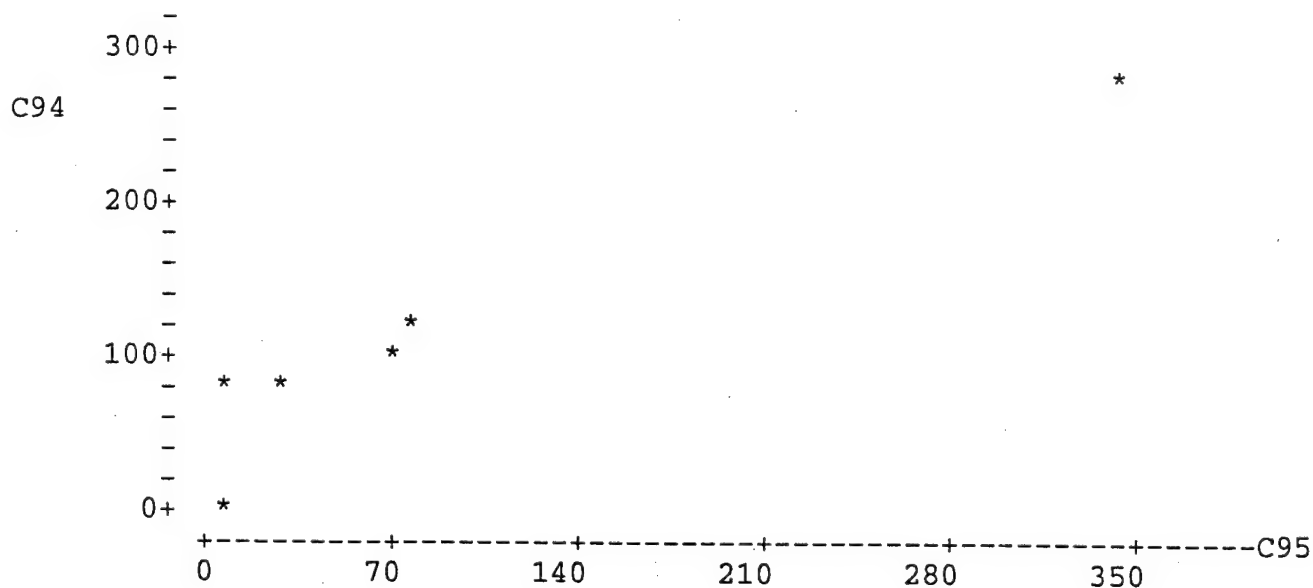
```
MTB > end
MTB >
MTB > execute 'skku'
Executing from file: skku.MTB
MTB > print k95 k96
```

```
skewness -0.227973
kurtosis -0.764211
MTB > end
MTB > nsco c2 c4
MTB > plot c4 c2
```

n score -



```
MTB > let k90 = 2
MTB > execute 'symplothe'
Executing from file: symplothe.MTB
```



```
MTB > end
MTB >
MTB > execute 'skku'
Executing from file: skku.MTB
MTB > print k95. k96
```

```
skewness 0.868077
kurtosis 2.83897
MTB > end
MTB > twos c1 c2
```

TWOSAMPLE T FOR 1994 VS 1995

|      | N  | MEAN  | STDEV | SE MEAN |
|------|----|-------|-------|---------|
| 1994 | 12 | 528.3 | 58.2  | 16.8    |
| 1995 | 12 | 509   | 148   | 42.9    |

95 PCT CI FOR MU 1994 - MU 1995: ( -79.66, 117.8)

TTEST MU 1994 = MU 1995 (VS NE): T= 0.41 P=0.68 DF= 14

```

MTB > twos c1 c2;
SUBC> same.
* ERROR * Subcommand not found in dictionary.
* Subcommand ignored.
SUBC> pooled.

```

TWOSAMPLE T FOR 1994 VS 1995

|      | N  | MEAN  | STDEV | SE MEAN |
|------|----|-------|-------|---------|
| 1994 | 12 | 528.3 | 58.2  | 16.8    |
| 1995 | 12 | 509   | 148   | 42.9    |

95 PCT CI FOR MU 1994 - MU 1995: ( -76.40, 114.6)

TTEST MU 1994 = MU 1995 (VS NE): T= 0.41 P=0.68 DF= 22

POOLED STDEV = 113

```
MTB > mann c1 c2
```

Mann-Whitney Confidence Interval and Test

|                                 |        |                |
|---------------------------------|--------|----------------|
| 1994                            | N = 12 | Median = 528.5 |
| 1995                            | N = 12 | Median = 520.5 |
| Point estimate for ETA1-ETA2 is |        | 27.0           |
| 95.4 pct c.i. for ETA1-ETA2 is  |        | (-48.0,101.0)  |
| W =                             |        | 164.0          |

Test of ETA1 = ETA2 vs. ETA1 n.e. ETA2 is significant at 0.4357

Cannot reject at alpha = 0.05

```
MTB > describe c1 c2
```

|      | N  | MEAN  | MEDIAN | TRMEAN | STDEV | SEMEAN |
|------|----|-------|--------|--------|-------|--------|
| 1994 | 12 | 528.3 | 528.5  | 530.2  | 58.2  | 16.8   |
| 1995 | 12 | 509.3 | 520.5  | 499.6  | 148.5 | 42.9   |

|      | MIN   | MAX   | Q1    | Q3    |
|------|-------|-------|-------|-------|
| 1994 | 425.0 | 613.0 | 481.0 | 579.2 |
| 1995 | 249.0 | 866.0 | 425.5 | 577.7 |

```
MTB > sort c1 c11
```

```
MTB > sort c2 c12
```

```
MTB > name c11 'sort 94' c12 'sort 95'
```

```
MTB > print c11 c12
```

| ROW | sort 94 | sort 95 |
|-----|---------|---------|
|-----|---------|---------|

|    |     |     |
|----|-----|-----|
| 1  | 425 | 249 |
| 2  | 458 | 391 |
| 3  | 475 | 421 |
| 4  | 499 | 439 |
| 5  | 515 | 442 |
| 6  | 516 | 514 |
| 7  | 541 | 527 |
| 8  | 543 | 529 |
| 9  | 574 | 547 |
| 10 | 581 | 588 |
| 11 | 600 | 598 |
| 12 | 613 | 866 |

```
MTB > rank c1 c21
```

```
MTB > rank c2 c22.
```

```
MTB > name c21 'rank 94' c22 'rank 95'
```

MTB-> print c21 c22

| ROW | rank 94 | rank 95 |
|-----|---------|---------|
| 1   | 1       | 4       |
| 2   | 12      | 6       |
| 3   | 7       | 12      |
| 4   | 4       | 3       |
| 5   | 2       | 5       |
| 6   | 11      | 8       |
| 7   | 10      | 2       |
| 8   | 3       | 9       |
| 9   | 8       | 11      |
| 10  | 9       | 7       |
| 11  | 5       | 10      |
| 12  | 6       | 1       |

MTB > save 'jenny'

Saving worksheet in file: jenny.MTW

MTB > stop

\*\*\* Minitab Release 9.1 \*\*\* Minitab Inc. \*\*\*

Worksheet size: 5310509 cells

# Runs Test on Correlation of 1st Monthly Data

Autocorrelation (Lag = 24)

∴ our sequence generated by random process

|    | C1       | C2        |
|----|----------|-----------|
|    | Sum(All) | ACF1      |
| 1  | 252      | -0.065728 |
| 2  | 173      | -0.124466 |
| 3  | 311      | -0.188667 |
| 4  | 302      | 0.197515  |
| 5  | 378      | -0.166030 |
| 6  | 163      | -0.068282 |
| 7  | 251      | -0.066126 |
| 8  | 248      | 0.035185  |
| 9  | 277      | 0.036203  |
| 10 | 181      | -0.007813 |
| 11 | 227      | 0.095876  |
| 12 | 373      | 0.075071  |
| 13 | 353      | -0.027471 |
| 14 | 228      | 0.021972  |
| 15 | 216      | -0.061436 |
| 16 | 259      | 0.150433  |
| 17 | 278      | 0.075086  |
| 18 | 265      | -0.050343 |
| 19 | 286      | -0.264036 |
| 20 | 288      | -0.008851 |
| 21 | 276      | -0.026086 |
| 22 | 239      | -0.042193 |
| 23 | 300      | 0.096705  |
| 24 | 216      | -0.024776 |
| 25 | 178      |           |
| 26 | 261      |           |
| 27 | 273      |           |
| 28 | 241      |           |
| 29 | 338      |           |
| 30 | 528      |           |
| 31 | 212      |           |
| 32 | 209      |           |
| 33 | 243      |           |
| 34 | 199      |           |
| 35 | 286      |           |
| 36 | 243      |           |
| 37 | 156      |           |
| 38 | 235      |           |
| 39 | 291      |           |
| 40 | 256      |           |
| 41 | 277      |           |
| 42 | 321      |           |
| 43 | 234      |           |
| 44 | 293      |           |
| 45 | 127      |           |
| 46 | 461      |           |
| 47 | 145      |           |
| 48 | 104      |           |
| 49 | 34       |           |
| 50 | 395      |           |
| 51 | 232      |           |
| 52 | 231      |           |

$\{r_1\}$   
 $\{r_2\}$   
 $\{r_3\}$   
 $\{r_4\}$   
 $\{r_5\}$   
 $\{r_6\}$   
 $\{r_7\}$   
 $\{r_8\}$   
 $\{r_9\}$   
 $\{r_{10}\}$   
 $\{r_{11}\}$   
 $\{r_{12}\}$   
 $\{r_{13}\}$   
 $\{r_{14}\}$   
 $\{r_{15}\}$

$H_0$ : Sequence is generated by random process  
 $H_1$ : " " by process containing either persistence or frequent changes in direction

2 RUNS TESTS -  
 ① on correlation  
 ② on actual data

## RUNS based on up/down trends

CORRELATION  
 $R = 15$

2-sided test  
 $H_0$ : expected R (sequence comes from iid)  
 $H_1$ : small values of R or large values of R

$$E(R) = \frac{2(24) - 1}{3} = 15.667$$

$$\sigma^2(R) = \frac{16(24) - 29}{90} = 3.944$$

$$\sigma = 1.986$$

$$Z^* = \frac{15 - 15.667}{1.986} = -0.3359$$

$n = 24$

$$|Z| \geq Z_{\alpha/2}$$

at  $\alpha = .05$   $Z_{.025} = -1.96$

$$-1.96 \leq -0.3359 \leq 1.96$$

## runs based on just on pos./neg. correlation

$R = 13$   $E(R) = \frac{2(15)(9)}{24} + 1 = 12.25$

$\sigma^2 = \frac{2(15)(9)[2(15)(9) - 15 - 9]}{(24)^2(23)} = 5.011$

$p\text{-value} = 2(1 - \phi(\frac{12.5 - 12.25}{\sqrt{5.011}}))$   
 $= 2(1 - \phi(.11)) = .9124$

$\frac{2 \binom{14}{6} \binom{8}{5} + \binom{14}{5} \binom{8}{6}}{\binom{24}{9}} = \frac{2(3003)(56) + 702(28)}{177200} = .171$

1st test on all data with 1st 7. ...

The observed no. of runs = 27

The expected no. of runs = 26.8462

24 Observations above K 28 below

The test is significant at 0.9654

Cannot reject at alpha = 0.05

$$E(R) = \frac{2n-1}{3} = 34.3$$

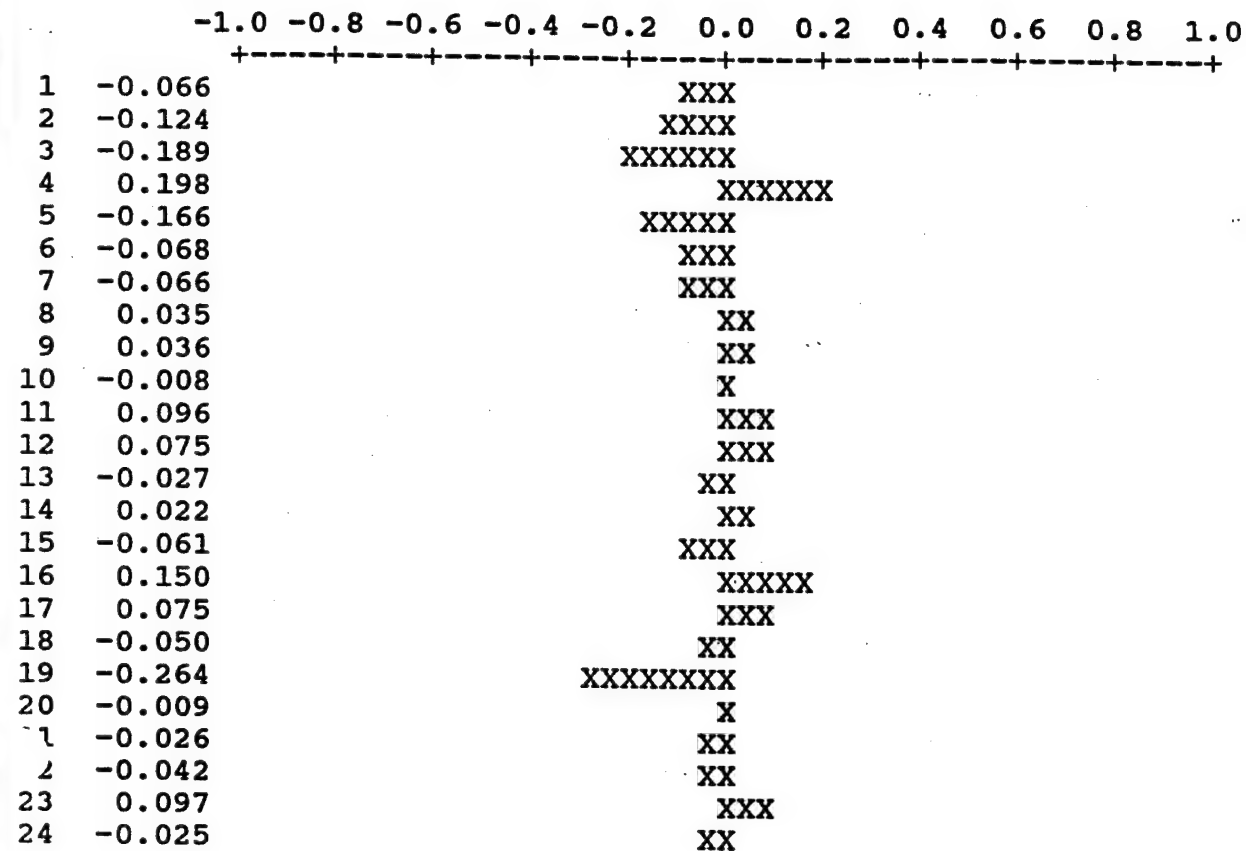
$$\sigma^2(R) = 2.927$$

20

Worksheet size: 3500 cells

TB > Name c2 = 'ACF1'  
TB > ACF 24 'Sum(All)' 'ACF1'.

ACF of Sum(All)



TB >

# HKMA MODEL / TREND ANALYSIS

## Final Estimates of Parameters

| Type     | Estimate | St. Dev. | t-ratio |
|----------|----------|----------|---------|
| AR 1     | 0.8449   | 0.1026   | 8.23    |
| MA 1     | 1.0052   | 0.0572   | 17.58   |
| Constant | 40.0585  | 0.3521   | 113.78  |
| Mean     | 258.225  | 2.270    |         |

No. of obs.: 52

Residuals: SS = 319593 (backforecasts excluded)  
MS = 6522 DF = 49

Modified Box-Pierce (Ljung-Box) chisquare statistic

| Lag       | 12          | 24           | 36           | 48           |
|-----------|-------------|--------------|--------------|--------------|
| Chisquare | 6.8 (DF=10) | 17.5 (DF=22) | 25.7 (DF=34) | 52.0 (DF=46) |

Forecasts from period 52

| Period | Forecast | 95 Percent Limits |         | Actual |
|--------|----------|-------------------|---------|--------|
|        |          | Lower             | Upper   |        |
| 53     | 283.250  | 124.927           | 441.573 |        |
| 54     | 279.368  | 119.023           | 439.712 |        |
| 55     | 276.088  | 114.316           | 437.860 |        |
| 56     | 273.317  | 110.533           | 436.100 |        |
| 57     | 270.976  | 107.474           | 434.477 |        |

MARCH - 562.618  $\Rightarrow$  <sup>Actually</sup> 460 (Canceled trip = 100+ anticipated)  
APRIL - 549.325  $\Rightarrow$  N/A  
MAY - 537.976 N/A



# AUTOCORRELATION

-1.0 -0.8 -0.6 -0.4 -0.2 0.0 0.2 0.4 0.6 0.8 1.0  
+-----+-----+-----+-----+-----+-----+-----+-----+-----+

|    |        |          |
|----|--------|----------|
| 1  | -0.066 | XXX      |
| 2  | -0.124 | XXXX     |
| 3  | -0.189 | XXXXXX   |
| 4  | 0.198  | XXXXXX   |
| 5  | -0.166 | XXXXXX   |
| 6  | -0.068 | XXX      |
| 7  | -0.066 | XXX      |
| 8  | 0.035  | XX       |
| 9  | 0.036  | XX       |
| 10 | -0.008 | X        |
| 11 | 0.096  | XXX      |
| 12 | 0.075  | XXX      |
| 13 | -0.027 | XX       |
| 14 | 0.022  | XX       |
| 15 | -0.061 | XXX      |
| 16 | 0.150  | XXXXXX   |
| 17 | 0.075  | XXX      |
| 18 | -0.050 | XX       |
| 19 | -0.264 | XXXXXXXX |
| 20 | -0.009 | X        |
| 21 | -0.026 | XX       |
| 22 | -0.042 | XX       |
| 23 | 0.097  | XXX      |
| 24 | -0.025 | XX       |

PACF of Bi-Mont.

# PARTIAL AUTOCORRELATION

-1.0 -0.8 -0.6 -0.4 -0.2 0.0 0.2 0.4 0.6 0.8 1.0  
+-----+-----+-----+-----+-----+-----+-----+-----+-----+

|    |        |        |
|----|--------|--------|
| 1  | -0.066 | XXX    |
| 2  | -0.129 | XXXX   |
| 3  | -0.211 | XXXXXX |
| 4  | 0.157  | XXXXXX |
| 5  | -0.208 | XXXXXX |
| 6  | -0.091 | XXX    |
| 7  | -0.064 | XXX    |
| 8  | -0.114 | XXXX   |
| 9  | 0.049  | XX     |
| 10 | -0.060 | XXX    |
| 11 | 0.094  | XXX    |
| 12 | 0.091  | XXX    |
| 13 | -0.044 | XX     |
| 14 | 0.129  | XXXX   |
| 15 | -0.084 | XXX    |
| 16 | 0.213  | XXXXXX |
| 17 | 0.193  | XXXXXX |
| 18 | -0.039 | XX     |
| 19 | -0.097 | XXX    |
| 20 | -0.114 | XXXX   |
| 21 | -0.115 | XXXX   |
| 22 | -0.116 | XXXX   |
| 23 | 0.110  | XXXX   |
| 24 | -0.135 | XXXX   |

```
MTB > retrieve 'jenreg.mtw'
Retrieving worksheet from file: jenreg.mtw
Worksheet was saved on 5/12/1996
MTB > rreg c2 1 c1
```

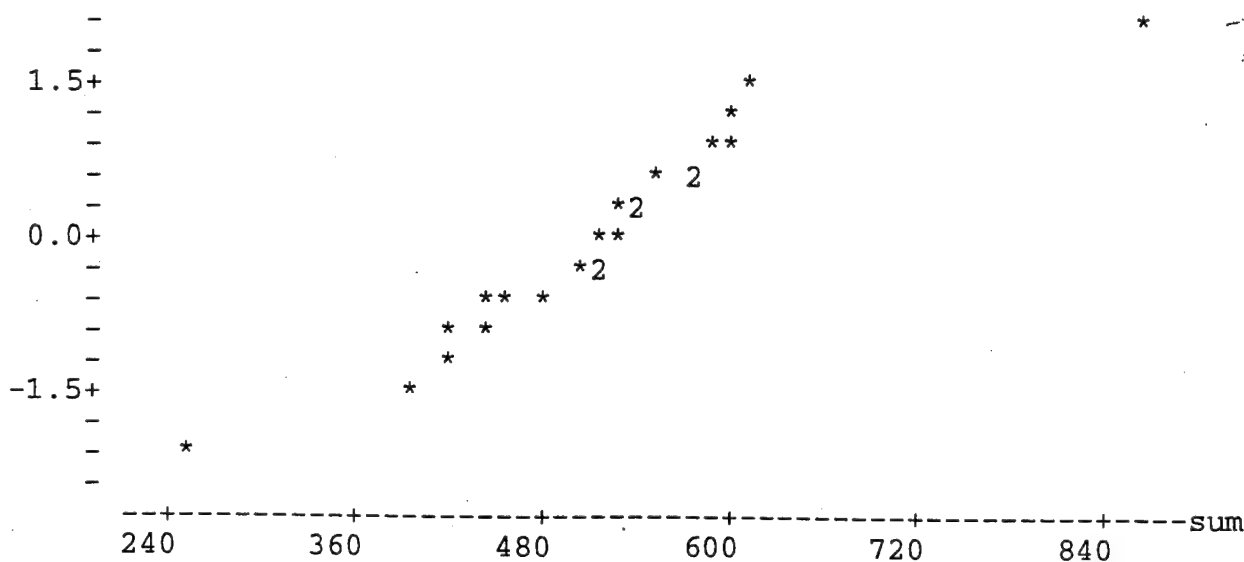
from least squares

| Predictor | Coefficient |          | St. dev. of coef. |          |
|-----------|-------------|----------|-------------------|----------|
|           | Rank        | Least-sq | Rank              | Least-sq |
| Constant  | 530.66      | 545.32   | 39.88             | 47.25    |
| month     | -1.190      | -2.122   | 2.791             | 3.307    |

Hodges-Lehmann estimate of tau = 94.65      Least-squares S = 112.1

|     |       |       |        |        |       |        |
|-----|-------|-------|--------|--------|-------|--------|
|     | N     | MEAN  | MEDIAN | TRMEAN | STDEV | SEMEAN |
| sum | 24    | 518.8 | 521.5  | 515.3  | 110.7 | 22.6   |
|     | MIN   | MAX   | Q1     | Q3     |       |        |
| sum | 249.0 | 866.0 | 446.0  | 579.2  |       |        |

n score -



Correlation of month and sum = -0.136

```
MTB > stop
*** Minitab Release 9.1 *** Minitab Inc. ***
Worksheet size: 5310509 cells
```

ALL DATA - W/O JAN-FEB 16

MTB > ARIMA 1 0 2 'Bi-Mont.';  
SUBC> Constant;  
SUBC> Forecast 6 .

Estimates at each iteration

| Iteration | SSE    | Parameters |       |       |         |
|-----------|--------|------------|-------|-------|---------|
| 0         | 274153 | 0.100      | 0.100 | 0.100 | 233.546 |
| 1         | 270133 | 0.228      | 0.250 | 0.121 | 200.604 |
| 2         | 265353 | 0.356      | 0.400 | 0.137 | 167.568 |
| 3         | 258902 | 0.480      | 0.550 | 0.148 | 135.619 |
| 4         | 249802 | 0.589      | 0.700 | 0.159 | 107.506 |
| 5         | 239225 | 0.538      | 0.756 | 0.200 | 121.469 |
| 6         | 235085 | 0.442      | 0.747 | 0.199 | 146.993 |
| 7         | 234581 | 0.389      | 0.698 | 0.248 | 160.853 |
| 8         | 234482 | 0.345      | 0.647 | 0.297 | 172.461 |
| 9         | 234469 | 0.341      | 0.643 | 0.298 | 173.643 |
| 10        | 234461 | 0.344      | 0.646 | 0.296 | 172.852 |

Unable to reduce sum of squares any further

Final Estimates of Parameters

| Type     | Estimate | St. Dev. | t-ratio |
|----------|----------|----------|---------|
| AR 1     | 0.3435   | 0.2983   | 1.15    |
| MA 1     | 0.6461   | 0.3013   | 2.14    |
| MA 2     | 0.2956   | 0.2450   | 1.21    |
| Constant | 172.852  | 0.805    | 214.84  |
| Mean     | 263.313  | 1.226    |         |

No. of obs.: 48  
Residuals: SS = 234306 (backforecasts excluded)  
MS = 5325 DF = 44

Modified Box-Pierce (Ljung-Box) chisquare statistic

| Lag       | 12                            | 24                            | 36                    | 48       |
|-----------|-------------------------------|-------------------------------|-----------------------|----------|
| Chisquare | 2.3 (DF=9)                    | 11.0 (DF=21)                  | 14.5 (DF=33)          | * (DF=*) |
|           | $.01 < p\text{-value} < .025$ | $.025 < p\text{-value} < .05$ | $\sim .025 < p < .05$ |          |

Forecasts from period 48

| Period | Forecast | 95 Percent Limits |         | Actual |
|--------|----------|-------------------|---------|--------|
|        |          | Lower             | Upper   |        |
| 49     | 340.688  | 197.632           | 483.745 |        |
| 50     | 333.900  | 184.438           | 483.362 |        |
| 51     | 287.563  | 127.545           | 447.580 |        |
| 52     | 271.644  | 110.426           | 432.862 |        |
| 53     | 266.175  | 104.816           | 427.534 |        |
| 54     | 264.296  | 102.920           | 425.672 |        |

MTB >

$$X_t = 0.3435 X_{t-1} + Z_t + 0.6461 Z_{t-1} + 0.2956 Z_{t-2}$$

*(Handwritten notes:  $Z_t \sim N(0,1)$ ,  $Z_t$  error term)*

*Handwritten notes on right margin:*  
 $X_t = \mu + \sigma Z_t + \sigma^2 Z_{t-1} + \sigma^3 Z_{t-2} + \dots$

MTB > ARIMA 2 0 2 'Bi-Mont.';  
 SUBC> Constant;  
 SUBC> Forecast 6 .

Estimates at each iteration

| Iteration | SSE    | Parameters |        |       |       |         |
|-----------|--------|------------|--------|-------|-------|---------|
| 0         | 282466 | 0.100      | 0.100  | 0.100 | 0.100 | 207.597 |
| 1         | 260533 | 0.028      | -0.012 | 0.173 | 0.213 | 257.339 |
| 2         | 253810 | 0.066      | 0.129  | 0.230 | 0.363 | 210.799 |
| 3         | 244027 | 0.124      | 0.263  | 0.320 | 0.513 | 160.738 |
| 4         | 236524 | 0.102      | 0.245  | 0.369 | 0.556 | 171.506 |
| 5         | 235227 | 0.062      | 0.197  | 0.375 | 0.551 | 195.055 |
| 6         | 234962 | 0.105      | 0.158  | 0.423 | 0.508 | 194.203 |
| 7         | 234554 | 0.255      | 0.063  | 0.565 | 0.372 | 179.643 |
| 8         | 234491 | 0.300      | 0.033  | 0.606 | 0.332 | 175.700 |
| 9         | 234491 | 0.296      | 0.036  | 0.602 | 0.338 | 175.904 |
| 10        | 234491 | 0.296      | 0.036  | 0.602 | 0.337 | 176.087 |

Unable to reduce sum of squares any further

Final Estimates of Parameters

| Type     | Estimate | St. Dev. | t-ratio |
|----------|----------|----------|---------|
| AR 1     | 0.2956   | 1.0501   | 0.28 ✓  |
| AR 2     | 0.0356   | 0.6691   | 0.05 ✓  |
| MA 1     | 0.6020   | 1.0043   | 0.60 ✓  |
| MA 2     | 0.3375   | 0.9862   | 0.34 ✓  |
| Constant | 176.087  | 0.865    | 203.67  |
| Mean     | 263.303  | 1.293    |         |

No. of obs.: 48

Residuals: SS = 234322 (backforecasts excluded)  
 MS = 5449 DF = 43

Modified Box-Pierce (Ljung-Box) chisquare statistic

|           |             |              |              |           |
|-----------|-------------|--------------|--------------|-----------|
| Lag       | 12          | 24           | 36           | 48        |
| Chisquare | 2.3 (DF= 8) | 10.9 (DF=20) | 14.5 (DF=32) | * (DF= *) |

Forecasts from period 48

| Period | Forecast | 95 Percent Limits |         | Actual |
|--------|----------|-------------------|---------|--------|
|        |          | Lower             | Upper   |        |
| 49     | 342.153  | 197.437           | 486.869 |        |
| 50     | 331.137  | 179.780           | 482.493 |        |
| 51     | 286.165  | 124.505           | 447.825 |        |
| 52     | 272.479  | 109.779           | 435.179 |        |
| 53     | 266.830  | 103.959           | 429.701 |        |
| 54     | 264.673  | 101.777           | 427.569 |        |

$$X_t = 0.296 Y_{t-1} + Z_t + 0.602 Z_{t-1} + 0.3375 Z_{t-2}$$

AR MA (1,2)

ALL DATA W/O JAN-FEB 70 (all 1970-2000) - BI-MONTHLY

MTB > ARIMA 0 0 2 0 0 0 24 'Bi-Mont.';  
 SUBC> Constant;  
 SUBC> Forecast 6 .

Estimates at each iteration

| Iteration | SSE    | Parameters |       |         |
|-----------|--------|------------|-------|---------|
| 0         | 269781 | 0.100      | 0.100 | 259.496 |
| 1         | 258997 | 0.166      | 0.250 | 261.581 |
| 2         | 253418 | 0.235      | 0.328 | 262.040 |
| 3         | 249676 | 0.285      | 0.388 | 262.488 |
| 4         | 247391 | 0.323      | 0.430 | 262.834 |
| 5         | 246098 | 0.348      | 0.459 | 263.112 |
| 6         | 245113 | 0.367      | 0.483 | 263.333 |
| 7         | 243901 | 0.385      | 0.505 | 263.544 |
| 8         | 242378 | 0.402      | 0.526 | 263.719 |
| 9         | 242133 | 0.411      | 0.529 | 263.656 |
| 10        | 242131 | 0.412      | 0.527 | 263.633 |
| 11        | 242131 | 0.411      | 0.528 | 263.632 |

Relative change in each estimate less than 0.0010

Final Estimates of Parameters

| Type     | Estimate | St. Dev. | t-ratio |
|----------|----------|----------|---------|
| MA 1     | 0.4113   | 0.1323   | 3.11    |
| MA 2     | 0.5276   | 0.1354   | 3.90    |
| Constant | 263.632  | 0.993    | 265.47  |
| Mean     | 263.632  | 0.993    |         |

3.94

4.

No. of obs.: 48

Residuals: SS = 241928 (backforecasts excluded)  
 MS = 5376 DF = 45

Modified Box-Pierce (Ljung-Box) chisquare statistic

| Lag       | 12          | 24           | 36           | 48       |
|-----------|-------------|--------------|--------------|----------|
| Chisquare | 4.5 (DF=10) | 12.6 (DF=22) | 14.7 (DF=34) | * (DF=*) |

Forecasts from period 48

| Period | Forecast | 95 Percent Limits |         | Actual |
|--------|----------|-------------------|---------|--------|
|        |          | Lower             | Upper   |        |
| 49     | 388.839  | 245.098           | 532.580 |        |
| 50     | 334.487  | 179.061           | 489.912 |        |
| 51     | 263.632  | 90.689            | 436.576 |        |
| 52     | 263.632  | 90.689            | 436.576 |        |
| 53     | 263.632  | 90.689            | 436.576 |        |
| 54     | 263.632  | 90.689            | 436.576 |        |

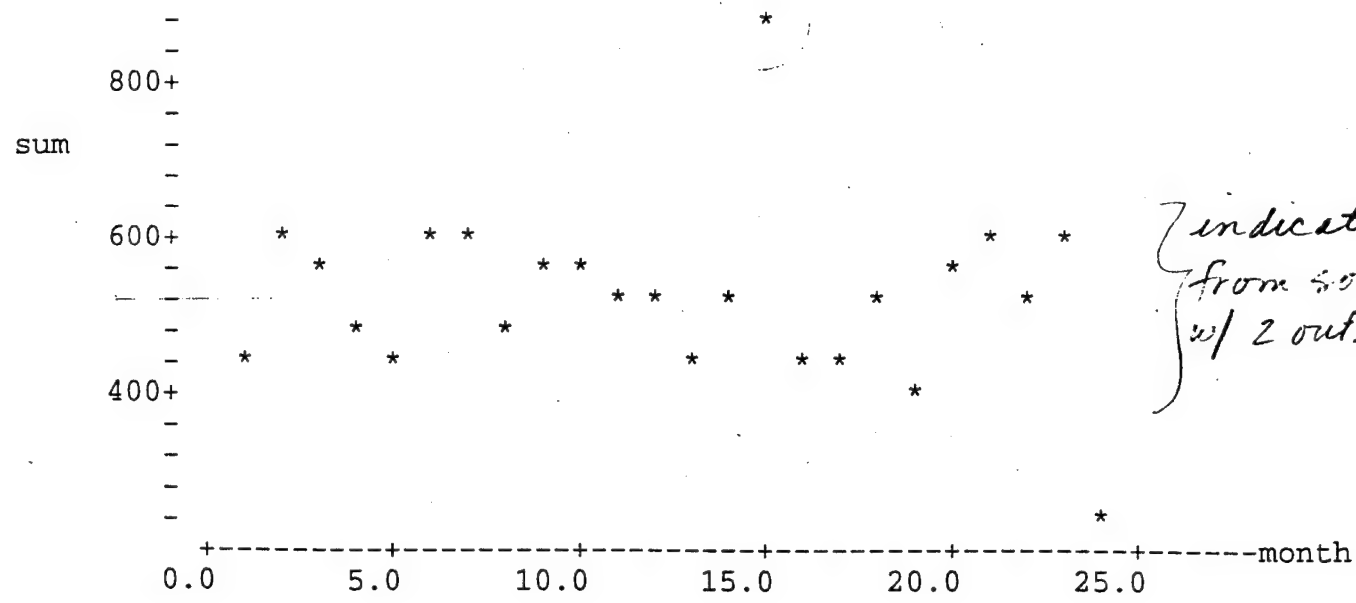
MA(2)  $X_t = Z_t + 0.4113 Z_{t-1} + 0.5276 Z_{t-2}$

AR(2)  $X_t = \phi_1 X_{t-1} + \phi_2 X_{t-2}$

Handwritten signature and date 2/14

TEST TO DETERMINE IF THERE EXISTS A TREND

```
MTB > read 'jen9495.dat' c1 c2
Entering data from file: jen9495.dat
24 rows read.
MTB > name c1 'month' c2 'sum'
MTB > plot c2 c1
```



```
MTB > regress c2 1 c1 c3 c4;
SUBC> tres c5;
SUBC> dw.
```

The regression equation is  
 $\text{sum} = 545 - 2.12 \text{ month}$

| Predictor | Coef   | Stdev | t-ratio | p     |
|-----------|--------|-------|---------|-------|
| Constant  | 545.32 | 47.25 | 11.54   | 0.000 |
| month     | -2.122 | 3.307 | -0.64   | 0.528 |

s = 112.1      R-sq = 1.8%      R-sq(adj) = 0.0%

Analysis of Variance

| SOURCE     | DF | SS     | MS    | F    | p     |
|------------|----|--------|-------|------|-------|
| Regression | 1  | 5179   | 5179  | 0.41 | 0.528 |
| Error      | 22 | 276665 | 12576 |      |       |
| Total      | 23 | 281844 |       |      |       |

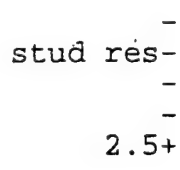
Unusual Observations

| Obs. | month | sum   | Fit   | Stdev.Fit | Residual | St.Resid |
|------|-------|-------|-------|-----------|----------|----------|
| 15   | 15.0  | 866.0 | 513.5 | 24.3      | 352.5    | 3.22R    |
| 24   | 24.0  | 249.0 | 494.4 | 44.4      | -245.4   | -2.38R   |

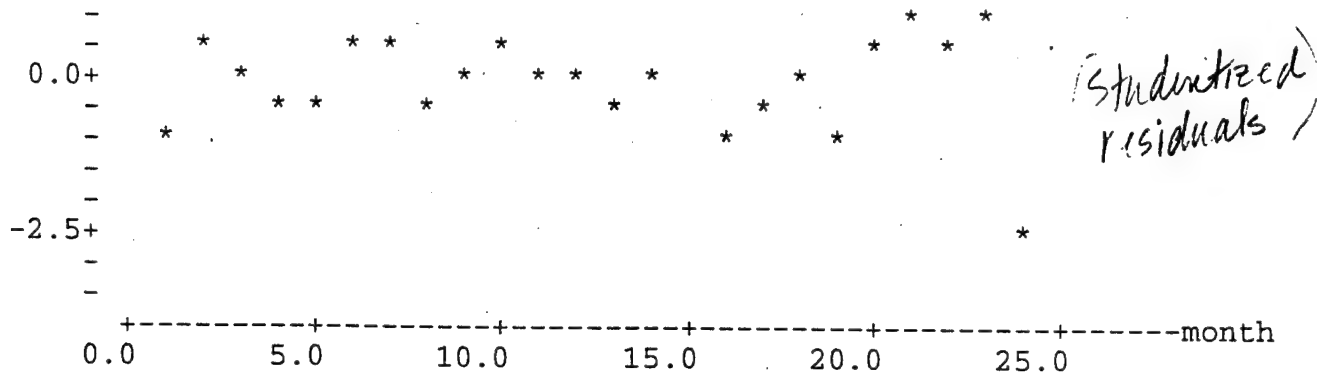
R denotes an obs. with a large st. resid.

Durbin-Watson statistic = 2.15

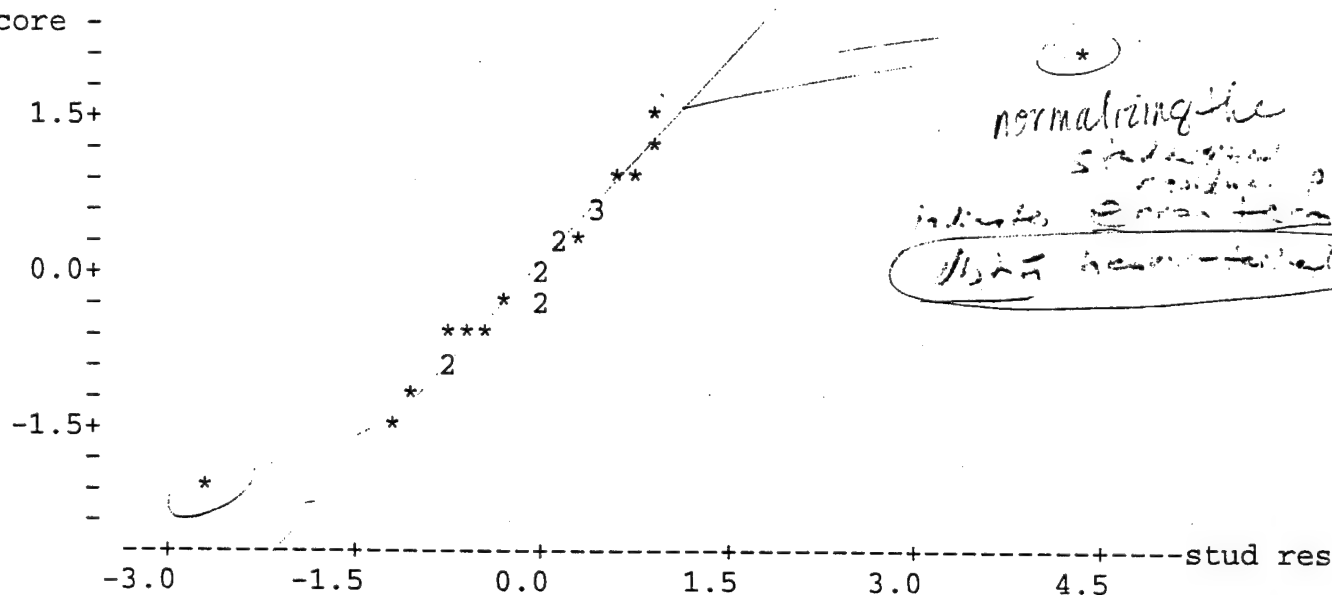
```
MTB > name c4 'pred sum' c5 'stud res'
MTB > plot c5 c1
```



9/20/95  
 - mag not in file  
 11/10/95



```
MTB > nsco c5 c6
MTB > name c6 'n score'
MTB > plot c6 c5
```

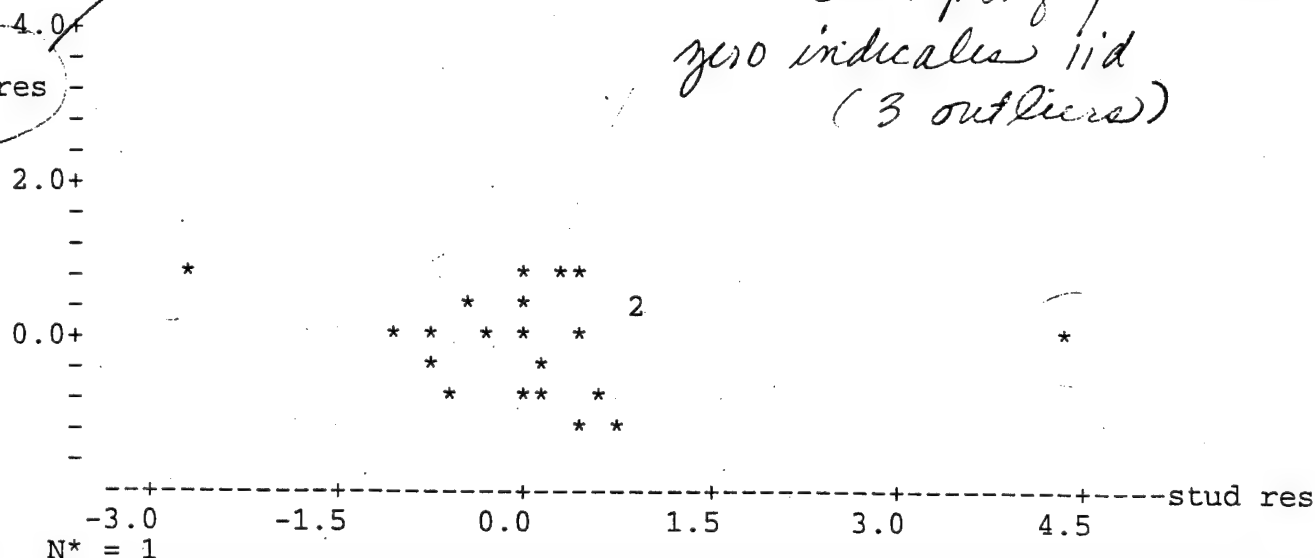


```
MTB > lag c5 c7
MTB > name c7 'lag res'
MTB > plot c7 c5
```

? what does lagging buy you? A smoother  
of the residuals?

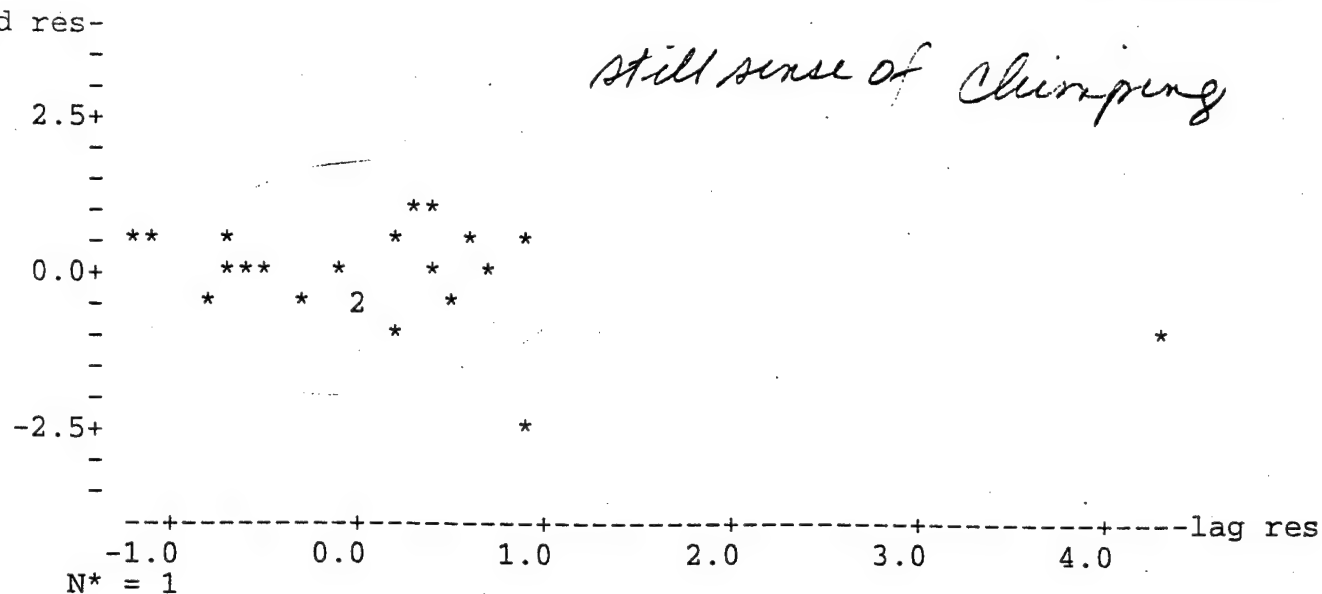
> Clumping of residuals a  
zero indicates iid  
(3 outliers)

lag res



```
MTB > plot c5 c7
```





MTB > save 'jenreg'

Saving worksheet in file: jenreg.MTW

MTB > ls jen\*

\* ERROR \* Name not found in dictionary.

MTB > stop

\*\*\* Minitab Release 9.1 \*\*\* Minitab Inc. \*\*\*

Worksheet size: 5310509 cells

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Release: 7.1 (AXP/OpenVMS) DATE: 12-MAY-96 AT 17:28:57  
Manual: BMDP Manual Volumes 1, 2, and 3.  
Digest: BMDP User's Digest.  
Updates: State NEWS. in the PRINT paragraph for summary of new features.

## PROGRAM INSTRUCTIONS

/input variables are 2.  
format is free.  
file is 'jen9495.dat'.  
/variables names are month, sum.  
/test kendall.  
spearman.  
/end

PROBLEM TITLE IS

12-MAY-96

17:28:57

NUMBER OF VARIABLES TO READ . . . . . 2  
NUMBER OF VARIABLES ADDED BY TRANSFORMATIONS. . . . . 0  
TOTAL NUMBER OF VARIABLES . . . . . 2  
CASE LABELING VARIABLES . . . . .  
NUMBER OF CASES TO READ . . . . . TO END  
MISSING VALUES CHECKED BEFORE OR AFTER TRANS. . . . . NEITHER  
BLANKS IN THE DATA ARE TREATED AS . . . . . MISSING  
INPUT FILE. . .jen9495.dat  
REWIND INPUT UNIT PRIOR TO READING. . DATA. . . YES  
NUMBER OF INTEGER WORDS OF MEMORY FOR STORAGE . . 19998

VARIABLES TO BE USED

1 month 2 sum

DATA FORMAT: FREE

THE LONGEST RECORD MAY HAVE UP TO 80 CHARACTERS.

USE ONLY COMPLETE CASES

COMPUTE KENDALL RANK CORRELATION COEFFICIENT(S)

COMPUTE SPEARMAN RANK CORRELATION COEFFICIENT(S)

NUMBER OF CASES READ. . . . .

24

| VARIABLE<br>NO. NAME | MEAN     | STANDARD<br>DEVIATION | MINIMUM  | MEDIAN   | MAXIMUM COUNT |
|----------------------|----------|-----------------------|----------|----------|---------------|
| 1 month              | 12.5000  | 7.0711                | 1.0000   | 12.5000  | 24.0000 24    |
| 2 sum                | 518.7917 | 110.6982              | 249.0000 | 521.5000 | 866.0000 24   |

1PAGE 2 3S 12-MAY-96 17:28:57

KENDALL RANK CORRELATION COEFFICIENTS

month sum

1

2

month 1 1.0000  
sum 2 -0.0797 1.0000

# SPEARMAN RANK CORRELATION COEFFICIENTS

month 1 1.0000  
sum 2 -0.0957 1.0000

NUMBER OF INTEGER WORDS USED IN PRECEDING  
CPU TIME USED 0.130 SECONDS  
1PAGE 3 3S

PROBLEM 652

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Fax +353 21 542822

Release: 7.1 (AXP/OpenVMS)

DATE: 12-MAY-96

AT 17:28:58

PROGRAM INSTRUCTIONS

END OF INSTRUCTIONS

PROGRAM TERMINATED

*p-value > 0.12*  
*(would need the absolute value to be at least 0.297 to have a p-value  $\leq 0.05$ )*  
*would need 20.196 to have p-value  $\leq 0.02$*   
*the Mann test for trend*  
*based on Kendall's tau statistic*

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Release: 7.1 (AXP/OpenVMS) DATE: 12-MAY-96 AT 17:32:23  
Manual: BMDP Manual Volumes 1, 2, and 3.  
Digest: BMDP User's Digest.  
Updates: State NEWS. in the PRINT paragraph for summary of new features.

PROGRAM INSTRUCTIONS

/input variables are 2.  
format is free.  
file is 'jen94.dat'.  
/variables names are month, sum.  
/test kendall.  
spearman.  
/end

PROBLEM TITLE IS  
12-MAY-96 17:32:23

NUMBER OF VARIABLES TO READ . . . . . 2  
NUMBER OF VARIABLES ADDED BY TRANSFORMATIONS. . . 0  
TOTAL NUMBER OF VARIABLES . . . . . 2  
CASE LABELING VARIABLES . . . . .  
NUMBER OF CASES TO READ . . . . . TO END  
MISSING VALUES CHECKED BEFORE OR AFTER TRANS. . . NEITHER  
BLANKS IN THE DATA ARE TREATED AS . . . . . MISSING  
INPUT FILE. . .jen94.dat  
REWIND INPUT UNIT PRIOR TO READING. . DATA. . . YES  
NUMBER OF INTEGER WORDS OF MEMORY FOR STORAGE . 19998

VARIABLES TO BE USED  
1 month 2 sum

DATA FORMAT: FREE

THE LONGEST RECORD MAY HAVE UP TO 80 CHARACTERS.  
USE ONLY COMPLETE CASES  
COMPUTE KENDALL RANK CORRELATION COEFFICIENT(S)  
COMPUTE SPEARMAN RANK CORRELATION COEFFICIENT(S)

NUMBER OF CASES READ. . . . . 12

| VARIABLE<br>NO. NAME | MEAN     | STANDARD<br>DEVIATION | MINIMUM  | MEDIAN   | MAXIMUM COUNT |
|----------------------|----------|-----------------------|----------|----------|---------------|
| 1 month              | 6.5000   | 3.6056                | 1.0000   | 6.5000   | 12            |
| 2 sum                | 528.3333 | 58.1524               | 425.0000 | 528.5000 | 12            |

1PAGE 2 3S 12-MAY-96 17:32:23

KENDALL RANK CORRELATION COEFFICIENTS

month sum  
1 2

month 1 1.0000  
 sum 2 0.0303 1.0000

SPEARMAN RANK CORRELATION COEFFICIENTS

month 1 1.0000  
 sum 2 0.0979 1.0000

NUMBER OF INTEGER WORDS USED IN PRECEDING PROBLEM 568  
 CPU TIME USED 0.170 SECONDS  
 1PAGE 3 3S

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 Fax +353 21 542822

Release: 7.1 (AXP/OpenVMS) DATE: 12-MAY-96 AT 17:32:23

PROGRAM INSTRUCTIONS

END OF INSTRUCTIONS

PROGRAM TERMINATED

17a 75.00-  
(45)

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Release: 7.1 (AXP/OpenVMS) DATE: 12-MAY-96 AT 17:34:19  
Manual: BMDP Manual Volumes 1, 2, and 3.  
Digest: BMDP User's Digest.  
Updates: State NEWS. in the PRINT paragraph for summary of new features.

## PROGRAM INSTRUCTIONS

/input variables are 2.  
format is free.  
file is 'jen95.dat'.  
/variables names are month, sum.  
/test kendall.  
spearman.  
/end

## PROBLEM TITLE IS

12-MAY-96 17:34:19

NUMBER OF VARIABLES TO READ . . . . . 2  
NUMBER OF VARIABLES ADDED BY TRANSFORMATIONS. . . 0  
TOTAL NUMBER OF VARIABLES . . . . . 2  
CASE LABELING VARIABLES . . . . .  
NUMBER OF CASES TO READ . . . . . TO END  
MISSING VALUES CHECKED BEFORE OR AFTER TRANS. . NEITHER  
BLANKS IN THE DATA ARE TREATED AS . . . . . MISSING  
INPUT FILE. . .jen95.dat  
REWIND INPUT UNIT PRIOR TO READING. . DATA. . . YES  
NUMBER OF INTEGER WORDS OF MEMORY FOR STORAGE . 19998

## VARIABLES TO BE USED

1 month 2 sum

## DATA FORMAT: FREE

THE LONGEST RECORD MAY HAVE UP TO 80 CHARACTERS.

USE ONLY COMPLETE CASES

COMPUTE KENDALL RANK CORRELATION COEFFICIENT(S)

COMPUTE SPEARMAN RANK CORRELATION COEFFICIENT(S)

NUMBER OF CASES READ. . . . .

12

| VARIABLE<br>NO. NAME | MEAN     | STANDARD<br>DEVIATION | MINIMUM  | MEDIAN   | MAXIMUM COUNT |
|----------------------|----------|-----------------------|----------|----------|---------------|
| 1 month              | 18.5000  | 3.6056                | 13.0000  | 18.5000  | 24.0000 12    |
| 2 sum                | 509.2501 | 148.4650              | 249.0000 | 520.5000 | 866.0000 12   |

1PAGE 2 3S 12-MAY-96 17:34:19

## KENDALL RANK CORRELATION COEFFICIENTS

month 1 sum 2

month 1 1.0000  
sum 2 0.0606 1.0000

SPEARMAN RANK CORRELATION COEFFICIENTS

|       | month | sum           |
|-------|-------|---------------|
|       | 1     | 2             |
| month | 1     | 1.0000        |
| sum   | 2     | 0.0490 1.0000 |

NUMBER OF INTEGER WORDS USED IN PRECEDING PROBLEM 568  
CPU TIME USED 0.140 SECONDS  
1PAGE 3 3S

BMDP3S - NONPARAMETRIC STATISTICS

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Release: 7.1 (AXP/OpenVMS)

DATE: 12-MAY-96 AT 17:34:19

PROGRAM INSTRUCTIONS

END OF INSTRUCTIONS

PROGRAM TERMINATED

```

MTB > read 'jenifer.dat' c1-c13
Entering data from file: jenifer.dat
24 rows read.
MTB > name c1 'month' c2 'Jan' c3 'Feb' c4 'Mar' c5 'Apr' c6 'May' c7 'June'
MTB > name c8 'July' c9 'Aug' c10 'Sep' c11 'Oct' c12 'Nov' c13 'sum'
MTB > regress c13 12 c1-c12 c21 c22;
SUBC> tres c23;
SUBC> dw.

```

The regression equation is

sum = 411 - 1.59 month + 32 Jan + 165 Feb + 307 Mar + 65 Apr + 56 May  
+ 172 June + 96 July + 122 Aug + 183 Sep + 165 Oct + 167 Nov

| Predictor | Coef   | Stdev | t-ratio | p     |
|-----------|--------|-------|---------|-------|
| Constant  | 411.13 | 98.87 | 4.16    | 0.002 |
| month     | -1.590 | 3.596 | -0.44   | 0.667 |
| Jan       | 32.0   | 112.9 | 0.28    | 0.782 |
| Feb       | 165.1  | 111.6 | 1.48    | 0.167 |
| Mar       | 306.7  | 110.5 | 2.77    | 0.018 |
| Apr       | 64.8   | 109.5 | 0.59    | 0.566 |
| May       | 56.4   | 108.7 | 0.52    | 0.614 |
| June      | 172.5  | 107.9 | 1.60    | 0.138 |
| July      | 95.5   | 107.2 | 0.89    | 0.392 |
| Aug       | 122.1  | 106.7 | 1.15    | 0.276 |
| Sep       | 183.2  | 106.2 | 1.72    | 0.113 |
| Oct       | 164.8  | 105.9 | 1.56    | 0.148 |
| Nov       | 167.4  | 105.8 | 1.58    | 0.142 |

s = 105.7

R-sq = 56.4%

R-sq(adj) = 8.8%

#### Analysis of Variance

| SOURCE     | DF | SS     | MS    | F    | p     |
|------------|----|--------|-------|------|-------|
| Regression | 12 | 158960 | 13247 | 1.19 | 0.392 |
| Error      | 11 | 122884 | 11171 |      |       |
| Total      | 23 | 281844 |       |      |       |

| SOURCE | DF | SEQ SS |
|--------|----|--------|
| month  | 1  | 5179   |
| Jan    | 1  | 22441  |
| Feb    | 1  | 999    |
| Mar    | 1  | 64844  |
| Apr    | 1  | 5407   |
| May    | 1  | 9779   |
| June   | 1  | 4000   |
| July   | 1  | 1865   |
| Aug    | 1  | 109    |
| Sep    | 1  | 7664   |
| Oct    | 1  | 8680   |
| Nov    | 1  | 27994  |

#### Unusual Observations

| Obs. | month | sum   | Fit   | Stdev.Fit | Residual | St.Resid |
|------|-------|-------|-------|-----------|----------|----------|
| 3    | 3.0   | 541.0 | 713.0 | 77.8      | -172.0   | -2.40R   |
| 15   | 15.0  | 866.0 | 694.0 | 77.8      | 172.0    | 2.40R    |

R denotes an obs. with a large st. resid.

Durbin-Watson statistic = 2.48

```

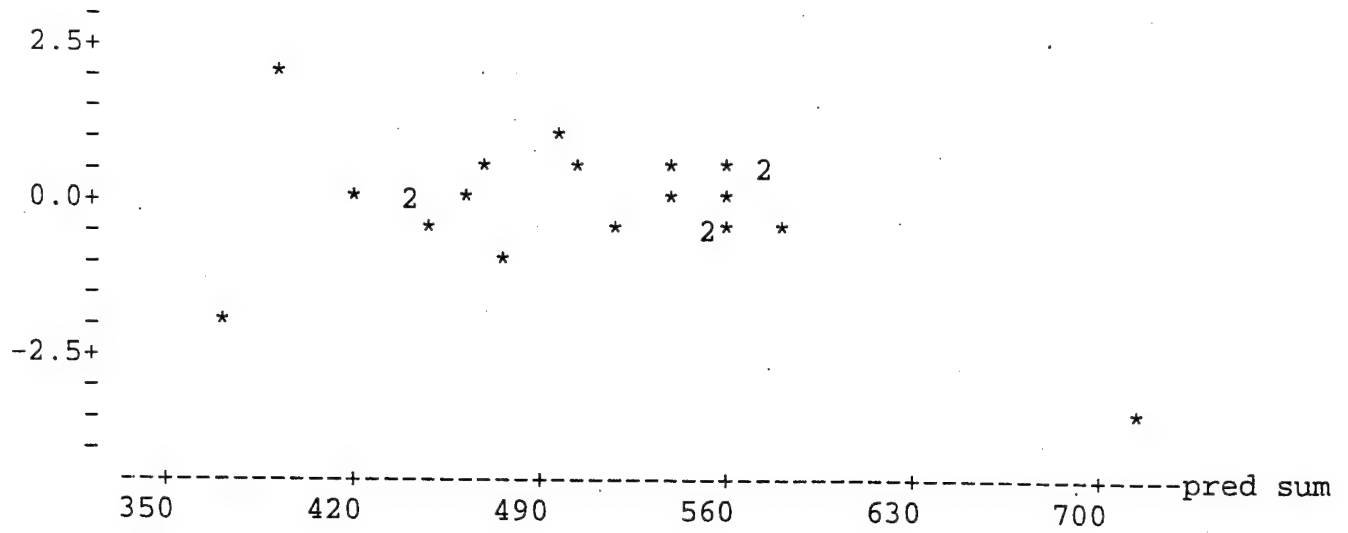
MTB > name c22 'pred sum' c23 'stud res' c24 'n score'
MTB > plot c23 c22

```

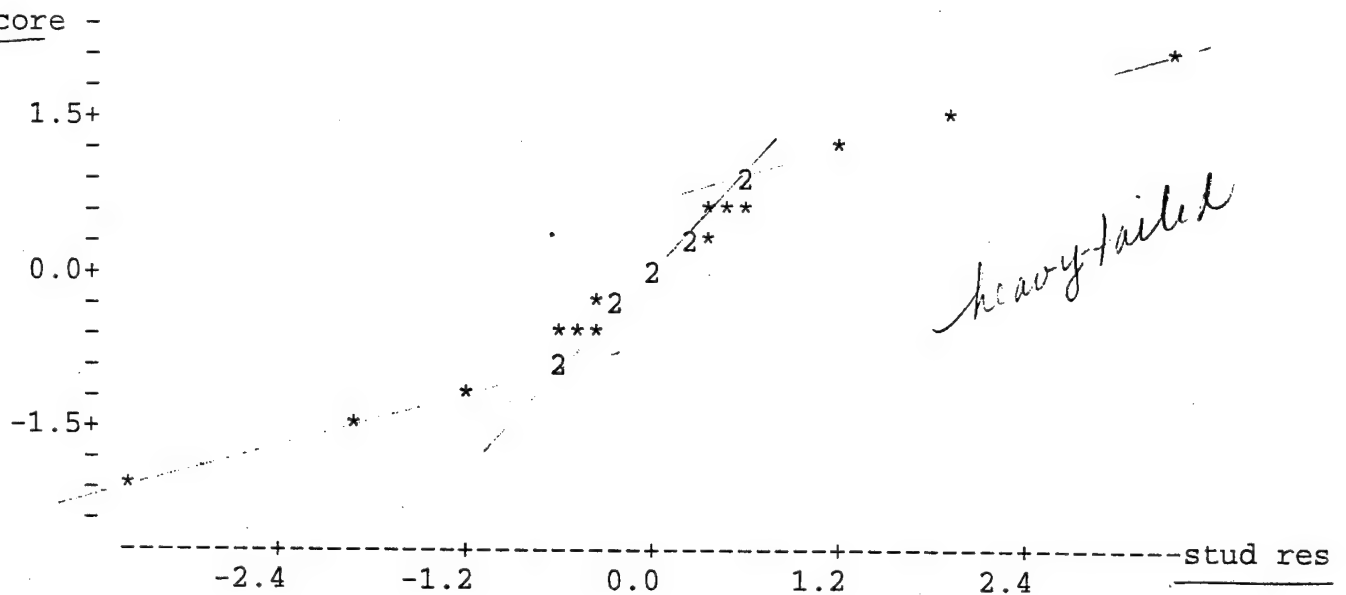
stud res-

Subtract out  
 possible seasonal monthly  
 trend component



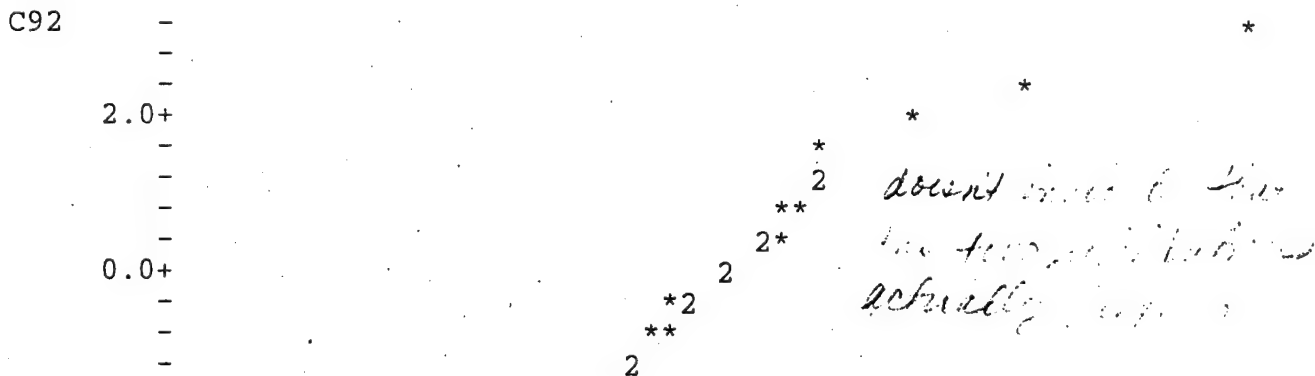


```
MTB > nsco c23 c24
MTB > plot c24 c23
```

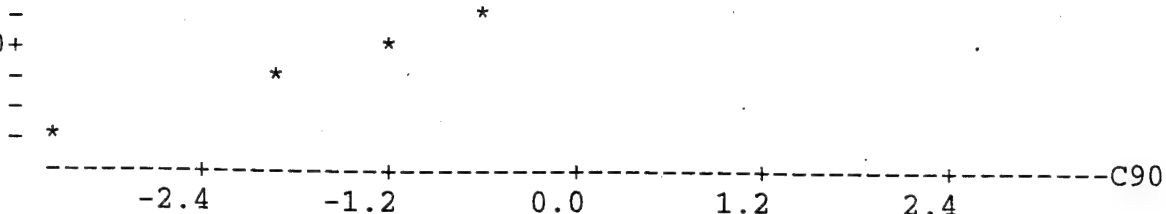


```
MTB > let k90 = 23
MTB > execute 'skku'
Executing from file: skku.MTB
MTB > print k95 k96
```

```
skewness 0.000000035
kurtosis 2.99777
MTB > end
MTB > execute 'qqlog'
Executing from file: qqlog.MTB
MTB > plot c92 c90
```



-2.0+

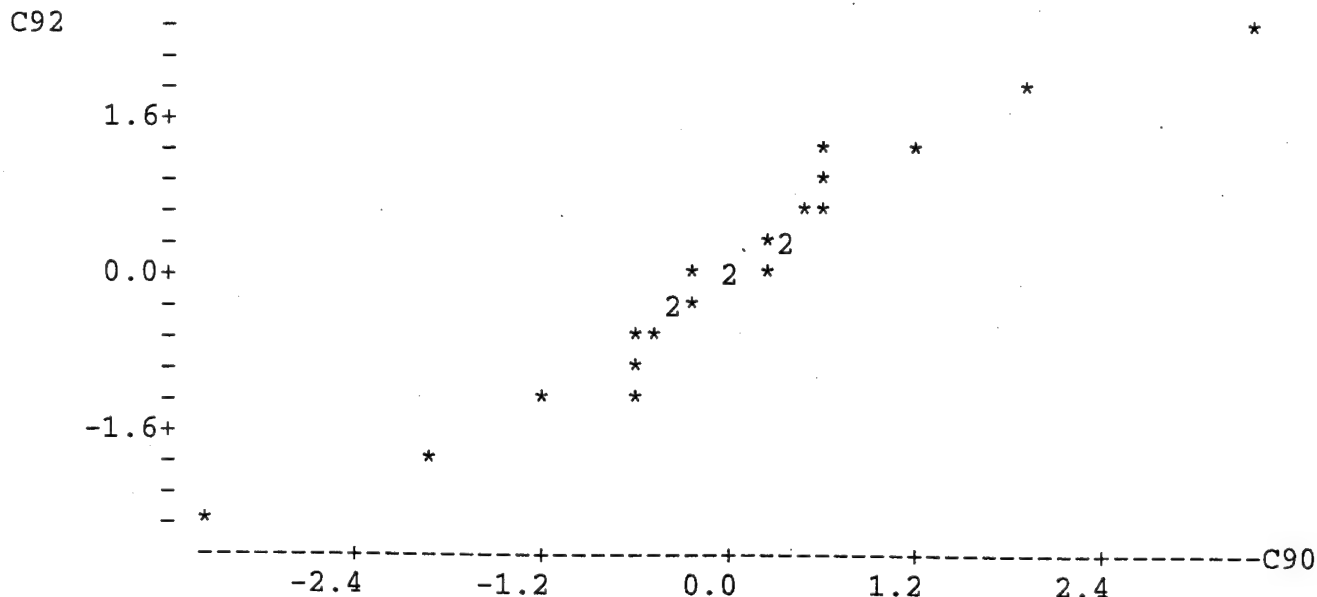


MTB > end

MTB > execute 'qqlap'

Executing from file: qqlap.MTB

MTB > plot c92 c90



MTB > end

MTB > rreg c13 12 c1-c12

The regression equation is

sum = 411 - 1.59 month + 32.0 Jan + 165 Feb + 307 Mar + 64.8 Apr + 56.4 May  
+ 172 June + 95.5 July + 122 Aug + 183 Sep + 165 Oct + 167 Nov

| Predictor | Coefficient |          | St. dev. of coef. |          |
|-----------|-------------|----------|-------------------|----------|
|           | Rank        | Least-sq | Rank              | Least-sq |
| Constant  | 411.13      | 411.13   | 93.61             | 98.87    |
| month     | -1.590      | -1.590   | 3.405             | 3.596    |
| Jan       | 32.0        | 32.0     | 106.9             | 112.9    |
| Feb       | 165.1       | 165.1    | 105.7             | 111.6    |
| Mar       | 306.7       | 306.7    | 104.7             | 110.5    |
| Apr       | 64.8        | 64.8     | 103.7             | 109.5    |
| May       | 56.4        | 56.4     | 102.9             | 108.7    |
| June      | 172.5       | 172.5    | 102.1             | 107.9    |
| July      | 95.5        | 95.5     | 101.5             | 107.2    |
| Aug       | 122.1       | 122.1    | 101.0             | 106.7    |
| Sep       | 183.2       | 183.2    | 100.6             | 106.2    |
| Oct       | 164.8       | 164.8    | 100.3             | 105.9    |
| Nov       | 167.4       | 167.4    | 100.1             | 105.8    |

Hodges-Lehmann estimate of tau = 100.1

Least-squares S = 105.7

MTB > save 'jenifer.mtw'

Saving worksheet in file: jenifer.mtw

MTB > ls jen\*

\* ERROR \* Name not found in dictionary.

MTB > stop

\*\*\* Minitab Release 9.1 \*\*\* Minitab Inc. \*\*\*

Worksheet size: 5310509 cells

**Decrease Number of Beds to 6****Station 1 Registration - Vitals - Hemoglobin ( 500 Replications/4 hours)**

(Infinite capacity)

| Rep No. | L      | W       | Lq    | Wq    | Po     | Max(sys) | Max(line) |
|---------|--------|---------|-------|-------|--------|----------|-----------|
| 1       | 3.4359 | 13.6834 | 0     | 0     | 0.7137 | 7        | 1         |
| 2       | 3.5225 | 14.4145 | 0     | 0     | 0.7065 | 7        | 1         |
| 3       | 3.5116 | 14.3691 | 0     | 0     | 0.7074 | 7        | 1         |
| 4       | 3.9133 | 14.7694 | 0     | 0     | 0.6739 | 7        | 1         |
| 5       | 3.6965 | 13.4775 | 0     | 0     | 0.692  | 7        | 1         |
| 6       | 3.4355 | 14.4729 | 0     | 0     | 0.7137 | 7        | 1         |
| 7       | 3.4262 | 13.0524 | 0     | 0     | 0.7145 | 7        | 1         |
| 8       | 3.4563 | 14.0208 | 0     | 0     | 0.712  | 6        | 1         |
| 9       | 3.4616 | 14.0557 | 0     | 0     | 0.7115 | 8        | 1         |
| 10      | 3.5865 | 13.9964 | 0     | 0     | 0.7011 | 7        | 1         |
| 11      | 3.1864 | 13.1344 | 0     | 0     | 0.7345 | 7        | 1         |
| 488     | 3.3624 | 13.2171 | 0     | 0     | 0.7198 | 6        | 1         |
| 489     | 3.9036 | 14.9705 | 0     | 0     | 0.6747 | 8        | 1         |
| 490     | 3.5461 | 13.6878 | 0     | 0     | 0.7045 | 7        | 1         |
| 491     | 3.5362 | 14.389  | 0     | 0     | 0.7053 | 8        | 1         |
| 492     | 4.0483 | 13.9337 | 0     | 0     | 0.6626 | 8        | 1         |
| 493     | 3.6161 | 13.6527 | 0     | 0     | 0.6987 | 7        | 1         |
| 494     | 3.4545 | 13.1244 | 0     | 0     | 0.7121 | 7        | 1         |
| 495     | 3.4497 | 13.6076 | 0     | 0     | 0.7125 | 8        | 1         |
| 496     | 3.6333 | 13.8754 | 0     | 0     | 0.6972 | 8        | 1         |
| 497     | 3.5495 | 14.6695 | 0     | 0     | 0.7042 | 6        | 1         |
| 498     | 3.6303 | 13.9372 | 0     | 0     | 0.6975 | 8        | 1         |
| 499     | 3.8103 | 15.0071 | 0     | 0     | 0.6825 | 7        | 1         |
| 500     | 4.021  | 14.4745 | 0     | 0     | 0.6649 | 7        | 1         |
| Average | 3.570  | 14.100  | 0.000 | 0.000 | 0.702  | 7.3      | 1.0       |
| Std Dev | 0.237  | 0.574   | 0.000 | 0.000 | 0.020  | 0.7      | 0.0       |

|     |       |        |       |       |       |      |     |
|-----|-------|--------|-------|-------|-------|------|-----|
| Max | 4.208 | 15.747 | 0.000 | 0.000 | 0.756 | 11.0 | 1.0 |
| Min | 2.924 | 12.178 | 0.000 | 0.000 | 0.649 | 6.0  | 1.0 |

|           |       |       |        |       |       |     |     |
|-----------|-------|-------|--------|-------|-------|-----|-----|
| T(.90)    | 1.730 |       | T(.95) | 2.090 |       |     |     |
| +/- (.90) | 0.018 | 0.044 | 0.000  | 0.000 | 0.002 | 0.1 | 0.0 |
| +/- (.95) | 0.022 | 0.054 | 0.000  | 0.000 | 0.002 | 0.1 | 0.0 |

|          | L     | W      | Lq    | Wq    | Po    | Max(sys) | Max(line) |
|----------|-------|--------|-------|-------|-------|----------|-----------|
| LB (.95) | 3.548 | 14.046 | 0.000 | 0.000 | 0.701 | 7.2      | 1.0       |
| LB (.90) | 3.552 | 14.055 | 0.000 | 0.000 | 0.701 | 7.2      | 1.0       |
| Avg      | 3.570 | 14.100 | 0.000 | 0.000 | 0.702 | 7.3      | 1.0       |
| UB (.90) | 3.589 | 14.144 | 0.000 | 0.000 | 0.704 | 7.3      | 1.0       |
| UB (.95) | 3.592 | 14.153 | 0.000 | 0.000 | 0.704 | 7.4      | 1.0       |

|    |       |       |       |       |       |      |     |
|----|-------|-------|-------|-------|-------|------|-----|
| B  | 0.179 | 0.705 | 0.000 | 0.000 | 0.035 | 0.4  | 0.1 |
| n= | 5.273 | 1.986 | 0.000 | 0.000 | 0.946 | 12.1 | 0.0 |

**Decrease Number of Beds to 6**

**Station 2 - Interview (500 Replications/4 hours)**  
**(2 servers)**

| Rep No.        | L      | W      | Lq     | Wq     | Po     | Max(sys) | Max(line) |
|----------------|--------|--------|--------|--------|--------|----------|-----------|
| 1              | 1.2262 | 4.8834 | 0.1564 | 0.6227 | 0.4651 | 5        | 3         |
| 2              | 1.0331 | 4.4197 | 0.085  | 0.3638 | 0.526  | 4        | 2         |
| 3              | 1.2423 | 5.1592 | 0.1475 | 0.6128 | 0.4526 | 5        | 3         |
| 4              | 1.4219 | 5.4409 | 0.1839 | 0.7039 | 0.381  | 5        | 3         |
| 5              | 1.3909 | 5.1396 | 0.1571 | 0.5806 | 0.3831 | 4        | 2         |
| 6              | 1.2465 | 5.4154 | 0.1729 | 0.751  | 0.4632 | 6        | 4         |
| 7              | 1.3838 | 5.4182 | 0.2055 | 0.8047 | 0.4109 | 5        | 3         |
| 8              | 1.2257 | 5.2052 | 0.1548 | 0.6575 | 0.4646 | 4        | 2         |
| 9              | 1.3749 | 5.6648 | 0.217  | 0.8942 | 0.4211 | 5        | 3         |
| 10             | 1.4391 | 5.6163 | 0.2677 | 1.0449 | 0.4143 | 5        | 3         |
| 11             | 1.407  | 6.0632 | 0.2562 | 1.1041 | 0.4246 | 5        | 3         |
| 488            | 1.2628 | 5.036  | 0.198  | 0.7898 | 0.4676 | 5        | 3         |
| 489            | 1.3447 | 5.2945 | 0.2225 | 0.876  | 0.4389 | 5        | 3         |
| 490            | 1.4169 | 5.7105 | 0.2491 | 1.0039 | 0.4161 | 6        | 4         |
| 491            | 1.2718 | 5.2499 | 0.2007 | 0.8284 | 0.4645 | 5        | 3         |
| 492            | 1.4645 | 5.1731 | 0.2147 | 0.7586 | 0.3751 | 5        | 3         |
| 493            | 1.3603 | 5.1359 | 0.1706 | 0.644  | 0.4051 | 6        | 4         |
| 494            | 1.6249 | 6.1733 | 0.3163 | 1.2018 | 0.3457 | 5        | 3         |
| 495            | 1.4672 | 5.9462 | 0.3609 | 1.4628 | 0.4469 | 6        | 4         |
| 496            | 1.3499 | 5.2277 | 0.2372 | 0.9184 | 0.4436 | 5        | 3         |
| 497            | 1.1311 | 5.0579 | 0.1005 | 0.4492 | 0.4847 | 5        | 3         |
| 498            | 1.7709 | 6.7988 | 0.5193 | 1.9937 | 0.3742 | 8        | 6         |
| 499            | 1.1957 | 4.7091 | 0.1083 | 0.4266 | 0.4563 | 3        | 1         |
| 500            | 1.5123 | 5.589  | 0.2608 | 0.9639 | 0.3743 | 5        | 3         |
| <b>Average</b> | 1.322  | 5.327  | 0.211  | 0.843  | 0.444  | 4.9      | 2.9       |
| <b>Std Dev</b> | 0.167  | 0.516  | 0.098  | 0.369  | 0.044  | 0.8      | 0.8       |

|            |       |       |       |       |       |     |     |
|------------|-------|-------|-------|-------|-------|-----|-----|
| <b>Max</b> | 2.138 | 8.403 | 0.851 | 3.346 | 0.564 | 8.0 | 2.9 |
| <b>Min</b> | 0.962 | 4.310 | 0.033 | 0.149 | 0.312 | 3.0 | 1.0 |

|                  |       |       |               |       |       |     |     |
|------------------|-------|-------|---------------|-------|-------|-----|-----|
| <b>T(.90)</b>    | 1.730 |       | <b>T(.95)</b> | 2.090 |       |     |     |
| <b>+/- (.90)</b> | 0.013 | 0.040 | 0.008         | 0.029 | 0.003 | 0.1 | 0.1 |
| <b>+/- (.95)</b> | 0.016 | 0.048 | 0.009         | 0.034 | 0.004 | 0.1 | 0.1 |

|                 | L     | W     | Lq    | Wq    | Po    | Max(sys) | Max(line) |
|-----------------|-------|-------|-------|-------|-------|----------|-----------|
| <b>LB (.95)</b> | 1.307 | 5.279 | 0.202 | 0.808 | 0.440 | 4.8      | 2.8       |
| <b>LB (.90)</b> | 1.310 | 5.287 | 0.203 | 0.814 | 0.441 | 4.9      | 2.9       |
| <b>Avg</b>      | 1.322 | 5.327 | 0.211 | 0.843 | 0.444 | 4.9      | 2.9       |
| <b>UB (.90)</b> | 1.335 | 5.367 | 0.218 | 0.871 | 0.448 | 5.0      | 3.0       |
| <b>UB (.95)</b> | 1.338 | 5.376 | 0.220 | 0.877 | 0.448 | 5.0      | 3.0       |

|           |        |        |         |         |        |      |      |
|-----------|--------|--------|---------|---------|--------|------|------|
| <b>B</b>  | 0.066  | 0.266  | 0.011   | 0.042   | 0.022  | 0.2  | 0.1  |
| <b>n=</b> | 18.990 | 11.253 | 256.697 | 229.179 | 11.739 | 28.8 | 81.9 |

**Decrease Number of Beds to 6****Station 3 - Bag Table (500 Replications/4 hours)****(1 server)**

| Rep No. | L      | W      | Lq     | Wq     | Po     | Max(sys) | Max(line) |
|---------|--------|--------|--------|--------|--------|----------|-----------|
| 1       | 0.7849 | 3.8785 | 0.2752 | 1.36   | 0.4903 | 4        | 3         |
| 2       | 0.636  | 3.2652 | 0.1225 | 0.6288 | 0.4865 | 3        | 2         |
| 3       | 0.7932 | 3.872  | 0.2325 | 1.1352 | 0.4393 | 4        | 3         |
| 4       | 0.9099 | 4.0433 | 0.2929 | 1.3014 | 0.383  | 3        | 2         |
| 5       | 0.8227 | 3.7493 | 0.2376 | 1.0827 | 0.4149 | 3        | 2         |
| 6       | 0.5097 | 3.081  | 0.0745 | 0.4505 | 0.5648 | 2        | 1         |
| 7       | 0.8152 | 3.7067 | 0.2086 | 0.9486 | 0.3934 | 3        | 2         |
| 8       | 0.8024 | 3.8262 | 0.2248 | 1.0718 | 0.4224 | 4        | 3         |
| 9       | 0.6675 | 3.4003 | 0.1464 | 0.7457 | 0.4789 | 3        | 2         |
| 10      | 0.9655 | 4.6425 | 0.375  | 1.8032 | 0.4095 | 4        | 3         |
| 11      | 0.6169 | 3.3108 | 0.1177 | 0.6315 | 0.5007 | 3        | 2         |
| 488     | 0.7928 | 3.6975 | 0.2222 | 1.0364 | 0.4294 | 3        | 2         |
| 489     | 0.7626 | 3.7535 | 0.2174 | 1.0701 | 0.4548 | 3        | 2         |
| 490     | 0.7997 | 3.6529 | 0.194  | 0.8862 | 0.3943 | 4        | 3         |
| 491     | 0.7654 | 3.8929 | 0.2036 | 1.0357 | 0.4383 | 4        | 3         |
| 492     | 0.9098 | 3.7008 | 0.2617 | 1.0644 | 0.3519 | 3        | 2         |
| 493     | 0.7664 | 3.7722 | 0.2004 | 0.9864 | 0.434  | 3        | 2         |
| 494     | 0.6845 | 3.3572 | 0.1396 | 0.6845 | 0.455  | 3        | 2         |
| 495     | 0.7945 | 3.7909 | 0.2333 | 1.1134 | 0.4389 | 3        | 2         |
| 496     | 0.7768 | 3.7471 | 0.2022 | 0.9752 | 0.4254 | 4        | 3         |
| 497     | 0.6064 | 3.3081 | 0.1188 | 0.6481 | 0.5124 | 3        | 2         |
| 498     | 0.7817 | 3.5821 | 0.1904 | 0.8724 | 0.4087 | 3        | 2         |
| 499     | 0.6556 | 3.6361 | 0.1552 | 0.8606 | 0.4996 | 3        | 2         |
| 500     | 0.8879 | 4.1017 | 0.2962 | 1.3683 | 0.4083 | 4        | 3         |
| Average | 0.768  | 3.755  | 0.217  | 1.051  | 0.449  | 3.4      | 2.4       |
| Std Dev | 0.123  | 0.418  | 0.088  | 0.385  | 0.047  | 0.7      | 0.7       |

|     |       |       |       |       |       |     |     |
|-----|-------|-------|-------|-------|-------|-----|-----|
| Max | 1.304 | 5.902 | 0.686 | 3.236 | 0.597 | 6.0 | 2.4 |
| Min | 0.481 | 2.983 | 0.072 | 0.425 | 0.314 | 2.0 | 1.0 |

|           |       |       |        |       |       |     |     |
|-----------|-------|-------|--------|-------|-------|-----|-----|
| T(.90)    | 1.730 |       | T(.95) | 2.090 |       |     |     |
| +/- (.90) | 0.010 | 0.032 | 0.007  | 0.030 | 0.004 | 0.1 | 0.1 |
| +/- (.95) | 0.012 | 0.039 | 0.008  | 0.036 | 0.004 | 0.1 | 0.1 |

|          | L     | W     | Lq    | Wq    | Po    | Max(sys) | Max(line) |
|----------|-------|-------|-------|-------|-------|----------|-----------|
| LB (.95) | 0.757 | 3.716 | 0.209 | 1.015 | 0.444 | 3.3      | 2.3       |
| LB (.90) | 0.759 | 3.722 | 0.210 | 1.021 | 0.445 | 3.3      | 2.3       |
| Avg      | 0.768 | 3.755 | 0.217 | 1.051 | 0.449 | 3.4      | 2.4       |
| UB (.90) | 0.778 | 3.787 | 0.224 | 1.081 | 0.452 | 3.4      | 2.4       |
| UB (.95) | 0.780 | 3.794 | 0.225 | 1.087 | 0.453 | 3.4      | 2.4       |

|    |        |        |         |         |        |      |      |
|----|--------|--------|---------|---------|--------|------|------|
| B  | 0.038  | 0.188  | 0.011   | 0.053   | 0.022  | 0.2  | 0.1  |
| n= | 30.706 | 14.823 | 197.956 | 160.866 | 13.288 | 44.9 | 90.8 |

**Decrease Number of Beds to 6****Station 4 - Blood Letting ( 500 Replications/4 hours)****(6 servers)**

| Rep No. | L     | W       | Lq     | Wq     | Po     | Max(sys) | Max(line) |
|---------|-------|---------|--------|--------|--------|----------|-----------|
| 1       | 3     | 13.863  | 0.0095 | 0.0467 | 0.534  | 7        | 1         |
| 2       | 3     | 13.0498 | 0.0021 | 0.0108 | 0.5767 | 7        | 1         |
| 3       | 3     | 13.1797 | 0      | 0      | 0.55   | 6        | 1         |
| 4       | 3     | 14.9933 | 0.0433 | 0.1923 | 0.4449 | 8        | 2         |
| 5       | 3     | 13.6247 | 0      | 0      | 0.5017 | 6        | 1         |
| 6       | 3     | 15.3382 | 0      | 0      | 0.5771 | 6        | 1         |
| 7       | 3     | 12.0292 | 0      | 0      | 0.5591 | 5        | 1         |
| 8       | 3     | 15.0517 | 0.0125 | 0.0595 | 0.476  | 7        | 1         |
| 9       | 3     | 13.6665 | 0      | 0      | 0.5529 | 6        | 1         |
| 10      | 3     | 13.3536 | 0.0038 | 0.0182 | 0.5378 | 7        | 1         |
| 11      | 2     | 12.116  | 0      | 0      | 0.6237 | 6        | 1         |
| 488     | 3     | 12.7265 | 0.0031 | 0.0146 | 0.5457 | 7        | 1         |
| 489     | 3     | 14.3097 | 0.0067 | 0.0327 | 0.5165 | 7        | 1         |
| 490     | 3     | 13.5938 | 0      | 0      | 0.504  | 5        | 1         |
| 491     | 3     | 16.2275 | 0.0386 | 0.1962 | 0.4747 | 8        | 2         |
| 492     | 4     | 15.0383 | 0.0554 | 0.2253 | 0.3931 | 8        | 2         |
| 493     | 3     | 14.3897 | 0.0185 | 0.0911 | 0.5158 | 7        | 1         |
| 494     | 3     | 13.1176 | 0.0105 | 0.0515 | 0.556  | 7        | 1         |
| 495     | 3     | 16.2521 | 0.1256 | 0.5993 | 0.4533 | 9        | 3         |
| 496     | 3     | 12.2989 | 0      | 0      | 0.5751 | 6        | 1         |
| 497     | 3     | 13.6707 | 0      | 0      | 0.5823 | 5        | 1         |
| 498     | 3     | 14.2573 | 0.0039 | 0.0177 | 0.4821 | 7        | 1         |
| 499     | 2     | 11.4854 | 0      | 0      | 0.6549 | 5        | 1         |
| 500     | 3     | 12.736  | 0      | 0      | 0.5405 | 6        | 1         |
| Average | 2.888 | 13.861  | 0.011  | 0.054  | 0.531  | 6.7      | 1.2       |
| Std Dev | 0.357 | 0.972   | 0.020  | 0.097  | 0.049  | 0.9      | 0.5       |

|     |       |        |       |       |       |     |     |
|-----|-------|--------|-------|-------|-------|-----|-----|
| Max | 4.000 | 16.753 | 0.166 | 0.958 | 0.668 | 9.0 | 1.2 |
| Min | 2.000 | 11.400 | 0.000 | 0.000 | 0.367 | 5.0 | 1.0 |

|           |       |       |        |       |       |     |     |
|-----------|-------|-------|--------|-------|-------|-----|-----|
| T(.90)    | 1.730 |       | T(.95) | 2.090 |       |     |     |
| +/- (.90) | 0.028 | 0.075 | 0.002  | 0.008 | 0.004 | 0.1 | 0.0 |
| +/- (.95) | 0.033 | 0.091 | 0.002  | 0.009 | 0.005 | 0.1 | 0.0 |

|          | L     | W      | Lq    | Wq    | Po    | Max(sys) | Max(line) |
|----------|-------|--------|-------|-------|-------|----------|-----------|
| LB (.95) | 2.855 | 13.770 | 0.009 | 0.045 | 0.526 | 6.6      | 1.1       |
| LB (.90) | 2.860 | 13.785 | 0.010 | 0.046 | 0.527 | 6.7      | 1.2       |
| Avg      | 2.888 | 13.861 | 0.011 | 0.054 | 0.531 | 6.7      | 1.2       |
| UB (.90) | 2.916 | 13.936 | 0.013 | 0.061 | 0.534 | 6.8      | 1.2       |
| UB (.95) | 2.921 | 13.951 | 0.013 | 0.063 | 0.535 | 6.8      | 1.2       |

|    |        |       |          |          |        |      |       |
|----|--------|-------|----------|----------|--------|------|-------|
| B  | 0.144  | 0.693 | 0.001    | 0.003    | 0.027  | 0.3  | 0.1   |
| n= | 18.331 | 5.893 | 3756.632 | 3933.691 | 10.399 | 20.1 | 173.9 |

**Decrease Number of Beds to 6****Total System (from GPSSH)****(6 servers)**

| Rep No.        | L     | W       | Lmax   | #XACTS |
|----------------|-------|---------|--------|--------|
| 1              | 8     | 32.8659 | 14     | 67     |
| 2              | 8     | 31.6468 | 12     | 69     |
| 3              | 8     | 33.7457 | 13     | 68     |
| 4              | 10    | 36.3039 | 16     | 73     |
| 5              | 9     | 32.4478 | 15     | 75     |
| 6              | 8     | 32.5618 | 13     | 66     |
| 7              | 8     | 31.5083 | 13     | 74     |
| 8              | 9     | 35.0532 | 12     | 67     |
| 9              | 8     | 33.2424 | 13     | 69     |
| 10             | 9     | 34.2182 | 15     | 69     |
| 11             | 7     | 30.7836 | 12     | 69     |
| 488            | 8     | 32.0242 | 13     | 70     |
| 489            | 9     | 34.2027 | 15     | 77     |
| 490            | 9     | 33.7316 | 13     | 71     |
| 491            | 9     | 35.6601 | 14     | 70     |
| 492            | 10    | 34.8302 | 16     | 78     |
| 493            | 9     | 32.721  | 13     | 73     |
| 494            | 8     | 32.06   | 14     | 71     |
| 495            | 9     | 35.9641 | 14     | 75     |
| 496            | 8     | 31.7336 | 12     | 72     |
| 497            | 8     | 32.207  | 12     | 66     |
| 498            | 9     | 35.6826 | 15     | 74     |
| 499            | 8     | 30.4547 | 13     | 69     |
| 500            | 9     | 33.0386 | 16     | 77     |
| <b>Average</b> | 8.476 | 33.514  | 13.946 | 70.6   |
| <b>Std Dev</b> | 0.712 | 1.602   | 1.329  | 3.6    |

|                  |       |               |       |
|------------------|-------|---------------|-------|
| <b>T(.90)</b>    | 1.730 | <b>T(.95)</b> | 2.1   |
| <b>+/- (.90)</b> | 0.055 | 0.620         | 0.514 |
| <b>+/- (.95)</b> | 0.067 | 0.748         | 0.621 |

|                 | L     | W      | Lmax   | #XACTS |
|-----------------|-------|--------|--------|--------|
| <b>LB (.95)</b> | 8.409 | 32.765 | 13.325 | 68.9   |
| <b>LB (.90)</b> | 8.421 | 32.894 | 13.432 | 69.2   |
| <b>Avg</b>      | 8.476 | 33.514 | 13.946 | 70.6   |
| <b>UB (.90)</b> | 8.531 | 34.133 | 14.460 | 71.9   |
| <b>UB (.95)</b> | 8.543 | 34.262 | 14.567 | 72.2   |

|           |       |       |        |        |
|-----------|-------|-------|--------|--------|
| <b>B</b>  | 0.424 | 1.676 | 0.697  | 3.5279 |
| <b>n=</b> | 8.439 | 2.734 | 10.874 | 3.0    |

Sums 500 runs

|                                                                          | L    | W     | Lq   | Wq                       |
|--------------------------------------------------------------------------|------|-------|------|--------------------------|
| Station 1 Registration - Vitals - Hemoglobin ( 500 Replications/4 hours) | 3.57 | 14.10 | 0.00 | 0.00 (Infinite capacity) |
| Station 2 - Interview (500 Replications/4 hours)                         | 1.32 | 5.33  | 0.21 | 0.84 (2 servers)         |
| Station 3 - Bag Table (500 Replications/4 hours)                         | 0.77 | 3.75  | 0.22 | 1.05 (1 server)          |
| Station 4 - Blood Letting ( 500 Replications/4 hours)                    | 2.89 | 13.86 | 0.01 | 0.05 (6 servers)         |
|                                                                          | 8.55 | 37.04 | 0.44 | 1.95                     |



**Exponential Interarrivals and 9 beds****Station 1 Registration - Vitals - Hemoglobin ( 500 Replications/4 hours)**

(Infinite capacity)

| Rep No. | L      | W       | Lq    | Wq    | Po     | Max(sys) | Max(line) |
|---------|--------|---------|-------|-------|--------|----------|-----------|
| 1       | 3.4359 | 13.6834 | 0     | 0     | 0.7137 | 7        | 1         |
| 2       | 3.5225 | 14.4145 | 0     | 0     | 0.7065 | 7        | 1         |
| 3       | 3.5116 | 14.3691 | 0     | 0     | 0.7074 | 7        | 1         |
| 4       | 3.9133 | 14.7694 | 0     | 0     | 0.6739 | 7        | 1         |
| 5       | 3.6965 | 13.4775 | 0     | 0     | 0.692  | 7        | 1         |
| 6       | 3.4355 | 14.4729 | 0     | 0     | 0.7137 | 7        | 1         |
| 7       | 3.4262 | 13.0524 | 0     | 0     | 0.7145 | 7        | 1         |
| 8       | 3.4563 | 14.0208 | 0     | 0     | 0.712  | 6        | 1         |
| 9       | 3.4616 | 14.0557 | 0     | 0     | 0.7115 | 8        | 1         |
| 10      | 3.5865 | 13.9964 | 0     | 0     | 0.7011 | 7        | 1         |
| 11      | 3.1864 | 13.1344 | 0     | 0     | 0.7345 | 7        | 1         |
| 488     | 3.3624 | 13.2171 | 0     | 0     | 0.7198 | 6        | 1         |
| 489     | 3.9036 | 14.9705 | 0     | 0     | 0.6747 | 8        | 1         |
| 490     | 3.5461 | 13.6878 | 0     | 0     | 0.7045 | 7        | 1         |
| 491     | 3.5362 | 14.389  | 0     | 0     | 0.7053 | 8        | 1         |
| 492     | 4.0483 | 13.9337 | 0     | 0     | 0.6626 | 8        | 1         |
| 493     | 3.6161 | 13.6527 | 0     | 0     | 0.6987 | 7        | 1         |
| 494     | 3.4545 | 13.1244 | 0     | 0     | 0.7121 | 7        | 1         |
| 495     | 3.4497 | 13.6076 | 0     | 0     | 0.7125 | 8        | 1         |
| 496     | 3.6333 | 13.8754 | 0     | 0     | 0.6972 | 8        | 1         |
| 497     | 3.5495 | 14.6695 | 0     | 0     | 0.7042 | 6        | 1         |
| 498     | 3.6303 | 13.9372 | 0     | 0     | 0.6975 | 8        | 1         |
| 499     | 3.8103 | 15.0071 | 0     | 0     | 0.6825 | 7        | 1         |
| 500     | 4.021  | 14.4745 | 0     | 0     | 0.6649 | 7        | 1         |
| Average | 3.570  | 14.100  | 0.000 | 0.000 | 0.702  | 7.3      | 1.0       |
| Std Dev | 0.237  | 0.574   | 0.000 | 0.000 | 0.020  | 0.7      | 0.0       |

|     |       |        |       |       |       |      |     |
|-----|-------|--------|-------|-------|-------|------|-----|
| Max | 4.208 | 15.747 | 0.000 | 0.000 | 0.756 | 11.0 | 1.0 |
| Min | 2.924 | 12.178 | 0.000 | 0.000 | 0.649 | 6.0  | 1.0 |

|           |       |       |        |       |       |     |     |
|-----------|-------|-------|--------|-------|-------|-----|-----|
| T(.90)    | 1.730 |       | T(.95) | 2.090 |       |     |     |
| +/- (.90) | 0.018 | 0.044 | 0.000  | 0.000 | 0.002 | 0.1 | 0.0 |
| +/- (.95) | 0.022 | 0.054 | 0.000  | 0.000 | 0.002 | 0.1 | 0.0 |

|          | L     | W      | Lq    | Wq    | Po    | Max(sys) | Max(line) |
|----------|-------|--------|-------|-------|-------|----------|-----------|
| LB (.95) | 3.548 | 14.046 | 0.000 | 0.000 | 0.701 | 7.2      | 1.0       |
| LB (.90) | 3.552 | 14.055 | 0.000 | 0.000 | 0.701 | 7.2      | 1.0       |
| Avg      | 3.570 | 14.100 | 0.000 | 0.000 | 0.702 | 7.3      | 1.0       |
| UB (.90) | 3.589 | 14.144 | 0.000 | 0.000 | 0.704 | 7.3      | 1.0       |
| UB (.95) | 3.592 | 14.153 | 0.000 | 0.000 | 0.704 | 7.4      | 1.0       |

|    |       |       |       |       |       |      |     |
|----|-------|-------|-------|-------|-------|------|-----|
| B  | 0.179 | 0.705 | 0.000 | 0.000 | 0.035 | 0.4  | 0.1 |
| n= | 5.273 | 1.986 | 0.000 | 0.000 | 0.946 | 12.1 | 0.0 |

**Exponential Interarrivals and 9 beds****Station 2 - Interview (500 Replications/4 hours)****(2 servers)**

| Rep No. | L      | W      | Lq     | Wq     | Po     | Max(sys) | Max(line) |
|---------|--------|--------|--------|--------|--------|----------|-----------|
| 1       | 1.2262 | 4.8834 | 0.1564 | 0.6227 | 0.4651 | 5        | 3         |
| 2       | 1.0331 | 4.4197 | 0.085  | 0.3638 | 0.526  | 4        | 2         |
| 3       | 1.2423 | 5.1592 | 0.1475 | 0.6128 | 0.4526 | 5        | 3         |
| 4       | 1.4219 | 5.4409 | 0.1839 | 0.7039 | 0.381  | 5        | 3         |
| 5       | 1.3909 | 5.1396 | 0.1571 | 0.5806 | 0.3831 | 4        | 2         |
| 6       | 1.2465 | 5.4154 | 0.1729 | 0.751  | 0.4632 | 6        | 4         |
| 7       | 1.3838 | 5.4182 | 0.2055 | 0.8047 | 0.4109 | 5        | 3         |
| 8       | 1.2257 | 5.2052 | 0.1548 | 0.6575 | 0.4646 | 4        | 2         |
| 9       | 1.3749 | 5.6648 | 0.217  | 0.8942 | 0.4211 | 5        | 3         |
| 10      | 1.4391 | 5.6163 | 0.2677 | 1.0449 | 0.4143 | 5        | 3         |
| 11      | 1.407  | 6.0632 | 0.2562 | 1.1041 | 0.4246 | 5        | 3         |
| 488     | 1.2628 | 5.036  | 0.198  | 0.7898 | 0.4676 | 5        | 3         |
| 489     | 1.3447 | 5.2945 | 0.2225 | 0.876  | 0.4389 | 5        | 3         |
| 490     | 1.4169 | 5.7105 | 0.2491 | 1.0039 | 0.4161 | 6        | 4         |
| 491     | 1.2718 | 5.2499 | 0.2007 | 0.8284 | 0.4645 | 5        | 3         |
| 492     | 1.4645 | 5.1731 | 0.2147 | 0.7586 | 0.3751 | 5        | 3         |
| 493     | 1.3603 | 5.1359 | 0.1706 | 0.644  | 0.4051 | 6        | 4         |
| 494     | 1.6249 | 6.1733 | 0.3163 | 1.2018 | 0.3457 | 5        | 3         |
| 495     | 1.4672 | 5.9462 | 0.3609 | 1.4628 | 0.4469 | 6        | 4         |
| 496     | 1.3499 | 5.2277 | 0.2372 | 0.9184 | 0.4436 | 5        | 3         |
| 497     | 1.1311 | 5.0579 | 0.1005 | 0.4492 | 0.4847 | 5        | 3         |
| 498     | 1.7709 | 6.7988 | 0.5193 | 1.9937 | 0.3742 | 8        | 6         |
| 499     | 1.1957 | 4.7091 | 0.1083 | 0.4266 | 0.4563 | 3        | 1         |
| 500     | 1.5123 | 5.589  | 0.2608 | 0.9639 | 0.3743 | 5        | 3         |
| Average | 1.322  | 5.327  | 0.211  | 0.843  | 0.444  | 4.9      | 2.9       |
| Std Dev | 0.167  | 0.516  | 0.098  | 0.369  | 0.044  | 0.8      | 0.8       |

|     |       |       |       |       |       |     |     |
|-----|-------|-------|-------|-------|-------|-----|-----|
| Max | 2.138 | 8.403 | 0.851 | 3.346 | 0.564 | 8.0 | 2.9 |
| Min | 0.962 | 4.310 | 0.033 | 0.149 | 0.312 | 3.0 | 1.0 |

|           |       |       |        |       |       |     |     |
|-----------|-------|-------|--------|-------|-------|-----|-----|
| T(.90)    | 1.730 |       | T(.95) | 2.090 |       |     |     |
| +/- (.90) | 0.013 | 0.040 | 0.008  | 0.029 | 0.003 | 0.1 | 0.1 |
| +/- (.95) | 0.016 | 0.048 | 0.009  | 0.034 | 0.004 | 0.1 | 0.1 |

|          | L     | W     | Lq    | Wq    | Po    | Max(sys) | Max(line) |
|----------|-------|-------|-------|-------|-------|----------|-----------|
| LB (.95) | 1.307 | 5.279 | 0.202 | 0.808 | 0.440 | 4.8      | 2.8       |
| LB (.90) | 1.310 | 5.287 | 0.203 | 0.814 | 0.441 | 4.9      | 2.9       |
| Avg      | 1.322 | 5.327 | 0.211 | 0.843 | 0.444 | 4.9      | 2.9       |
| UB (.90) | 1.335 | 5.367 | 0.218 | 0.871 | 0.448 | 5.0      | 3.0       |
| UB (.95) | 1.338 | 5.376 | 0.220 | 0.877 | 0.448 | 5.0      | 3.0       |

|    |        |        |         |         |        |      |      |
|----|--------|--------|---------|---------|--------|------|------|
| B  | 0.066  | 0.266  | 0.011   | 0.042   | 0.022  | 0.2  | 0.1  |
| n= | 18.990 | 11.253 | 256.697 | 229.179 | 11.739 | 28.8 | 81.9 |

**Exponential Interarrivals and 9 beds****Station 3 - Bag Table (500 Replications/4 hours)****(1 server)**

| Rep No.        | L      | W      | Lq     | Wq     | Po     | Max(sys) | Max(line) |
|----------------|--------|--------|--------|--------|--------|----------|-----------|
| 1              | 0.7849 | 3.8785 | 0.2752 | 1.36   | 0.4903 | 4        | 3         |
| 2              | 0.636  | 3.2652 | 0.1225 | 0.6288 | 0.4865 | 3        | 2         |
| 3              | 0.7932 | 3.872  | 0.2325 | 1.1352 | 0.4393 | 4        | 3         |
| 4              | 0.9099 | 4.0433 | 0.2929 | 1.3014 | 0.383  | 3        | 2         |
| 5              | 0.8227 | 3.7493 | 0.2376 | 1.0827 | 0.4149 | 3        | 2         |
| 6              | 0.5097 | 3.081  | 0.0745 | 0.4505 | 0.5648 | 2        | 1         |
| 7              | 0.8152 | 3.7067 | 0.2086 | 0.9486 | 0.3934 | 3        | 2         |
| 8              | 0.8024 | 3.8262 | 0.2248 | 1.0718 | 0.4224 | 4        | 3         |
| 9              | 0.6675 | 3.4003 | 0.1464 | 0.7457 | 0.4789 | 3        | 2         |
| 10             | 0.9655 | 4.6425 | 0.375  | 1.8032 | 0.4095 | 4        | 3         |
| 11             | 0.6169 | 3.3108 | 0.1177 | 0.6315 | 0.5007 | 3        | 2         |
| 488            | 0.7928 | 3.6975 | 0.2222 | 1.0364 | 0.4294 | 3        | 2         |
| 489            | 0.7626 | 3.7535 | 0.2174 | 1.0701 | 0.4548 | 3        | 2         |
| 490            | 0.7997 | 3.6529 | 0.194  | 0.8862 | 0.3943 | 4        | 3         |
| 491            | 0.7654 | 3.8929 | 0.2036 | 1.0357 | 0.4383 | 4        | 3         |
| 492            | 0.9098 | 3.7008 | 0.2617 | 1.0644 | 0.3519 | 3        | 2         |
| 493            | 0.7664 | 3.7722 | 0.2004 | 0.9864 | 0.434  | 3        | 2         |
| 494            | 0.6845 | 3.3572 | 0.1396 | 0.6845 | 0.455  | 3        | 2         |
| 495            | 0.7945 | 3.7909 | 0.2333 | 1.1134 | 0.4389 | 3        | 2         |
| 496            | 0.7768 | 3.7471 | 0.2022 | 0.9752 | 0.4254 | 4        | 3         |
| 497            | 0.6064 | 3.3081 | 0.1188 | 0.6481 | 0.5124 | 3        | 2         |
| 498            | 0.7817 | 3.5821 | 0.1904 | 0.8724 | 0.4087 | 3        | 2         |
| 499            | 0.6556 | 3.6361 | 0.1552 | 0.8606 | 0.4996 | 3        | 2         |
| 500            | 0.8879 | 4.1017 | 0.2962 | 1.3683 | 0.4083 | 4        | 3         |
| <b>Average</b> | 0.768  | 3.755  | 0.217  | 1.051  | 0.449  | 3.4      | 2.4       |
| <b>Std Dev</b> | 0.123  | 0.418  | 0.088  | 0.385  | 0.047  | 0.7      | 0.7       |

|            |       |       |       |       |       |     |     |
|------------|-------|-------|-------|-------|-------|-----|-----|
| <b>Max</b> | 1.304 | 5.902 | 0.686 | 3.236 | 0.597 | 6.0 | 2.4 |
| <b>Min</b> | 0.481 | 2.983 | 0.072 | 0.425 | 0.314 | 2.0 | 1.0 |

|                  |       |       |               |       |       |     |     |
|------------------|-------|-------|---------------|-------|-------|-----|-----|
| <b>T(.90)</b>    | 1.730 |       | <b>T(.95)</b> | 2.090 |       |     |     |
| <b>+/- (.90)</b> | 0.010 | 0.032 | 0.007         | 0.030 | 0.004 | 0.1 | 0.1 |
| <b>+/- (.95)</b> | 0.012 | 0.039 | 0.008         | 0.036 | 0.004 | 0.1 | 0.1 |

|                 | L     | W     | Lq    | Wq    | Po    | Max(sys) | Max(line) |
|-----------------|-------|-------|-------|-------|-------|----------|-----------|
| <b>LB (.95)</b> | 0.757 | 3.716 | 0.209 | 1.015 | 0.444 | 3.3      | 2.3       |
| <b>LB (.90)</b> | 0.759 | 3.722 | 0.210 | 1.021 | 0.445 | 3.3      | 2.3       |
| <b>Avg</b>      | 0.768 | 3.755 | 0.217 | 1.051 | 0.449 | 3.4      | 2.4       |
| <b>UB (.90)</b> | 0.778 | 3.787 | 0.224 | 1.081 | 0.452 | 3.4      | 2.4       |
| <b>UB (.95)</b> | 0.780 | 3.794 | 0.225 | 1.087 | 0.453 | 3.4      | 2.4       |

|           |        |        |         |         |        |      |      |
|-----------|--------|--------|---------|---------|--------|------|------|
| <b>B</b>  | 0.038  | 0.188  | 0.011   | 0.053   | 0.022  | 0.2  | 0.1  |
| <b>n=</b> | 30.706 | 14.823 | 197.956 | 160.866 | 13.288 | 44.9 | 90.8 |

**Exponential Interarrivals and 9 beds****Station 4 - Blood Letting ( 500 Replications/4 hours)****(6 servers)**

| Rep No.        | L     | W       | Lq     | Wq     | Po     | Max(sys) | Max(line) |
|----------------|-------|---------|--------|--------|--------|----------|-----------|
| 1              | 3     | 13.863  | 0.0095 | 0.0467 | 0.534  | 7        | 1         |
| 2              | 3     | 13.0498 | 0.0021 | 0.0108 | 0.5767 | 7        | 1         |
| 3              | 3     | 13.1797 | 0      | 0      | 0.55   | 6        | 1         |
| 4              | 3     | 14.9933 | 0.0433 | 0.1923 | 0.4449 | 8        | 2         |
| 5              | 3     | 13.6247 | 0      | 0      | 0.5017 | 6        | 1         |
| 6              | 3     | 15.3382 | 0      | 0      | 0.5771 | 6        | 1         |
| 7              | 3     | 12.0292 | 0      | 0      | 0.5591 | 5        | 1         |
| 8              | 3     | 15.0517 | 0.0125 | 0.0595 | 0.476  | 7        | 1         |
| 9              | 3     | 13.6665 | 0      | 0      | 0.5529 | 6        | 1         |
| 10             | 3     | 13.3536 | 0.0038 | 0.0182 | 0.5378 | 7        | 1         |
| 11             | 2     | 12.116  | 0      | 0      | 0.6237 | 6        | 1         |
| 488            | 3     | 12.7265 | 0.0031 | 0.0146 | 0.5457 | 7        | 1         |
| 489            | 3     | 14.3097 | 0.0067 | 0.0327 | 0.5165 | 7        | 1         |
| 490            | 3     | 13.5938 | 0      | 0      | 0.504  | 5        | 1         |
| 491            | 3     | 16.2275 | 0.0386 | 0.1962 | 0.4747 | 8        | 2         |
| 492            | 4     | 15.0383 | 0.0554 | 0.2253 | 0.3931 | 8        | 2         |
| 493            | 3     | 14.3897 | 0.0185 | 0.0911 | 0.5158 | 7        | 1         |
| 494            | 3     | 13.1176 | 0.0105 | 0.0515 | 0.556  | 7        | 1         |
| 495            | 3     | 16.2521 | 0.1256 | 0.5993 | 0.4533 | 9        | 3         |
| 496            | 3     | 12.2989 | 0      | 0      | 0.5751 | 6        | 1         |
| 497            | 3     | 13.6707 | 0      | 0      | 0.5823 | 5        | 1         |
| 498            | 3     | 14.2573 | 0.0039 | 0.0177 | 0.4821 | 7        | 1         |
| 499            | 2     | 11.4854 | 0      | 0      | 0.6549 | 5        | 1         |
| 500            | 3     | 12.736  | 0      | 0      | 0.5405 | 6        | 1         |
| <b>Average</b> | 2.888 | 13.861  | 0.011  | 0.054  | 0.531  | 6.7      | 1.2       |
| <b>Std Dev</b> | 0.357 | 0.972   | 0.020  | 0.097  | 0.049  | 0.9      | 0.5       |

|            |       |        |       |       |       |     |     |
|------------|-------|--------|-------|-------|-------|-----|-----|
| <b>Max</b> | 4.000 | 16.753 | 0.166 | 0.958 | 0.668 | 9.0 | 1.2 |
| <b>Min</b> | 2.000 | 11.400 | 0.000 | 0.000 | 0.367 | 5.0 | 1.0 |

|                  |       |       |               |       |       |     |     |
|------------------|-------|-------|---------------|-------|-------|-----|-----|
| <b>T(.90)</b>    | 1.730 |       | <b>T(.95)</b> | 2.090 |       |     |     |
| <b>+/- (.90)</b> | 0.028 | 0.075 | 0.002         | 0.008 | 0.004 | 0.1 | 0.0 |
| <b>+/- (.95)</b> | 0.033 | 0.091 | 0.002         | 0.009 | 0.005 | 0.1 | 0.0 |

|                 | L     | W      | Lq    | Wq    | Po    | Max(sys) | Max(line) |
|-----------------|-------|--------|-------|-------|-------|----------|-----------|
| <b>LB (.95)</b> | 2.855 | 13.770 | 0.009 | 0.045 | 0.526 | 6.6      | 1.1       |
| <b>LB (.90)</b> | 2.860 | 13.785 | 0.010 | 0.046 | 0.527 | 6.7      | 1.2       |
| <b>Avg</b>      | 2.888 | 13.861 | 0.011 | 0.054 | 0.531 | 6.7      | 1.2       |
| <b>UB (.90)</b> | 2.916 | 13.936 | 0.013 | 0.061 | 0.534 | 6.8      | 1.2       |
| <b>UB (.95)</b> | 2.921 | 13.951 | 0.013 | 0.063 | 0.535 | 6.8      | 1.2       |

|           |        |       |          |          |        |      |       |
|-----------|--------|-------|----------|----------|--------|------|-------|
| <b>B</b>  | 0.144  | 0.693 | 0.001    | 0.003    | 0.027  | 0.3  | 0.1   |
| <b>n=</b> | 18.331 | 5.893 | 3756.632 | 3933.691 | 10.399 | 20.1 | 173.9 |

**Exponential Interarrivals and 9 beds**

Total System (from GPSSH)

(6 servers)

| Rep No. | L     | W       | Lmax   | #XACTS |
|---------|-------|---------|--------|--------|
| 1       | 8     | 32.8659 | 14     | 67     |
| 2       | 8     | 31.6468 | 12     | 69     |
| 3       | 8     | 33.7457 | 13     | 68     |
| 4       | 10    | 36.3039 | 16     | 73     |
| 5       | 9     | 32.4478 | 15     | 75     |
| 6       | 8     | 32.5618 | 13     | 66     |
| 7       | 8     | 31.5083 | 13     | 74     |
| 8       | 9     | 35.0532 | 12     | 67     |
| 9       | 8     | 33.2424 | 13     | 69     |
| 10      | 9     | 34.2182 | 15     | 69     |
| 11      | 7     | 30.7836 | 12     | 69     |
| 488     | 8     | 32.0242 | 13     | 70     |
| 489     | 9     | 34.2027 | 15     | 77     |
| 490     | 9     | 33.7316 | 13     | 71     |
| 491     | 9     | 35.6601 | 14     | 70     |
| 492     | 10    | 34.8302 | 16     | 78     |
| 493     | 9     | 32.721  | 13     | 73     |
| 494     | 8     | 32.06   | 14     | 71     |
| 495     | 9     | 35.9641 | 14     | 75     |
| 496     | 8     | 31.7336 | 12     | 72     |
| 497     | 8     | 32.207  | 12     | 66     |
| 498     | 9     | 35.6826 | 15     | 74     |
| 499     | 8     | 30.4547 | 13     | 69     |
| 500     | 9     | 33.0386 | 16     | 77     |
| Average | 8.476 | 33.514  | 13.946 | 70.6   |
| Std Dev | 0.712 | 1.602   | 1.329  | 3.6    |

|           |       |        |       |
|-----------|-------|--------|-------|
| T(.90)    | 1.730 | T(.95) | 2.1   |
| +/- (.90) | 0.055 | 0.620  | 0.514 |
| +/- (.95) | 0.067 | 0.748  | 0.621 |
|           |       |        | 1.4   |
|           |       |        | 1.7   |

|          | L     | W      | Lmax   | #XACTS |
|----------|-------|--------|--------|--------|
| LB (.95) | 8.409 | 32.765 | 13.325 | 68.9   |
| LB (.90) | 8.421 | 32.894 | 13.432 | 69.2   |
| Avg      | 8.476 | 33.514 | 13.946 | 70.6   |
| UB (.90) | 8.531 | 34.133 | 14.460 | 71.9   |
| UB (.95) | 8.543 | 34.262 | 14.567 | 72.2   |

|    |       |       |        |        |
|----|-------|-------|--------|--------|
| B  | 0.424 | 1.676 | 0.697  | 3.5279 |
| n= | 8.439 | 2.734 | 10.874 | 3.0    |

Sums 500 runs

|                                                                          | L    | W     | Lq   | Wq                       |
|--------------------------------------------------------------------------|------|-------|------|--------------------------|
| Station 1 Registration - Vitals - Hemoglobin ( 500 Replications/4 hours) | 3.57 | 14.10 | 0.00 | 0.00 (Infinite capacity) |
| Station 2 - Interview (500 Replications/4 hours)                         | 1.32 | 5.33  | 0.21 | 0.84 (2 servers)         |
| Station 3 - Bag Table (500 Replications/4 hours)                         | 0.77 | 3.75  | 0.22 | 1.05 (1 server)          |
| Station 4 - Blood Letting ( 500 Replications/4 hours)                    | 2.89 | 13.86 | 0.01 | 0.05 (6 servers)         |
|                                                                          | 8.55 | 37.04 | 0.44 | 1.95                     |

Sums 500 runs

(Infinite capacity)

(2 servers)

(1 server)

(9 servers)

**Base Case**

**Station 1 Registration - Vitals - Hemoglobin ( 500 Replications/4 hours)**  
(Infinite capacity)

| Rep No. | L      | W       | Lq | Wq | Po     | Max(sys) | Max(line) |
|---------|--------|---------|----|----|--------|----------|-----------|
| 1       | 3.3421 | 13.7609 | 0  | 0  | 0.7215 | 7        | 1         |
| 2       | 3.3344 | 14.7102 | 0  | 0  | 0.7221 | 7        | 1         |
| 3       | 3.5628 | 14.3258 | 0  | 0  | 0.7031 | 8        | 1         |
| 4       | 3.4712 | 13.96   | 0  | 0  | 0.7107 | 7        | 1         |
| 5       | 3.2547 | 14.0702 | 0  | 0  | 0.7288 | 6        | 1         |
| 6       | 3.2259 | 14.3327 | 0  | 0  | 0.7312 | 7        | 1         |
| 7       | 3.0904 | 12.9921 | 0  | 0  | 0.7425 | 8        | 1         |
| 8       | 3.2716 | 14.1147 | 0  | 0  | 0.7274 | 7        | 1         |
| 9       | 3.5991 | 14.3755 | 0  | 0  | 0.7001 | 8        | 1         |
| 10      | 3.3052 | 13.4354 | 0  | 0  | 0.7246 | 8        | 1         |
| 11      | 3.0486 | 13.1302 | 0  | 0  | 0.746  | 7        | 1         |
| 488     | 3.6787 | 14.9604 | 0  | 0  | 0.6934 | 7        | 1         |
| 489     | 3.3049 | 13.5241 | 0  | 0  | 0.7246 | 7        | 1         |
| 490     | 3.6422 | 14.7991 | 0  | 0  | 0.6965 | 7        | 1         |
| 491     | 3.2679 | 14.034  | 0  | 0  | 0.7277 | 7        | 1         |
| 492     | 2.7077 | 12.6561 | 0  | 0  | 0.7744 | 6        | 1         |
| 493     | 3.1866 | 13.5184 | 0  | 0  | 0.7345 | 7        | 1         |
| 494     | 3.0829 | 13.446  | 0  | 0  | 0.7431 | 7        | 1         |
| 495     | 3.2605 | 13.9349 | 0  | 0  | 0.7283 | 7        | 1         |
| 496     | 3.7407 | 14.8558 | 0  | 0  | 0.6883 | 8        | 1         |
| 497     | 2.9255 | 13.9929 | 0  | 0  | 0.7562 | 7        | 1         |
| 498     | 3.6583 | 14.6385 | 0  | 0  | 0.6951 | 8        | 1         |
| 499     | 3.6192 | 14.8387 | 0  | 0  | 0.6984 | 7        | 1         |
| 500     | 3.4097 | 13.8527 | 0  | 0  | 0.7159 | 7        | 1         |

|                |       |        |       |       |       |     |     |
|----------------|-------|--------|-------|-------|-------|-----|-----|
| <b>Average</b> | 3.350 | 14.097 | 0.000 | 0.000 | 0.721 | 7.3 | 1.0 |
| <b>Std Dev</b> | 0.221 | 0.563  | 0.000 | 0.000 | 0.018 | 0.7 | 0.0 |

|            |       |        |       |       |       |      |     |
|------------|-------|--------|-------|-------|-------|------|-----|
| <b>Max</b> | 3.994 | 16.068 | 0.000 | 0.000 | 0.774 | 11.0 | 1.0 |
| <b>Min</b> | 2.708 | 12.467 | 0.000 | 0.000 | 0.667 | 6.0  | 1.0 |

|                  |       |       |               |       |       |     |     |
|------------------|-------|-------|---------------|-------|-------|-----|-----|
| <b>T(.90)</b>    | 1.730 |       | <b>T(.95)</b> | 2.090 |       |     |     |
| <b>+/- (.90)</b> | 0.017 | 0.044 | 0.000         | 0.000 | 0.001 | 0.1 | 0.0 |
| <b>+/- (.95)</b> | 0.021 | 0.053 | 0.000         | 0.000 | 0.002 | 0.1 | 0.0 |

|                 | L     | W      | Lq    | Wq    | Po    | Max(sys) | Max(line) |
|-----------------|-------|--------|-------|-------|-------|----------|-----------|
| <b>LB (.95)</b> | 3.329 | 14.045 | 0.000 | 0.000 | 0.719 | 7.3      | 1.0       |
| <b>LB (.90)</b> | 3.333 | 14.054 | 0.000 | 0.000 | 0.719 | 7.3      | 1.0       |
| <b>Avg</b>      | 3.350 | 14.097 | 0.000 | 0.000 | 0.721 | 7.3      | 1.0       |
| <b>UB (.90)</b> | 3.367 | 14.141 | 0.000 | 0.000 | 0.722 | 7.4      | 1.0       |
| <b>UB (.95)</b> | 3.370 | 14.150 | 0.000 | 0.000 | 0.723 | 7.4      | 1.0       |

|           |       |       |       |       |       |      |     |
|-----------|-------|-------|-------|-------|-------|------|-----|
| <b>B</b>  | 0.167 | 0.705 | 0.000 | 0.000 | 0.036 | 0.4  | 0.1 |
| <b>n=</b> | 5.224 | 1.910 | 0.000 | 0.000 | 0.783 | 11.3 | 0.0 |



**Base Case**

**Station 2 - Interview (500 Replications/4 hours)**  
**(2 servers)**

| Rep No.        | L      | W       | Lq     | Wq      | Po     | Max(sys) | Max(line) |
|----------------|--------|---------|--------|---------|--------|----------|-----------|
| 1              | 3.3301 | 13.7116 | 2.3013 | 9.4753  | 0.2847 | 13       | 11        |
| 2              | 2.8494 | 13.1334 | 1.9441 | 8.9607  | 0.3783 | 11       | 10        |
| 3              | 2.863  | 11.9852 | 1.7677 | 7.3998  | 0.2942 | 13       | 12        |
| 4              | 2.8846 | 11.7598 | 1.7351 | 7.0736  | 0.296  | 14       | 12        |
| 5              | 2.1586 | 9.4733  | 1.1114 | 4.8776  | 0.3435 | 8        | 8         |
| 6              | 2.5775 | 11.6339 | 1.5817 | 7.139   | 0.3366 | 10       | 8         |
| 7              | 2.6825 | 11.2772 | 1.5657 | 6.5821  | 0.2905 | 8        | 8         |
| 8              | 3.11   | 13.612  | 2.0692 | 9.0566  | 0.2755 | 12       | 12        |
| 9              | 3.5202 | 14.2528 | 2.3148 | 9.3723  | 0.2324 | 12       | 10        |
| 10             | 3.4434 | 13.9974 | 2.3332 | 9.4845  | 0.2816 | 12       | 10        |
| 11             | 2.8477 | 12.4429 | 1.7707 | 7.7371  | 0.2999 | 10       | 10        |
| 488            | 2.4309 | 10.1681 | 1.2772 | 5.3423  | 0.2745 | 10       | 10        |
| 489            | 3.3154 | 13.9339 | 2.2683 | 9.5332  | 0.3192 | 14       | 12        |
| 490            | 3.1272 | 12.7068 | 2.0412 | 8.2939  | 0.2969 | 11       | 11        |
| 491            | 3.5826 | 15.8251 | 2.5801 | 11.397  | 0.3196 | 15       | 14        |
| 492            | 2.7992 | 13.4924 | 1.76   | 8.4836  | 0.3112 | 13       | 11        |
| 493            | 2.0815 | 8.9641  | 1.0356 | 4.4599  | 0.329  | 8        | 7         |
| 494            | 2.4054 | 10.6501 | 1.3916 | 6.1615  | 0.3544 | 10       | 9         |
| 495            | 2.2964 | 9.8144  | 1.233  | 5.2696  | 0.3171 | 9        | 8         |
| 496            | 2.9728 | 12.1338 | 1.834  | 7.4856  | 0.275  | 13       | 12        |
| 497            | 2.3126 | 11.0613 | 1.4488 | 6.9297  | 0.4054 | 13       | 11        |
| 498            | 2.8818 | 11.6913 | 1.747  | 7.0877  | 0.2702 | 10       | 9         |
| 499            | 3.6293 | 15.7821 | 2.5431 | 11.0586 | 0.25   | 11       | 10        |
| 500            | 2.8222 | 11.6299 | 1.6757 | 6.9054  | 0.2459 | 10       | 9         |
| <b>Average</b> | 2.812  | 12.077  | 1.768  | 7.591   | 0.322  | 11.0     | 10.0      |
| <b>Std Dev</b> | 0.474  | 1.905   | 0.440  | 1.820   | 0.042  | 1.6      | 1.5       |

|            |       |        |       |        |       |      |      |
|------------|-------|--------|-------|--------|-------|------|------|
| <b>Max</b> | 5.148 | 20.789 | 3.943 | 16.089 | 0.446 | 16.0 | 10.0 |
| <b>Min</b> | 1.852 | 7.772  | 0.833 | 3.567  | 0.205 | 7.0  | 5.0  |

|                  |       |       |               |       |       |     |     |
|------------------|-------|-------|---------------|-------|-------|-----|-----|
| <b>T(.90)</b>    | 1.730 |       | <b>T(.95)</b> | 2.090 |       |     |     |
| <b>+/- (.90)</b> | 0.037 | 0.147 | 0.034         | 0.141 | 0.003 | 0.1 | 0.1 |
| <b>+/- (.95)</b> | 0.044 | 0.178 | 0.041         | 0.170 | 0.004 | 0.2 | 0.1 |

|                 | L     | W      | Lq    | Wq    | Po    | Max(sys) | Max(line) |
|-----------------|-------|--------|-------|-------|-------|----------|-----------|
| <b>LB (.95)</b> | 2.768 | 11.899 | 1.727 | 7.421 | 0.318 | 10.9     | 9.8       |
| <b>LB (.90)</b> | 2.775 | 11.930 | 1.734 | 7.451 | 0.319 | 10.9     | 9.9       |
| <b>Avg</b>      | 2.812 | 12.077 | 1.768 | 7.591 | 0.322 | 11.0     | 10.0      |
| <b>UB (.90)</b> | 2.849 | 12.224 | 1.802 | 7.732 | 0.325 | 11.2     | 10.1      |
| <b>UB (.95)</b> | 2.857 | 12.255 | 1.809 | 7.762 | 0.326 | 11.2     | 10.1      |

|           |        |        |        |        |        |      |      |
|-----------|--------|--------|--------|--------|--------|------|------|
| <b>B</b>  | 0.141  | 0.604  | 0.088  | 0.380  | 0.016  | 0.6  | 0.5  |
| <b>n=</b> | 34.069 | 29.777 | 74.307 | 68.782 | 19.919 | 25.3 | 27.9 |

**Base Case****Station 3 - Bag Table (500 Replications/4 hours)**

(1 server)

| Rep No. | L      | W      | Lq     | Wq     | Po     | Max(sys) | Max(line) |
|---------|--------|--------|--------|--------|--------|----------|-----------|
| 1       | 0.7679 | 4.2953 | 0.3125 | 1.7481 | 0.5446 | 4        | 3         |
| 2       | 0.681  | 3.824  | 0.2018 | 1.1331 | 0.5208 | 4        | 3         |
| 3       | 1.235  | 6.6214 | 0.7049 | 3.7793 | 0.4699 | 7        | 6         |
| 4       | 0.911  | 4.6745 | 0.3465 | 1.7779 | 0.4355 | 4        | 3         |
| 5       | 0.8248 | 4.049  | 0.2724 | 1.3371 | 0.4476 | 4        | 3         |
| 6       | 0.867  | 4.5655 | 0.3465 | 1.8247 | 0.4795 | 5        | 4         |
| 7       | 1.0201 | 5.1759 | 0.439  | 2.2276 | 0.4189 | 4        | 3         |
| 8       | 0.9182 | 4.8649 | 0.395  | 2.093  | 0.4768 | 5        | 4         |
| 9       | 0.9086 | 4.4026 | 0.3741 | 1.8125 | 0.4654 | 4        | 3         |
| 10      | 1.1295 | 5.3931 | 0.5378 | 2.5677 | 0.4083 | 4        | 3         |
| 11      | 0.7034 | 4.0781 | 0.2291 | 1.3281 | 0.5257 | 3        | 2         |
| 488     | 0.832  | 4.1291 | 0.2787 | 1.3833 | 0.4467 | 4        | 3         |
| 489     | 0.8046 | 3.9718 | 0.2869 | 1.4163 | 0.4823 | 4        | 3         |
| 490     | 0.9488 | 4.6767 | 0.4033 | 1.9882 | 0.4546 | 4        | 3         |
| 491     | 0.7874 | 4.1977 | 0.2829 | 1.508  | 0.4955 | 4        | 3         |
| 492     | 0.7183 | 4.1809 | 0.2483 | 1.445  | 0.53   | 4        | 3         |
| 493     | 0.8781 | 4.303  | 0.3292 | 1.6134 | 0.4512 | 5        | 4         |
| 494     | 0.7008 | 3.7925 | 0.2217 | 1.1999 | 0.5209 | 4        | 3         |
| 495     | 0.8495 | 4.3315 | 0.2921 | 1.4894 | 0.4426 | 3        | 2         |
| 496     | 0.808  | 3.9574 | 0.2601 | 1.2741 | 0.4522 | 3        | 2         |
| 497     | 0.7665 | 4.6392 | 0.3147 | 1.9045 | 0.5481 | 5        | 4         |
| 498     | 0.9937 | 4.8376 | 0.4185 | 2.0376 | 0.4249 | 4        | 3         |
| 499     | 0.8742 | 4.7338 | 0.3585 | 1.9414 | 0.4843 | 4        | 3         |
| 500     | 0.6648 | 3.4865 | 0.1898 | 0.9956 | 0.5251 | 3        | 2         |

|                |       |       |       |       |       |     |     |
|----------------|-------|-------|-------|-------|-------|-----|-----|
| <b>Average</b> | 0.864 | 4.458 | 0.342 | 1.754 | 0.478 | 4.1 | 3.1 |
| <b>Std Dev</b> | 0.183 | 0.767 | 0.155 | 0.734 | 0.042 | 0.9 | 0.9 |

|            |       |       |       |       |       |     |     |
|------------|-------|-------|-------|-------|-------|-----|-----|
| <b>Max</b> | 1.522 | 7.730 | 0.965 | 5.075 | 0.604 | 8.0 | 3.1 |
| <b>Min</b> | 0.530 | 3.170 | 0.112 | 0.580 | 0.369 | 3.0 | 2.0 |

|                  |       |       |               |       |       |     |     |
|------------------|-------|-------|---------------|-------|-------|-----|-----|
| <b>T(.90)</b>    | 1.730 |       | <b>T(.95)</b> | 2.090 |       |     |     |
| <b>+/- (.90)</b> | 0.014 | 0.059 | 0.012         | 0.057 | 0.003 | 0.1 | 0.1 |
| <b>+/- (.95)</b> | 0.017 | 0.072 | 0.015         | 0.069 | 0.004 | 0.1 | 0.1 |

|                 | L     | W     | Lq    | Wq    | Po    | Max(sys) | Max(line) |
|-----------------|-------|-------|-------|-------|-------|----------|-----------|
| <b>LB (.95)</b> | 0.847 | 4.386 | 0.328 | 1.686 | 0.474 | 4.0      | 3.0       |
| <b>LB (.90)</b> | 0.850 | 4.398 | 0.330 | 1.698 | 0.475 | 4.1      | 3.1       |
| <b>Avg</b>      | 0.864 | 4.458 | 0.342 | 1.754 | 0.478 | 4.1      | 3.1       |
| <b>UB (.90)</b> | 0.878 | 4.517 | 0.354 | 1.811 | 0.482 | 4.2      | 3.2       |
| <b>UB (.95)</b> | 0.881 | 4.529 | 0.357 | 1.823 | 0.482 | 4.2      | 3.2       |

|           |        |        |         |         |       |      |       |
|-----------|--------|--------|---------|---------|-------|------|-------|
| <b>B</b>  | 0.043  | 0.223  | 0.017   | 0.088   | 0.024 | 0.2  | 0.2   |
| <b>n=</b> | 53.666 | 35.474 | 245.995 | 209.662 | 9.294 | 59.4 | 103.5 |

**Base Case**

**Station 4 - Blood Letting ( 500 Replications/4 hours)**  
(9 servers)

| Rep No.        | L     | W       | Lq    | Wq    | Po      | Max(sys) | Max(line) |
|----------------|-------|---------|-------|-------|---------|----------|-----------|
| 1              | 2     | 13.9007 | 0     | 0     | -0.2761 | 8        | 1         |
| 2              | 2     | 12.9271 | 0     | 0     | -0.2558 | 6        | 1         |
| 3              | 2     | 13.2711 | 0     | 0     | -0.275  | 6        | 1         |
| 4              | 3     | 14.3214 | 0     | 0     | -0.3101 | 7        | 1         |
| 5              | 3     | 14.2888 | 0     | 0     | -0.3234 | 7        | 1         |
| 6              | 3     | 14.7458 | 0     | 0     | -0.3111 | 8        | 1         |
| 7              | 2     | 12.1404 | 0     | 0     | -0.2659 | 5        | 1         |
| 8              | 3     | 15.0505 | 0     | 0     | -0.3156 | 8        | 1         |
| 9              | 3     | 13.3733 | 0     | 0     | -0.3067 | 8        | 1         |
| 10             | 3     | 13.2941 | 0     | 0     | -0.3094 | 7        | 1         |
| 11             | 2     | 12.5645 | 0     | 0     | -0.2408 | 6        | 1         |
| 488            | 3     | 13.4618 | 0     | 0     | -0.3014 | 7        | 1         |
| 489            | 3     | 14.4144 | 0     | 0     | -0.3244 | 7        | 1         |
| 490            | 3     | 14.8326 | 0     | 0     | -0.3343 | 9        | 1         |
| 491            | 2     | 12.2994 | 0     | 0     | -0.2563 | 8        | 1         |
| 492            | 2     | 14.3364 | 0     | 0     | -0.2737 | 7        | 1         |
| 493            | 3     | 14.2133 | 0     | 0     | -0.3223 | 7        | 1         |
| 494            | 2     | 10.9595 | 0     | 0     | -0.225  | 5        | 1         |
| 495            | 3     | 13.1014 | 0     | 0     | -0.2855 | 6        | 1         |
| 496            | 3     | 13.5562 | 0     | 0     | -0.3075 | 7        | 1         |
| 497            | 2     | 13.4661 | 0     | 0     | -0.2472 | 6        | 1         |
| 498            | 3     | 13.3013 | 0     | 0     | -0.3036 | 6        | 1         |
| 499            | 2     | 11.9878 | 0     | 0     | -0.246  | 6        | 1         |
| 500            | 3     | 14.3283 | 0     | 0     | -0.3036 | 8        | 1         |
| <b>Average</b> | 2.742 | 13.808  | 0.000 | 0.001 | -0.296  | 7.2      | 1.0       |
| <b>Std Dev</b> | 0.438 | 0.929   | 0.001 | 0.006 | 0.028   | 0.9      | 0.1       |

|            |       |        |       |       |        |      |     |
|------------|-------|--------|-------|-------|--------|------|-----|
| <b>Max</b> | 3.000 | 16.709 | 0.017 | 0.090 | -0.199 | 11.0 | 1.0 |
| <b>Min</b> | 2.000 | 10.892 | 0.000 | 0.000 | -0.379 | 5.0  | 1.0 |

|                  |       |       |               |       |       |     |     |
|------------------|-------|-------|---------------|-------|-------|-----|-----|
| <b>T(.90)</b>    | 1.730 |       | <b>T(.95)</b> | 2.090 |       |     |     |
| <b>+/- (.90)</b> | 0.034 | 0.072 | 0.000         | 0.000 | 0.002 | 0.1 | 0.0 |
| <b>+/- (.95)</b> | 0.041 | 0.087 | 0.000         | 0.001 | 0.003 | 0.1 | 0.0 |

|                 | L     | W      | Lq    | Wq    | Po     | Max(sys) | Max(line) |
|-----------------|-------|--------|-------|-------|--------|----------|-----------|
| <b>LB (.95)</b> | 2.701 | 13.721 | 0.000 | 0.000 | -0.299 | 7.1      | 1.0       |
| <b>LB (.90)</b> | 2.708 | 13.736 | 0.000 | 0.000 | -0.298 | 7.1      | 1.0       |
| <b>Avg</b>      | 2.742 | 13.808 | 0.000 | 0.001 | -0.296 | 7.2      | 1.0       |
| <b>UB (.90)</b> | 2.776 | 13.880 | 0.000 | 0.001 | -0.294 | 7.3      | 1.0       |
| <b>UB (.95)</b> | 2.783 | 13.895 | 0.000 | 0.001 | -0.293 | 7.3      | 1.0       |

|           |        |       |       |       |        |      |     |
|-----------|--------|-------|-------|-------|--------|------|-----|
| <b>B</b>  | 0.137  | 0.690 | 0.000 | 0.000 | -0.015 | 0.4  | 0.1 |
| <b>n=</b> | 30.543 | 5.417 | ##### | ##### | 10.780 | 20.2 | 4.7 |

**Base Case**

**Total System (from GPSSH)**  
(9 servers)

| Rep No.        | L     | W       | Lmax   | #XACTS |
|----------------|-------|---------|--------|--------|
| 1              | 8     | 32.8283 | 14     | 67     |
| 2              | 8     | 31.6382 | 12     | 69     |
| 3              | 8     | 33.7457 | 13     | 68     |
| 4              | 10    | 36.1406 | 16     | 73     |
| 5              | 9     | 32.4478 | 15     | 75     |
| 6              | 8     | 32.5618 | 13     | 66     |
| 7              | 8     | 31.5083 | 13     | 74     |
| 8              | 9     | 35.0026 | 12     | 67     |
| 9              | 8     | 33.2424 | 13     | 69     |
| 10             | 9     | 34.2035 | 15     | 69     |
| 11             | 7     | 30.7836 | 12     | 69     |
| 488            | 8     | 32.0119 | 13     | 70     |
| 489            | 9     | 34.1772 | 15     | 77     |
| 490            | 9     | 33.7316 | 13     | 71     |
| 491            | 9     | 35.5031 | 14     | 70     |
| 492            | 10    | 34.6396 | 16     | 78     |
| 493            | 9     | 32.6511 | 13     | 73     |
| 494            | 8     | 32.0201 | 14     | 71     |
| 495            | 9     | 35.4686 | 14     | 75     |
| 496            | 8     | 31.7336 | 12     | 72     |
| 497            | 8     | 32.207  | 12     | 66     |
| 498            | 9     | 35.6678 | 15     | 74     |
| 499            | 8     | 30.4547 | 13     | 69     |
| 500            | 9     | 33.0386 | 16     | 77     |
| <b>Average</b> | 8.464 | 33.470  | 13.942 | 70.6   |
| <b>Std Dev</b> | 0.708 | 1.580   | 1.329  | 3.6    |

|                  |       |               |       |
|------------------|-------|---------------|-------|
| <b>T(.90)</b>    | 1.730 | <b>T(.95)</b> | 2.1   |
| <b>+/- (.90)</b> | 0.055 | 0.611         | 0.514 |
| <b>+/- (.95)</b> | 0.066 | 0.739         | 0.621 |

|                 | L     | W      | Lmax   | #XACTS |
|-----------------|-------|--------|--------|--------|
| <b>LB (.95)</b> | 8.398 | 32.731 | 13.321 | 68.9   |
| <b>LB (.90)</b> | 8.409 | 32.858 | 13.428 | 69.2   |
| <b>Avg</b>      | 8.464 | 33.470 | 13.942 | 70.6   |
| <b>UB (.90)</b> | 8.519 | 34.081 | 14.456 | 71.9   |
| <b>UB (.95)</b> | 8.530 | 34.208 | 14.563 | 72.2   |

|           |       |       |        |        |
|-----------|-------|-------|--------|--------|
| <b>B</b>  | 0.423 | 1.673 | 0.697  | 3.5279 |
| <b>n=</b> | 8.384 | 2.669 | 10.878 | 3.0    |

Sums 500 runs

|                            | L    | W     | Lq   | Wq   | Po | Max(sys) | Max(line) |
|----------------------------|------|-------|------|------|----|----------|-----------|
| Station 1 Registration - V | 3.35 | 14.10 | 0.00 | 0.00 |    |          |           |
| Station 2 - Interview (50  | 2.81 | 12.08 | 1.77 | 7.59 |    |          |           |
| Station 3 - Bag Table (5   | 0.86 | 4.46  | 0.34 | 1.75 |    |          |           |
| Station 4 - Blood Letting  | 2.74 | 13.81 | 0.00 | 0.00 |    |          |           |
|                            | 9.77 | 44.44 | 2.11 | 9.35 |    |          |           |

Sums 500 runs

(Infinite capacity)

(2 servers)

(1 server)

(9 servers)

**Two Interviewers at all Times**

**Station 1 Registration - Vitals - Hemoglobin ( 500 Replications/48 hours)**  
(Infinite capacity)

| Rep No. | L      | W       | Lq     | Wq     | Po     | Max(sys) | Max(line) |
|---------|--------|---------|--------|--------|--------|----------|-----------|
| 1       | 4.0343 | 14.6855 | 0.0002 | 0.0006 | 0.6638 | 13       | 1         |
| 2       | 4.2876 | 15.0588 | 0      | 0      | 0.6427 | 12       | 1         |
| 3       | 3.9541 | 14.0628 | 0      | 0      | 0.6705 | 11       | 1         |
| 4       | 3.8724 | 13.467  | 0      | 0      | 0.6773 | 11       | 1         |
| 5       | 3.6955 | 13.7784 | 0      | 0      | 0.692  | 10       | 1         |
| 6       | 3.8842 | 13.7764 | 0      | 0      | 0.6763 | 12       | 1         |
| 7       | 3.7278 | 13.7715 | 0      | 0      | 0.6893 | 11       | 1         |
| 8       | 4.1851 | 14.5569 | 0      | 0      | 0.6512 | 12       | 1         |
| 9       | 4.0297 | 14.5527 | 0      | 0      | 0.6642 | 12       | 1         |
| 10      | 3.6475 | 13.4331 | 0      | 0      | 0.696  | 12       | 1         |
| 11      | 4.143  | 14.2216 | 0      | 0      | 0.6547 | 12       | 1         |
| 488     | 4.0303 | 14.4689 | 0      | 0      | 0.6641 | 12       | 1         |
| 489     | 4.7263 | 15.0573 | 0.0032 | 0.0103 | 0.6064 | 15       | 3         |
| 490     | 4.1159 | 14.3162 | 0.0065 | 0.0225 | 0.6575 | 14       | 2         |
| 491     | 3.7305 | 13.6895 | 0.0008 | 0.003  | 0.6892 | 13       | 1         |
| 492     | 3.9733 | 14.6158 | 0      | 0      | 0.6689 | 11       | 1         |
| 493     | 4.0941 | 14.5137 | 0      | 0      | 0.6588 | 12       | 1         |
| 494     | 4.0704 | 14.0225 | 0.0043 | 0.0149 | 0.6612 | 15       | 3         |
| 495     | 3.8456 | 13.8788 | 0      | 0      | 0.6795 | 12       | 1         |
| 496     | 4.2672 | 14.4932 | 0      | 0      | 0.6444 | 12       | 1         |
| 497     | 4.1393 | 13.9222 | 0.0001 | 0.0004 | 0.6551 | 13       | 1         |
| 498     | 4.1096 | 14.2597 | 0      | 0      | 0.6575 | 11       | 1         |
| 499     | 3.7109 | 13.3991 | 0      | 0      | 0.6908 | 11       | 1         |
| 500     | 4.4978 | 14.9695 | 0      | 0      | 0.6252 | 12       | 1         |

|                |       |        |       |       |       |      |     |
|----------------|-------|--------|-------|-------|-------|------|-----|
| <b>Average</b> | 4.027 | 14.127 | 0.001 | 0.002 | 0.664 | 12.1 | 1.2 |
| <b>Std Dev</b> | 0.198 | 0.510  | 0.002 | 0.007 | 0.017 | 1.3  | 0.6 |

|            |       |        |       |       |       |      |     |
|------------|-------|--------|-------|-------|-------|------|-----|
| <b>Max</b> | 4.726 | 16.318 | 0.025 | 0.088 | 0.712 | 17.0 | 1.2 |
| <b>Min</b> | 3.462 | 12.666 | 0.000 | 0.000 | 0.606 | 10.0 | 1.0 |

|                  |       |       |               |       |       |     |     |
|------------------|-------|-------|---------------|-------|-------|-----|-----|
| <b>T(.90)</b>    | 1.730 |       | <b>T(.95)</b> | 2.090 |       |     |     |
| <b>+/- (.90)</b> | 0.015 | 0.039 | 0.000         | 0.001 | 0.001 | 0.1 | 0.0 |
| <b>+/- (.95)</b> | 0.019 | 0.048 | 0.000         | 0.001 | 0.002 | 0.1 | 0.1 |

|                 | L     | W      | Lq    | Wq    | Po    | Max(sys) | Max(line) |
|-----------------|-------|--------|-------|-------|-------|----------|-----------|
| <b>LB (.95)</b> | 4.008 | 14.080 | 0.000 | 0.002 | 0.663 | 12.0     | 1.2       |
| <b>LB (.90)</b> | 4.012 | 14.088 | 0.000 | 0.002 | 0.663 | 12.0     | 1.2       |
| <b>Avg</b>      | 4.027 | 14.127 | 0.001 | 0.002 | 0.664 | 12.1     | 1.2       |
| <b>UB (.90)</b> | 4.042 | 14.167 | 0.001 | 0.003 | 0.666 | 12.2     | 1.3       |
| <b>UB (.95)</b> | 4.045 | 14.175 | 0.001 | 0.003 | 0.666 | 12.2     | 1.3       |

|           |       |       |       |       |       |      |       |
|-----------|-------|-------|-------|-------|-------|------|-------|
| <b>B</b>  | 0.201 | 0.706 | 0.000 | 0.000 | 0.033 | 0.6  | 0.1   |
| <b>n=</b> | 2.908 | 1.562 | ##### | ##### | 0.740 | 14.1 | 289.9 |

**Two Interviewers at all Times****Station 2 - Interview (500 Replications/48 hours)****(2 servers)**

| Rep No. | L      | W      | Lq     | Wq     | Po     | Max(sys) | Max(line) |
|---------|--------|--------|--------|--------|--------|----------|-----------|
| 1       | 1.5042 | 6.4821 | 0.4016 | 1.7307 | 0.4487 | 9        | 7         |
| 2       | 1.4161 | 5.8936 | 0.4067 | 1.6927 | 0.4953 | 12       | 10        |
| 3       | 1.3999 | 5.8015 | 0.3752 | 1.5548 | 0.4876 | 10       | 8         |
| 4       | 1.751  | 7.1472 | 0.6228 | 2.5423 | 0.4359 | 10       | 8         |
| 5       | 1.5383 | 6.6743 | 0.494  | 2.1434 | 0.4779 | 14       | 12        |
| 6       | 1.4546 | 6.0018 | 0.3509 | 1.4476 | 0.4481 | 8        | 6         |
| 7       | 1.4866 | 6.3517 | 0.4153 | 1.7746 | 0.4644 | 9        | 7         |
| 8       | 1.597  | 6.4418 | 0.4599 | 1.855  | 0.4314 | 11       | 9         |
| 9       | 1.4808 | 6.3003 | 0.4486 | 1.9085 | 0.4839 | 12       | 10        |
| 10      | 1.299  | 5.6512 | 0.3255 | 1.4161 | 0.5133 | 10       | 8         |
| 11      | 1.6934 | 6.9769 | 0.5848 | 2.4093 | 0.4457 | 13       | 11        |
| 488     | 1.4441 | 6.1658 | 0.3402 | 1.4524 | 0.4481 | 9        | 7         |
| 489     | 1.6915 | 6.4098 | 0.4971 | 1.8838 | 0.4028 | 9        | 7         |
| 490     | 1.448  | 6.0792 | 0.3953 | 1.6597 | 0.4736 | 12       | 10        |
| 491     | 1.3925 | 6.1241 | 0.4038 | 1.7757 | 0.5056 | 10       | 8         |
| 492     | 1.2844 | 5.6869 | 0.279  | 1.2354 | 0.4973 | 7        | 5         |
| 493     | 1.6235 | 6.6099 | 0.5126 | 2.0868 | 0.4445 | 9        | 7         |
| 494     | 1.5592 | 6.4893 | 0.5277 | 2.196  | 0.4842 | 13       | 11        |
| 495     | 1.4436 | 6.2519 | 0.4072 | 1.7637 | 0.4818 | 13       | 11        |
| 496     | 1.5766 | 6.2782 | 0.4833 | 1.9244 | 0.4533 | 11       | 9         |
| 497     | 1.589  | 6.2365 | 0.4848 | 1.9026 | 0.4479 | 11       | 9         |
| 498     | 1.8011 | 7.3683 | 0.6796 | 2.7801 | 0.4392 | 12       | 10        |
| 499     | 1.42   | 6.0497 | 0.3529 | 1.5036 | 0.4665 | 8        | 6         |
| 500     | 1.4503 | 5.7498 | 0.3871 | 1.5345 | 0.4684 | 8        | 6         |
| Average | 1.528  | 6.318  | 0.448  | 1.847  | 0.460  | 10.0     | 8.0       |
| Std Dev | 0.180  | 0.638  | 0.133  | 0.516  | 0.029  | 2.2      | 2.2       |

|     |       |       |       |       |       |      |     |
|-----|-------|-------|-------|-------|-------|------|-----|
| Max | 2.377 | 9.310 | 1.096 | 4.175 | 0.544 | 20.0 | 8.0 |
| Min | 1.122 | 4.770 | 0.210 | 0.893 | 0.350 | 6.0  | 4.0 |

|           |       |       |        |       |       |     |     |
|-----------|-------|-------|--------|-------|-------|-----|-----|
| T(.90)    | 1.730 |       | T(.95) | 2.090 |       |     |     |
| +/- (.90) | 0.014 | 0.049 | 0.010  | 0.040 | 0.002 | 0.2 | 0.2 |
| +/- (.95) | 0.017 | 0.060 | 0.012  | 0.048 | 0.003 | 0.2 | 0.2 |

|          | L     | W     | Lq    | Wq    | Po    | Max(sys) | Max(line) |
|----------|-------|-------|-------|-------|-------|----------|-----------|
| LB (.95) | 1.511 | 6.258 | 0.435 | 1.798 | 0.457 | 9.8      | 7.8       |
| LB (.90) | 1.514 | 6.268 | 0.437 | 1.807 | 0.458 | 9.9      | 7.9       |
| Avg      | 1.528 | 6.318 | 0.448 | 1.847 | 0.460 | 10.0     | 8.0       |
| UB (.90) | 1.541 | 6.367 | 0.458 | 1.887 | 0.462 | 10.2     | 8.2       |
| UB (.95) | 1.544 | 6.377 | 0.460 | 1.895 | 0.463 | 10.2     | 8.2       |

|    |        |        |         |        |       |      |      |
|----|--------|--------|---------|--------|-------|------|------|
| B  | 0.076  | 0.316  | 0.022   | 0.092  | 0.023 | 0.5  | 0.4  |
| n= | 16.578 | 12.197 | 105.670 | 93.596 | 4.695 | 55.2 | 86.0 |



**Two Interviewers at all Times****Station 3 - Bag Table (500 Replications/4 hours)****(1 server)**

| Rep No.        | L      | W       | Lq     | Wq      | Po     | Max(sys) | Max(line) |
|----------------|--------|---------|--------|---------|--------|----------|-----------|
| 1              | 2.362  | 10.4284 | 1.6761 | 7.3998  | 0.314  | 14       | 13        |
| 2              | 2.6168 | 11.0994 | 1.9128 | 8.1131  | 0.296  | 15       | 14        |
| 3              | 2.2927 | 9.6965  | 1.5778 | 6.6731  | 0.2851 | 12       | 11        |
| 4              | 3.9098 | 16.2812 | 3.1332 | 13.0474 | 0.2234 | 15       | 14        |
| 5              | 2.0213 | 8.9429  | 1.33   | 5.8846  | 0.3088 | 13       | 12        |
| 6              | 2.9795 | 12.5819 | 2.2454 | 9.4822  | 0.266  | 14       | 13        |
| 7              | 2.1948 | 9.6338  | 1.5172 | 6.6597  | 0.3224 | 12       | 11        |
| 8              | 2.8905 | 11.8416 | 2.1309 | 8.7297  | 0.2404 | 14       | 13        |
| 9              | 1.7733 | 7.7252  | 1.1219 | 4.8872  | 0.3485 | 9        | 8         |
| 10             | 2.4907 | 10.9179 | 1.7913 | 7.8524  | 0.3007 | 16       | 15        |
| 11             | 2.1636 | 9.1099  | 1.4623 | 6.157   | 0.2987 | 11       | 10        |
| 488            | 1.8567 | 8.1567  | 1.1905 | 5.2302  | 0.3338 | 11       | 10        |
| 489            | 3.686  | 14.2684 | 2.8829 | 11.1594 | 0.1968 | 18       | 17        |
| 490            | 2.4482 | 10.508  | 1.7038 | 7.3131  | 0.2556 | 12       | 11        |
| 491            | 1.9335 | 8.701   | 1.2911 | 5.8103  | 0.3577 | 14       | 13        |
| 492            | 1.792  | 8.0941  | 1.1733 | 5.2995  | 0.3813 | 12       | 11        |
| 493            | 2.2634 | 9.3458  | 1.568  | 6.4746  | 0.3047 | 17       | 16        |
| 494            | 2.0579 | 8.7286  | 1.367  | 5.7982  | 0.3091 | 12       | 11        |
| 495            | 2.1623 | 9.5659  | 1.4493 | 6.4116  | 0.287  | 11       | 10        |
| 496            | 2.0511 | 8.4958  | 1.3401 | 5.5508  | 0.289  | 11       | 10        |
| 497            | 3.623  | 14.4949 | 2.8477 | 11.3931 | 0.2247 | 16       | 15        |
| 498            | 2.3807 | 9.9083  | 1.691  | 7.0377  | 0.3103 | 13       | 12        |
| 499            | 2.167  | 9.3569  | 1.4797 | 6.3889  | 0.3126 | 16       | 15        |
| 500            | 2.731  | 11.0243 | 1.9716 | 7.9587  | 0.2406 | 11       | 10        |
| <b>Average</b> | 2.423  | 10.217  | 1.719  | 7.238   | 0.296  | 14.2     | 13.2      |
| <b>Std Dev</b> | 0.583  | 2.245   | 0.553  | 2.176   | 0.038  | 3.7      | 3.7       |

|            |       |        |       |        |       |      |      |
|------------|-------|--------|-------|--------|-------|------|------|
| <b>Max</b> | 5.127 | 20.766 | 4.316 | 17.481 | 0.401 | 32.0 | 13.2 |
| <b>Min</b> | 1.459 | 6.403  | 0.829 | 3.639  | 0.175 | 8.0  | 7.0  |

|                  |       |       |               |       |       |     |     |
|------------------|-------|-------|---------------|-------|-------|-----|-----|
| <b>T(.90)</b>    | 1.730 |       | <b>T(.95)</b> | 2.090 |       |     |     |
| <b>+/- (.90)</b> | 0.045 | 0.174 | 0.043         | 0.168 | 0.003 | 0.3 | 0.3 |
| <b>+/- (.95)</b> | 0.054 | 0.210 | 0.052         | 0.203 | 0.004 | 0.3 | 0.3 |

|                 | L     | W      | Lq    | Wq    | Po    | Max(sys) | Max(line) |
|-----------------|-------|--------|-------|-------|-------|----------|-----------|
| <b>LB (.95)</b> | 2.369 | 10.008 | 1.667 | 7.034 | 0.292 | 13.8     | 12.8      |
| <b>LB (.90)</b> | 2.378 | 10.044 | 1.676 | 7.069 | 0.293 | 13.9     | 12.9      |
| <b>Avg</b>      | 2.423 | 10.217 | 1.719 | 7.238 | 0.296 | 14.2     | 13.2      |
| <b>UB (.90)</b> | 2.468 | 10.391 | 1.762 | 7.406 | 0.299 | 14.5     | 13.5      |
| <b>UB (.95)</b> | 2.478 | 10.427 | 1.771 | 7.441 | 0.299 | 14.5     | 13.5      |

|           |        |        |         |         |        |      |      |
|-----------|--------|--------|---------|---------|--------|------|------|
| <b>B</b>  | 0.121  | 0.511  | 0.086   | 0.362   | 0.015  | 0.7  | 0.7  |
| <b>n=</b> | 69.188 | 57.776 | 123.977 | 108.234 | 20.104 | 80.6 | 93.3 |

**Two Interviewers at all Times****Station 4 - Blood Letting ( 500 Replications/48 hours)****(9 servers)**

| Rep No. | L      | W       | Lq     | Wq     | Po     | Max(sys) | Max(line) |
|---------|--------|---------|--------|--------|--------|----------|-----------|
| 1       | 4.7751 | 21.2446 | 0.0111 | 0.0493 | 0.4707 | 12       | 3         |
| 2       | 5.005  | 21.2289 | 0.1179 | 0.4999 | 0.457  | 16       | 7         |
| 3       | 5.0877 | 21.5174 | 0.1103 | 0.4664 | 0.4469 | 15       | 6         |
| 4       | 5.5234 | 23.034  | 0.126  | 0.5253 | 0.4003 | 14       | 5         |
| 5       | 4.7615 | 21.0667 | 0.0662 | 0.2927 | 0.4783 | 15       | 6         |
| 6       | 4.8217 | 20.603  | 0.082  | 0.3503 | 0.4734 | 15       | 6         |
| 7       | 4.7656 | 20.9497 | 0.0747 | 0.3283 | 0.4788 | 14       | 5         |
| 8       | 4.6899 | 19.2957 | 0.0449 | 0.1846 | 0.4839 | 14       | 5         |
| 9       | 5.0448 | 21.9765 | 0.0936 | 0.4077 | 0.4499 | 14       | 5         |
| 10      | 4.8437 | 21.2649 | 0.039  | 0.1713 | 0.4662 | 12       | 3         |
| 11      | 5.0458 | 21.2453 | 0.0946 | 0.3982 | 0.4499 | 15       | 6         |
| 488     | 5.0361 | 22.1585 | 0.067  | 0.295  | 0.4479 | 14       | 5         |
| 489     | 5.4469 | 21.0848 | 0.2094 | 0.8104 | 0.418  | 16       | 7         |
| 490     | 5.0064 | 21.5843 | 0.086  | 0.3708 | 0.4533 | 14       | 5         |
| 491     | 4.7835 | 21.5938 | 0.0373 | 0.1682 | 0.4726 | 13       | 4         |
| 492     | 4.5466 | 20.5678 | 0.038  | 0.1718 | 0.499  | 14       | 5         |
| 493     | 5.2003 | 21.4728 | 0.1714 | 0.7075 | 0.4412 | 21       | 12        |
| 494     | 5.3934 | 22.8762 | 0.0779 | 0.3305 | 0.4094 | 13       | 4         |
| 495     | 4.6068 | 20.3802 | 0.0524 | 0.2316 | 0.494  | 15       | 6         |
| 496     | 5.1395 | 21.4416 | 0.0819 | 0.3416 | 0.438  | 14       | 5         |
| 497     | 5.6658 | 22.7307 | 0.3657 | 1.4672 | 0.4111 | 21       | 12        |
| 498     | 5.2464 | 22.1548 | 0.1891 | 0.7984 | 0.4381 | 17       | 8         |
| 499     | 4.8792 | 21.2259 | 0.0945 | 0.4111 | 0.4684 | 14       | 5         |
| 500     | 5.6501 | 22.9686 | 0.2155 | 0.8759 | 0.3961 | 16       | 7         |
| Average | 5.048  | 21.426  | 0.100  | 0.420  | 0.450  | 14.6     | 5.6       |
| Std Dev | 0.305  | 0.937   | 0.068  | 0.279  | 0.029  | 2.1      | 2.1       |

|     |       |        |       |       |       |      |     |
|-----|-------|--------|-------|-------|-------|------|-----|
| Max | 5.950 | 24.715 | 0.490 | 1.980 | 0.532 | 23.0 | 5.6 |
| Min | 4.247 | 18.504 | 0.004 | 0.017 | 0.366 | 10.0 | 1.0 |

|           |       |       |        |       |       |     |     |
|-----------|-------|-------|--------|-------|-------|-----|-----|
| T(.90)    | 1.730 |       | T(.95) | 2.090 |       |     |     |
| +/- (.90) | 0.024 | 0.072 | 0.005  | 0.022 | 0.002 | 0.2 | 0.2 |
| +/- (.95) | 0.028 | 0.088 | 0.006  | 0.026 | 0.003 | 0.2 | 0.2 |

|          | L     | W      | Lq    | Wq    | Po    | Max(sys) | Max(line) |
|----------|-------|--------|-------|-------|-------|----------|-----------|
| LB (.95) | 5.020 | 21.338 | 0.093 | 0.394 | 0.447 | 14.4     | 5.4       |
| LB (.90) | 5.025 | 21.353 | 0.094 | 0.398 | 0.448 | 14.5     | 5.5       |
| Avg      | 5.048 | 21.426 | 0.100 | 0.420 | 0.450 | 14.6     | 5.6       |
| UB (.90) | 5.072 | 21.498 | 0.105 | 0.441 | 0.452 | 14.8     | 5.8       |
| UB (.95) | 5.077 | 21.513 | 0.106 | 0.446 | 0.453 | 14.8     | 5.8       |

|    |       |       |         |         |       |      |       |
|----|-------|-------|---------|---------|-------|------|-------|
| B  | 0.252 | 1.071 | 0.005   | 0.021   | 0.023 | 0.7  | 0.3   |
| n= | 4.357 | 2.288 | 557.372 | 529.732 | 5.062 | 25.6 | 172.2 |

**Two Interviewers at all Times**

Total System (from GPSSH)

(9 servers)

| Rep No. | L     | W       | Lmax   | #XACTS |
|---------|-------|---------|--------|--------|
| 1       | 8     | 32.8283 | 14     | 67     |
| 2       | 8     | 31.6382 | 12     | 69     |
| 3       | 8     | 33.7457 | 13     | 68     |
| 4       | 10    | 36.1406 | 16     | 73     |
| 5       | 9     | 32.4478 | 15     | 75     |
| 6       | 8     | 32.5618 | 13     | 66     |
| 7       | 8     | 31.5083 | 13     | 74     |
| 8       | 9     | 35.0026 | 12     | 67     |
| 9       | 8     | 33.2424 | 13     | 69     |
| 10      | 9     | 34.2035 | 15     | 69     |
| 11      | 7     | 30.7836 | 12     | 69     |
| 488     | 8     | 32.0119 | 13     | 70     |
| 489     | 9     | 34.1772 | 15     | 77     |
| 490     | 9     | 33.7316 | 13     | 71     |
| 491     | 9     | 35.5031 | 14     | 70     |
| 492     | 10    | 34.6396 | 16     | 78     |
| 493     | 9     | 32.6511 | 13     | 73     |
| 494     | 8     | 32.0201 | 14     | 71     |
| 495     | 9     | 35.4686 | 14     | 75     |
| 496     | 8     | 31.7336 | 12     | 72     |
| 497     | 8     | 32.207  | 12     | 66     |
| 498     | 9     | 35.6678 | 15     | 74     |
| 499     | 8     | 30.4547 | 13     | 69     |
| 500     | 9     | 33.0386 | 16     | 77     |
| Average | 8.464 | 33.470  | 13.942 | 70.6   |
| Std Dev | 0.708 | 1.580   | 1.329  | 3.6    |

|           |       |        |       |
|-----------|-------|--------|-------|
| T(.90)    | 1.730 | T(.95) | 2.1   |
| +/- (.90) | 0.055 | 0.611  | 0.514 |
| +/- (.95) | 0.066 | 0.739  | 0.621 |

|          | L     | W      | Lmax   | #XACTS |
|----------|-------|--------|--------|--------|
| LB (.95) | 8.398 | 32.731 | 13.321 | 68.9   |
| LB (.90) | 8.409 | 32.858 | 13.428 | 69.2   |
| Avg      | 8.464 | 33.470 | 13.942 | 70.6   |
| UB (.90) | 8.519 | 34.081 | 14.456 | 71.9   |
| UB (.95) | 8.530 | 34.208 | 14.563 | 72.2   |

|    |       |       |        |        |
|----|-------|-------|--------|--------|
| B  | 0.423 | 1.673 | 0.697  | 3.5279 |
| n= | 8.384 | 2.669 | 10.878 | 3.0    |

Sums 500 runs

|                            | L     | W     | Lq   | Wq   | Po | Max(sys) | Max(line) |
|----------------------------|-------|-------|------|------|----|----------|-----------|
| Station 1 Registration - V | 4.03  | 14.13 | 0.00 | 0.00 |    |          |           |
| Station 2 - Interview (50  | 1.53  | 6.32  | 0.45 | 1.85 |    |          |           |
| Station 3 - Bag Table (5   | 2.42  | 10.22 | 1.72 | 7.24 |    |          |           |
| Station 4 - Blood Letting  | 5.05  | 21.43 | 0.10 | 0.42 |    |          |           |
|                            | 13.03 | 52.09 | 2.27 | 9.51 |    |          |           |